

## 2005 annual

IFRS financial results
July 2005
Moscow

## Income statement highlights

| \$mln | 2005 | \% | 2004 | \% | Change | \% | Including: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | OrganicForexDisposal Acquisition |  |  |  |
| Sales | 666.1 | 100 | 523.8 | 100 | 142.3 | 27 | (8.0) | 5.6 | (27.3) | 172.0 |
| Gross Profit | 126.6 | 19 | 102.0 | 19 | 24.6 | 24 | 10.9 | 0.3 | (11.4) | 24.8 |
| EBITDA | 59.4 | 9 | 39.5 | 8 | 19.9 | 50 | 27.8 | (0.7) | (25.2) | 18.0 |
| Profit for the year | 6.2 | 1 | 61.0 | 12 | (54.8) |  | 18.8 | (0.9) | 31.1 | (103.8) |

## Change in sales by segment

| \$mIn | 2005 | 2004 | Change | $\%$ | Including: |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Organic | Forex | Disposal Acquisition |  |
| NPPEQ | 195.0 | 146.0 | 49.0 | $34 \%$ | $(40.6)$ | 0.1 | $(1.5)$ | 91.0 |
| STEEL | 307.4 | 201.7 | 105.7 | $52 \%$ | 33.2 | 2.8 | - | 69.7 |
| MMEQ | 114.1 | 96.2 | 17.9 | $19 \%$ | 15.9 | 2.0 | - | - |
| MINEQ | 128.7 | 97.7 | 31.0 | $32 \%$ | 28.8 | 2.2 | - | - |
| Other | 59.0 | 105.3 | $(46.3)$ | $(44 \%)$ | $(5.4)$ | 0.8 | $(53.4)$ | 11.7 |
|  |  |  |  |  |  |  |  |  |
| unallocated |  |  |  |  |  |  |  |  |

## Change in EBITDA by segment

| \$mln | 2005 | 2004 | Change | \% | Including: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Organic | Forex | Disposal | Acquisition |
| NPPEQ | 28.7 | 13.0 | 15.7 | 121\% | 6.5 | (0.8) | - | 10.0 |
| STEEL | 27.0 | 7.2 | 19.8 | 275\% | 11.1 | - | - | 8.7 |
| MMEQ | 3.4 | (6.0) | 9.4 | 157\% | 9.3 | 0.1 | - | - |
| MINEQ | 13.6 | 6.3 | 7.3 | 116\% | 7.1 | 0.2 | - | - |
| Other | 0.6 | 5.8 | (5.2) | -90\% | 0.5 | - | (5.2) | (0.5) |
| Intersegment\& unallocated | (13.9) | 13.2 | (27.1) | -205\% | (6.7) | (0.2) | (20.0)* | (0.2) |
| Total | 59.4 | 39.5 | 19.9 | 50\% | 27.8 | (0.7) | (25.2) | 18.0 |

*     - profit from disposal of non-core subsidiaries


## Changes in EBITDA and in Profit for the year

| \$mln | Organic | Forex | Disposal | Acquisition |
| :--- | :---: | :---: | :---: | :---: |
| EBITDA <br> Effect of sale of non-core <br> subsidiaries | 27.8 | $(0.7)$ | $(5.2)$ | 18.0 |
| Total EBITDA |  |  | $(20.0)$ |  |
|  | 27.8 | $(0.7)$ | $(25.2)$ | 18.0 |
| Profit for the year <br> Effect of sale of non-core <br> subsidiaries <br> Effect of negative goodwill <br> Effect of sale of <br> discontinued operations | 18.8 | $(0.9)$ | $(2.9)$ | 10.2 |
| Total Profit for the year |  |  |  | $(20.0)$ |

## Profitability

| Million US\$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 4}$ |
| :--- | :---: | :---: |
| Operating profit before negative goodwill | 37.7 | 11.4 |
| Less gain from release of government financing <br> and tax penalties | $(6.5)$ | $(9.6)$ |
| Less write-off of account receivable, related to <br> discontinued operation | 3.3 | - |
| Plus (minus) impairment of PP\&E | $(1.6)$ | 13.9 |
| Plus impairment of intangible assets | 1.4 | 6.1 |
| Plus depreciation \& amortization | 25.1 | 17.7 |
| Total EBITDA | 59.4 | 39.5 |

## Other operating income/expenses

| Million US\$, note 26 | 2005 | Description | 2004 | Description |
| :--- | :---: | :---: | :---: | :---: |
| Profit from sale of non-core <br> subs | 0.9 | Zarubezhenergoproect | 21.4 | GTEK, ZSMK, Izhora- <br> Energosbit, Instrument |
| Change in provision for <br> impairment of receivables and <br> obsolete inventory | 6.9 | Release provision for <br> loss-making contracts <br> (Uralmash \& Izhora) | $(5.0)$ | Write-off of receivables <br> and inventory |
| Gain from release of <br> government financing and tax <br> penalties | 6.5 | Write-off of tax <br> penalties, government <br> financing (Uralmash) | 9.6 | Write-off of tax liabilities <br> (Uralmash) |
| Write-off of account receivable, <br> related to discontinued <br> operation | $(3.3)$ | Write-off of accounts <br> receivable MNP | - | $(13.9)$ |
| Impairment (charge)/release on <br> PP\&E | 1.6 | Uralmash <br> projected cash-flows) |  |  |
| Impairment (charge) of <br> intangible assets | $(1.4)$ | Goodwill impairment <br> (Kran\&Vniiptmash) | $(6.1)$ | Goodwill impairment <br> (Uralmash + OMZ Sibir) |
| Gain on disposal of PP\&E | 9.0 | Sale of non-core assets <br> (Uralmash \& Izhora) | 6.8 | Sale of non-core assets <br> (Uralmash \& Izhora) |
| Other | $(1.1)$ | 19.1 | 13.7 |  |
| Total | 19.9 |  |  |  |

## Change in profitability by segment

|  | Gross margin |  |  | EBITDA margin |  |  | Operating margin |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$mn | 2004 | 2005 | +/- | 2004 | 2005 | +/- | 2004 | 2005 | +/- |
| NPPEQ | 23\% | 21\% | - | 9\% | 15\% | + | 7\% | 12\% | + |
| STEEL | 10\% | 11\% | + | 4\% | 9\% | + | (1\%) | 4\% | + |
| MMEQ | 13\% | 11\% | - | (6\%) | 3\% | + | (28\%) | 2\% | + |
| MINEQ | 21\% | 26\% | + | 6\% | 11\% | + | 6\% | 10\% | + |

## International sales

| Geographic area | 2005 | $\%$ | $\mathbf{2 0 0 4}$ | \% |
| :--- | ---: | ---: | ---: | ---: |
| Russia | 294.9 | $44 \%$ | 252 | $48 \%$ |
| CIS | 47.3 | $7 \%$ | 31.7 | $6 \%$ |
| Asia | 75.4 | $11 \%$ | 157.4 | $30 \%$ |
| Europe | 239.6 | $36 \%$ | 81.2 | $16 \%$ |
| Other | 8.9 | $1 \%$ | 1.5 | $0 \%$ |
| Total | $\mathbf{6 6 6 . 1}$ | $100 \%$ | 523.8 | $100 \%$ |
| $\%$ of int'l sales |  | $56 \%$ |  | $52 \%$ |

## Cost of sales

| $\$ \mathrm{mln}$ | 2005 | $\%$ | 2004 | $\%$ | Change | $\%$ |  | Including: |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | OrganicForexDisposal Acquisition |  |
|  |  |  |  |  |  |  |  |  |

## SG\&A

| \$mln | 2005 | \% | 2004 | \% | Change | \% | Including: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Organi | orex | isposa | Acquisition |
| Taxes | 6.5 | 8 | 6.7 | 8 | (0.2) | -3 | (0.3) | 0.1 | (0.1) | 0.1 |
| Labour cost | 48.8 | 57 | 45.2 | 54 | 3.6 | 8 | 2.0 | 0.8 | (2.4) | 3.2 |
| Amortization\& Depreciation | 2.2 | 3 | 3.4 | 4 | (1.2) | -35 | (1.5) | - | (0.1) | 0.4 |
| Services | 23.3 | 27 | 20.1 | 24 | 3.2 | 16 | 2.1 | 0.4 | (0.8) | 1.5 |
| Administration overheads | 4.5 | 5 | 7.7 | 9 | (3.2) | -42 | (3.4) | 0.2 | (0.3) | 0.3 |
| Total G\&A | 85.3 | 100 | 83.1 | 100 | 2.2 | 3 | (1.1) | 1.5 | (3.7) | 5.5 |
| Transportation | 8.4 | 37 | 6.6 | 31 | 1.8 | 27 | (0.7) | 0.1 | - | 2.4 |
| Services | 6.5 | 29 | 11.0 | 52 | (4.5) | -41 | (5.3) | 0.1 | - | 0.7 |
| Labour cost | 6.6 | 29 | 2.7 | 13 | 3.9 | 144 | 2.8 | 0.1 | (0.1) | 1.1 |
| Other | 1.1 | 5 | 0.9 | 4 | 0.2 | 22 | - | - | (0.1) | 0.3 |
| Total Selling | 22.6 | 100 | 21.2 | 100 | 1.4 | 7 | (3.2) | 0.3 | (0.2) | 4.5 |
| Total SG\&A | 107.9 |  | 104.3 |  | 3.6 | 3 | (4.3) | 1.8 | (3.9) | 10.0 |

## Change in working capital

| \$mln | 20052004 |  | Change | \% | Including: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *Excl. financial and investing activities |  |  |  |  | Organic | Forex | Disposal | Acquisition |
| Cash | 57 | 24 | 33 | 138 | 32 | - | - | 1 |
| Trade receivables | 132 | 221 | (89) | -40 | (90) | (3) | (1) | 5 |
| Advances issued | 92 | 104 | (12) | -12 | (10) | (4) | - | 2 |
| Taxes receivables | 82 | 73 | 9 | 12 | 10 | (3) | (1) | 3 |
| Other receivables* | 2 | 4 | (2) | -50 | (2) | - | - | - |
| Raw materials | 47 | 43 | 4 | 9 | 6 | (2) | - | - |
| Work in progress | 76 | 64 | 12 | 19 | 14 | (2) | (1) | 1 |
| Finished goods | 47 | 37 | 10 | 27 | 11 | (1) | - | - |
| Goods in transit | 5 | 1 | 4 | 400 | 4 | - | - | - |
| Current assets | 540 | 571 | (31) | -5 | (25) | (15) | (3) | 12 |
| Trade payables | (123) | (158) | 35 | -22 | 31 | 5 | - | (1) |
| Advances rec'd | (168) | (175) | 7 | -4 | 5 | 2 | - | - |
| Taxes payable | (43) | (46) | 3 | -7 | 1 | 2 | 1 | (1) |
| Other payables* | (29) | (30) | 1 | -3 | - | - | 1 | - |
| Current liab. | (363) | (409) | 46 | -11 | 37 | 9 | 2 | (2) |
| NET WC | 177 | 162 | 15 | 9 | 12 | (6) | (1) | 10 |

## Key Ratios

|  | 2005 | 2004 | $\%$ |
| :--- | :---: | :---: | :---: |
| Turnover (days) | 108 | 123 | $-12 \%$ |
| $\quad$Inventories | 147 | 177 | $-17 \%$ |
| Trade accounts <br> receivable | 211 | 207 | $2 \%$ |
| Trade accounts <br> payable | 94 | 122 | $-31 \%$ |
| NWC (excluding <br> cash) |  |  |  |

## Debt dynamics

\$mIn

| Long-term debt <br> (incl. non-convertible <br> bonds) | 103.4 | $47 \%$ | 97.4 | $44 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Short-term debt | 117.9 | $53 \%$ | 122.0 | $56 \%$ |
| Total debt | $\mathbf{2 2 1 . 3}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{2 1 9 . 4}$ | $\mathbf{1 0 0 \%}$ |
| Unused borrowing facilities <br> (\$mIn.) | $\mathbf{1 2 2 . 2}$ |  | $\mathbf{1 0 7 . 9}$ |  |

