

# 2004 interim IFRS financial results 

## November 2004 <br> Moscow

## Income statement highlights

|  | Smln | Six <br> months <br> $\mathbf{2 0 0 4}$ |  | Six <br> months <br> $\mathbf{2 0 0 3}$ |  | Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 176.2 | $100 \%$ | 133.4 | $100 \%$ | 42.8 | $32 \%$ |
| Cross margin | 53.1 | $30 \%$ | 38.6 | $29 \%$ | 14.5 | $38 \%$ |
| EBITDA | 18.5 | $10 \%$ | 13.5 | $10 \%$ | 5.0 | $37 \%$ |
| EBIT | 13.5 | $8 \%$ | 9.3 | $7 \%$ | 4.2 | $45 \%$ |
| EBT | 5.6 | $3 \%$ | 1.3 | $1 \%$ | 4.3 | $331 \%$ |
| Profit for six month |  |  |  |  |  |  |
| before discontinued | 5.4 | $3 \%$ | 4.7 | $4 \%$ | 0.7 | $15 \%$ |

## Segmentation - key results

\$mIn

| $\begin{aligned} & z \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & \infty \\ & \text { N } \\ & \text { ח } \end{aligned}$ | $\begin{aligned} & 3 \\ & \frac{3}{3} \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \text { O } \\ & \stackrel{\rightharpoonup}{\mathbb{D}} \end{aligned}$ |  | $\begin{aligned} & \text { O-1 } \\ & \underset{\sim 1}{0} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 58.6 | 59.1 | 48.8 | 42.5 | 54.5 | (87.3) | 176.2 |

Gross Margin
Six months 2004
$40 \% \quad 10 \% \quad 13 \% \quad 18 \% \quad 20 \%$
30\%

Sales
Six months 2003

| 41.2 | 47.8 | 58.9 | 22.9 | 31.7 | $(69.1)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 133.4 |  |  |  |  |  |

Gross Margin
Six months 2003
$34 \% \quad 15 \% \quad 16 \% \quad 23 \% \quad 14 \%$
29\%

## Change in sales by segment

| \$mIn | Six <br> months <br> $\mathbf{2 0 0 4}$ | Six <br> months <br> $\mathbf{2 0 0 3}$ | Change | \% Change | Change <br> structure |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NPPEQ | 58.6 | 41.2 | 17.4 | $42.2 \%$ | $40.7 \%$ |
| STEEL | 59.1 | 47.8 | 11.3 | $23.6 \%$ | $26.4 \%$ |
| MMEQ | 48.8 | 58.9 | $(10.1)$ | $(17.1 \%)$ | $(23.6 \%)$ |
| MINEQ | 42.5 | 22.9 | 19.6 | $85.6 \%$ | $45.8 \%$ |
| Other | 54.5 | 31.7 | 22.8 | $71.9 \%$ | $53.3 \%$ |
| Intersegment | $(87.3)$ | $(69.1)$ | $(18.2)$ | $26.4 \%$ | $(42.5 \%)$ |
| sales | $\mathbf{1 7 6 . 2}$ | $\mathbf{1 3 3 . 4}$ | $\mathbf{4 2 . 8}$ | $\mathbf{3 2 . 1 \%}$ | $\mathbf{1 0 0 . 0 \%}$ |

## Change in gross margin by segment

| \$mIn. | Six <br> months <br> $\mathbf{2 0 0 4}$ | Six <br> months <br> $\mathbf{2 0 0 3}$ | Change | Change <br> $\%$ | Change <br> structure |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NPPEQ | 23.2 | 13.8 | 9.4 | $68.1 \%$ | $64.8 \%$ |
| STEEL | 6.2 | 7.1 | $(0.9)$ | $(12.7 \%)$ | $(6.1 \%)$ |
| MMEQ | 6.2 | 9.3 | $(3.1)$ | $(33.3 \%)$ | $(21.4 \%)$ |
| MINEQ | 7.8 | 5.2 | 2.6 | $50 \%$ | $17.9 \%$ |
| Other | 10.9 | 4.4 | 6.5 | $147.7 \%$ | $44.8 \%$ |
|  <br> unallocated | $(1.2)$ | $(1.2)$ | - | - | - |
| Total | $\mathbf{5 3 . 1}$ | $\mathbf{3 8 . 6}$ | $\mathbf{1 4 . 5}$ | $\mathbf{3 7 . 6 \%}$ | $\mathbf{1 0 0 . 0 \%}$ |

## Change in EBITDA by segment

| \$mIn. | Six <br> months <br> $\mathbf{2 0 0 4}$ | Six <br> months <br> $\mathbf{2 0 0 3}$ | Change | \% Change | Change <br> structure |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NPPEQ | 14.6 | 7.2 | 7.4 | $102.8 \%$ | $148 \%$ |
| STEEL | 0.2 | 1.2 | $(1.0)$ | $(83.3 \%)$ | $(20 \%)$ |
| MMEQ | 1.4 | $(1.8)$ | 3.2 | $(177.8 \%)$ | $64 \%$ |
| MINEQ | 0.3 | 2.1 | $(1.8)$ | $(85.7 \%)$ | $(36 \%)$ |
| Other | 6.0 | 0.6 | 5.4 | $900.0 \%$ | $108 \%$ |
| Eliminations | $(4.0)$ | 4.2 | $(8.2)$ | $(195.2 \%)$ | $(164 \%)$ |
| \&unallocated |  |  |  |  |  |
| Total | $\mathbf{1 8 . 5}$ | $\mathbf{1 3 . 5}$ | $\mathbf{5 . 0}$ | $\mathbf{3 7 \%}$ | $\mathbf{1 0 0 . 0 \%}$ |

## Cost of sales

# Six months <br> Six months <br> Change 

2004 2003

| Materials and components used | 77955 | $50.7 \%$ | 55736 | $49.7 \%$ | 22219 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Labour costs | 33038 | $21.5 \%$ | 25171 | $22.4 \%$ | 7867 |
| Gas and fuel | 24353 | $15.9 \%$ | 17454 | $15.6 \%$ | 6899 |
| Services | 12607 | $8.2 \%$ | 9035 | $8.0 \%$ | 3572 |
| Depreciation | 4281 | $2.8 \%$ | 3890 | $3.5 \%$ | 391 |
| Negative goodwill depreciation | $(561)$ | $(0.4 \%)$ | $(566)$ | $(0.5 \%)$ | 5 |
| Other | 2023 | $1.3 \%$ | 1450 | $1.3 \%$ | 573 |
| Cost of production | $\mathbf{1 5 3 6 9 6}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 1 2 1 7 0}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{4 1 5 2 6}$ |

Changes in inventories of finished goods and work in progress
(30 616)
(17 341)
(13 275)

## G\&A expenses

| (\$'000) | $\begin{gathered} \text { Six } \\ \text { months } \\ 2004 \end{gathered}$ $2004$ | $\begin{gathered} \text { Six } \\ \text { months } \\ 2003 \end{gathered}$ | Change | Forex | Six months 2003, adjusted for Forex | Adjusted change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes | 3309 | 4151 | (842) | 361 | 4512 | (1 203) |
| Labour costs | 23813 | 22344 | 1469 | 1942 | 24286 | (473) |
| Amortisation of intangibles | 413 | 113 | 300 | 10 | 123 | 290 |
| Depreciation | 904 | 836 | 68 | 73 | 909 | (5) |
| Services | 11158 | 9624 | 1534 | 837 | 10461 | 697 |
| Administration overheads | 2395 | 2093 | 302 | 182 | 2275 | 120 |
| Total | 41992 | 39161 | 2831 | 3405 | 42566 | (574) |

## Selling expenses

| (\$'000) | Six months 2004 | Six months 2003 | Change | Forex | Adj Six months 2003 | Adjusted change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Transportation | 1720 | 1211 | 509 | 105 | 1316 | 404 |
| Services | 2828 | 1767 | 1061 | 154 | 1921 | 907 |
| Labour costs | 737 | 308 | 429 | 27 | 335 | 402 |
| Other | 521 | 112 | 409 | 9 | 121 | 400 |
| Total | 5806 | 3398 | 2408 | 295 | 3693 | 2113 |
| Sales | 176157 | 133424 | 42733 |  | 133424 | 42733 |
| Selling exp./Sales | 3.3\% | 2.5\% | 0.8\% |  | 2.8\% | 0.5\% |

## Key Ratios

June 30, 2004
December 31, 2003

## Debt to market capitalisation

## Turnover (days)

Inventories
Trade accounts receivable NWC

| 171 | 180 |
| :---: | :---: |
| 73 | 112 |
| 201 | 242 |

## Debt dynamics

\$mIn
Long-term debt (incl. non-convertible bonds)

Short-term debt

Total debt

June 30, 2004
December 31, 2003

| Long-term debt <br> (incl. non-convertible <br> bonds) | 68.0 | $26 \%$ | 43.5 | $17 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Short-term debt 193.1 $74 \%$ 206.0 $83 \%$ <br> Total debt $\mathbf{2 6 1 . 1}$ $\mathbf{1 0 0 \%}$ $\mathbf{2 4 9 . 5}$ $\mathbf{1 0 0 \%}$ $\mathbf{l}$ |  |  |  |  |

## Effective interest rate

| \$mln | Six months <br> $\mathbf{2 0 0 4}$ | Six months <br> $\mathbf{2 0 0 3}$ |
| :--- | :---: | :---: |
| Average debt | 255.8 | 182.1 |
| Interest expense | 12.6 | 8.8 |
| Effective interest $9.9 \%$ | $9.7 \%$ |  |
| rate |  |  |

## Change in NWC by segment

 \$mln. NPPEQ STEEL MMEQ MINEQ Other Eliminations\& Total| NWC December 31, 2003 | 65.7 | 13.9 | 28.5 | 32.7 | 11.4 | 23.3 | 175.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Settlements with customers | 5.2 | (1.1) | 6.7 |  | (7.2) | (14.0) | (10.4) |
| Inventories | (5.8) | 0.8 | 39.0 | 3.7 | (2.3) | (1.9) | 33.5 |
| Accounts due from/to customers for contract work | 19.4 | - | - | - | 0.6 | - | 20.0 |
| Taxes receivables | (1.1) | 1.7 | 3.2 | (1.0) | (3.0) |  | (0.2) |
| Other current assets | (0.3) | (0.2) | (0.6) | (1.3) | (0.8) | 6.4 | 3.2 |
| Settlements with suppliers | (5.2) | (6.9) | (12.7) | (4.7) | 2.0 | 5.8 | (21.7) |
| Taxes payables | 1.7 | (0.7) | (0.3) | 0.7 | 1.2 | - | 2.6 |
| Other current liabilities | (0.3) | (0.7) | (0.1) | (0.3) | 0.4 | (7.1) | (8.1) |
| Net change | 13.6 | (7.1) | 35.2 | (2.9) | (9.1) | (10.8) | 18.9 |
| NWC June 30, 2004 | 79.3 | 6.8 | 63.7 | 29.8 | 2.3 | 12.5 | 194.4 |

# Pro-forma consolidated Balance sheet as at June 30, 2004 including Skoda* 

| \$ min | OMZ | Skoda | Total |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Current assets | 472.2 | 108.8 | 575.9 |
| Non-current assets | 140.0 | 99.0 | 239.0 |
| Total assets | 612.2 | 207.8 | 814.9 |
| LIABILITIES |  |  |  |
| Current liabilities | 470.8 | 70.0 | 578.1 |
| Non-current liabilities | 99.3 | 44.1 | 143.4 |
| Total liabilities | 570.1 | 114.1 | 721.5 |
| EQUITY |  |  |  |
| Equity and reserves attributable to the Companies` equity holders | 19.1 | 93.6 | 70.3 |
| Minority interests | 23.0 | - | 23.0 |
| Total equity | 42.1 | 93.6 | 93.3 |
| Total liabilities and equity | 612.2 | 207.8 | 814.9 |

## Pro-forma consolidated Income statement for six months of 2004 including Skoda*

| \$ mln | OMZ | Skoda | Total |
| :--- | :---: | :---: | :---: |
| Sales | 176.2 | 100.9 | 277.1 |
| Gross profit | 53 | $\mathbf{1 4 . 5}$ | $\mathbf{6 7 . 5}$ |
| Profit from acquisition of Skoda <br> companies | 50.9 | - | 50.9 |
| Profit (loss) before loss from <br> discontinued operations | $\mathbf{5 6 . 4}$ | $\mathbf{( 0 . 8 )}$ | $\mathbf{5 5 . 6}$ |
| Profit (loss) for the year | $\mathbf{5 . 9}$ | $\mathbf{0 . 4}$ | $\mathbf{6 . 3}$ |
| Depreciation\&Amortisation | 5.0 | 4.8 | 9.8 |
| EBITDA | $\mathbf{1 8 . 5}$ | $\mathbf{5 . 4}$ | $\mathbf{2 3 . 9}$ |

