## VTB Group 9M'10 Results



Some of the information in this presentation may contain projections or other forward-looking statements regarding future events or the future financial performance of JSC VTB ("VTB") and its subsidiaries (together with VTB, the "Group"). Such forward-looking statements are based on numerous assumptions regarding the Group's present and future business strategies and the environment in which the Group will operate in the future. We caution you that these statements are not guarantees of future performance and involve risks, uncertainties and other important factors that we cannot predict with certainty. Accordingly, our actual outcomes and results may differ materially from what we have expressed or forecasted in the forward-looking statements. These forward-looking statements speak only as at the date of this presentation and are subject to change without notice. We do not intend to update these statements to make them conform with actual results.

- Record net profit in 9M'2010 - RUB 38.8 bn

■ Corporate Banking posts a solid 9M'2010 - RUB 30.4 bn pre-tax profit as compared to RUB 51.4 bn loss in 9M'2009

- Substantial contribution from Retail and Investment Banking - 9M'2010 pre-tax profit of RUB 16.6 bn and RUB 16.0 bn, respectively
- Double digit growth of operating income before provisions - 32\% y-o-y to RUB 160.7 bn
- Strong net interest margin at 5.2\% in 9M'2010
- Net fee and commission income up 21\% y-o-y to RUB 17.8 bn
- Declining cost of risk - provision charge at $2.0 \%$, down from $6.1 \%$ in 9M'2009

■ Solid capital position with BIS ratio at $18.8 \%$

## 9M'2010 Financial Highlights

| (in RUB bn) | 9M'10 | 9M'09 | $y-o-y$ | 3Q'10 | 2Q'10 | 1Q'10 | $q-o-q$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income before provisons | 129.5 | 107.4 | 20.6\% | 43.1 | 44.4 | 42.0 | (2.9\%) |
| Net fee and commission income | 17.8 | 14.7 | 21.1\% | 6.0 | 6.7 | 5.1 | (10.4\%) |
| Net result from financial instruments | 7.9 | (13.9) | n/a | 5.1 | (5.6) | 8.4 | n/a |
| Operating income before provisions | 160.7 | 121.8 | 31.9\% | 55.3 | 47.3 | 58.1 | 16.9\% |
| Provision charge for loan impairment | (40.3) | (126.4) | (68.1\%) | (13.1) | (11.7) | (15.5) | 12.0\% |
| Staff costs and administrative expenses | (68.0) | (52.5) | 29.5\% | (24.1) | (21.7) | (22.2) | 11.1\% |
| Net profit / (loss) | 38.8 | (45.5) | n/a | 13.7 | 9.8 | 15.3 | 39.8\% |
| Net interest margin | 5.2\% | 4.3\% | 90 bps | 5.1\% | 5.5\% | 5.2\% | (40 bps) |
| Provision charge for loan impairment / Average gross loan portfolio | 2.0\% | 6.1\% | (410 bps) | 1.8\% | 1.7\% | 2.5\% | 10 bps |
| Cost / Income ratio ${ }^{(1)}$ | 42.3\% | 43.1\% | (80 bps) | 43.6\% | 45.9\% | 38.2\% | (230 bps) |
| ROE | 9.9\% | (14.6\%) | n/a | 10.2\% | 7.5\% | 11.9\% | 270 bps |
| EPS (in kopecks) | 0.4 | (0.72) | n/a | 0.14 | 0.11 | 0.15 | 27.3\% |
| (in RUB bn) | 30-Sep-10 | 30-Jun-10 | 31-Mar-10 | 31-D | -09 | -0-q | YTD |
| Customer loans (gross) | 2,796.7 | 2,815.5 | 2,540.0 |  | 44.8 | (0.7\%) | 9.9\% |
| Total assets | 3,753.3 | 3,627.8 | 3,362.0 |  | 10.8 | 3.5\% | 3.9\% |
| Customer deposits | 1,839.3 | 1,688.8 | 1,554.5 |  | 68.8 | 8.9\% | 17.2\% |
| Total equity | 545.4 | 524.1 | 520.5 |  | 04.9 | 4.1\% | 8.0\% |
| Allowance for loan impairment / Total gross loans | 9.6\% | 9.3\% | 9.8\% |  | 9.2\% | 30 bps | 40 bps |
| NPL ratio ${ }^{(2)}$ | 9.5\% | 9.5\% | 10.2\% |  | 9.8\% | 0 bps | (30 bps) |
| Total BIS ratio | 18.8\% | 19.3\% | 22.2\% |  | .7\% | 50 bps ) | (190 bps) |

(1) Calculated before provision charge for impairment and recovery of / (provision charge for) impairment of other assets and credit related commitments
(2) Non-performing loans (NPLs) represent impaired loans with repayments overdue by over 90 days. NPLs are calculated including the entire principal and interest payments. Ratio is calculated to total gross loans

Strategy Update


## Priority Strategy Initiatives

## Initiatives

## Description

(1) Building transactional bank

- Strengthening of product proposition and business processes
- Developing relevant sales competencies
- Improvement of technology and infrastructure


## (2) Transformation of CIB

- Growing TOP-Clients share-of-wallet
- Increasing market share in the lower segment of large and medium-sized clients
- Improving effectiveness of management of the regional network

| Reform of lending procedure | - Streamlining the lending process <br> - Segmentation and standardisation of credit products and processes <br> - Distribution of functions and development of system of authority allocation <br> - Optimisation of credit methodology and development of motivation system |
| :---: | :---: |
| Strong growth of Retail Business | - Enhancing distribution through branch network expansion and development of alternative channels <br> - Increasing service quality <br> - Strengthening segment orientated approach <br> - Expanding retail business in CIS markets via VTB24 platform |
| Reform of Group management system | - Strengthening the role of business lines <br> - Revision of the Group's governance model (org. structure, target distribution of functions, legal and management procedures) <br> - Review of the composition and powers of executive bodies <br> - Management accounting and motivation system |
| Transformation of financial management | - Transition to management of business lines based on economic profit, economic added value, total cost and capital allocation <br> - Developing segment based reporting for the Group <br> - Implementation of the new dividend policy and funding strategy |
| IT efficiency improvement | - Introducing a new system of resource planning and project prioritisation <br> - Managing projects and applications' life-cycle <br> - IT department internal processes optimisation <br> - Optimising management of vendor relations |

## Key Events in 3Q'10



## Business Update



## Corporate Banking: Focus on Efficiency



Corporate Deposits


Financial Highlights ${ }^{(1)}$

| (in RUB bn) | $\mathbf{9 M}$ '10 | 9M'09 | $\boldsymbol{y}-\mathbf{0 - \boldsymbol { y }}$ |
| :--- | ---: | ---: | ---: |
| Net interest income | 84.2 | 72.2 | $\mathbf{1 6 . 6 \%}$ |
| Net fee and commission income | 7.8 | 8.2 | $\mathbf{( 4 . 9 \% )}$ |
| Operating income before provisions | 85.3 | 66.3 | $28.7 \%$ |
| Profit / (loss) before tax | 30.4 | $(51.4)$ | $n / a$ |

Yield on Corporate Loans

(1) Data presented as reported in VTB 9M'10 financial statements for the segment Corporate Business
(2) CBR; monthly blended rates based on Russian credit institutions' operations for all terms up to 1 year (excl Sberbank)

## Retail Banking: Growing Ahead of the Market



- Mortgage loans $\quad$ Consumer loans and credit cards

Car loans $\quad$ Other \% Retail loan market share in Russia


## Yield on Loans to Individuals


4Q'09 1Q'10 2Q'10
$\square$ Term deposits Current accounts
\% Retail deposit market share in Russia
(1) Data presented as reported in VTB 9M'10 financial statements for the segment Retail Business

## Investment Banking: Another Strong Quarter

| Global Banking |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Russia-related international DCM |  | Bloomberg |  | Domestic DCM |  |  | - [BUSDP |  |
| \# Manager | Amount, USD min | \# of issues | Share, \% | \# | Lead Manager | Amount RUB min | $\begin{gathered} \text { \# of } \\ \text { issues } \end{gathered}$ | \# of clients |
| 1 VTB Capital | 3,670 | 12 | 11.9 | 1 | VTB Capital | 124,833 | 31 | 19.7 |
| 2 Barclays Capital | 3,467 | 11 | 11.3 | 2 | Troika Dialog | 85,583 | 26 | $6 \quad 13.5$ |
| 3 Citi | 3,450 | 9 | 11.2 | 3 | MosFinAgency | 61,997 | 5 | 59.8 |
| 4 Credit Suisse | 3,179 | 10 | 10.3 | 4 | Raiffeisenbank | 47,816 | 13 | 37.6 |
| 5 JP Morgan | 3,025 | 11 | 9.8 | 5 | TCB capital | 37,870 | 21 | $1 \quad 6.0$ |


| Russian ECM |  |  | dealogic |  |
| :---: | :---: | :---: | :---: | :---: |
| \# | Lead Manager | Amount, USD min | $\begin{gathered} \text { \# of } \\ \text { issues } \end{gathered}$ | $\begin{gathered} \text { Share, } \\ \% \end{gathered}$ |
| 1 | Renaissance Capital | 766 | 8 | 14.6 |
| 2 | VTB Capital | 747 | 6 | 14.3 |
| 3 | Bank of Moscow | 465 | 1 | 8.9 |
| 4 | UBS | 421 | 3 | 8.0 |
| 5 | Sberbank | 380 | 2 | 7.3 |

## Best Russian Equity and

 Best Russian Debt House award by the Euromoney Awards for Excellence 2010
## Major Deals

- Arranger for Ukraine sovereign Eurobond issue (USD 2 bn)
- Arranger for VTB Bank Eurobond issues in CHF ( 400 mln ) and SGD ( 400 mln )
- Arranger of 31 Ruble bond placement for a total consideration of RUR 125 bn
- Bookrunner for SPO of Synergy (USD 104 m)


## Financial highlights ${ }^{(1)}$

| (in RUB bn) | 9M'10 | 9M'09 | $\boldsymbol{y}$-o-y |
| :--- | ---: | ---: | ---: |
| Net fee and commission income | 2.3 | 1.3 | $76.9 \%$ |
| Operating income before <br> provisions | 28.8 | 21.9 | $31.5 \%$ |
| Profit before tax | 16.0 | 10.3 | $55.3 \%$ |

## Global Markets

- IB loans to CIB clients granted at the amount of RUB 87 bn in 3Q'10
- Receipt of membership on XETRA (Frankfurt Stock Exchange) in August
- Start of securitised products operations and mortgage bonds trading


## Investment Management

- Open-End Investment Fund "VTB-BRIC" launched bringing the total amount of AuM to RUB 16.9 bn
- Most successful Russian Federation pension fund asset manager with a return of $23.97 \%$ for $9 M^{\prime} 10$


## Financial Update



## Double-Digit Operating Income Growth Driven by Strong Margin

Operating Income before Provisions


Quarterly NIM (1)


Net fee and commission income
Other operating income
Net interest income before provisions -

Operating Income before
Provisions, y-o-y


1) Net interest income divided by average interest earning assets, which include gross loans and advances to customers, due from other banks (gross), debt securities and correspondent accounts with other banks

## Costs Remain under Control

## Staff and Administrative Expenses



- Staff costs ${ }^{(1)}$
$\rightarrow$ Cost/Income ratio
- Administrative expenses

Number of Employees (Period End)


Staff and Adm. Expenses, y-o-y


Operating Income per Employee ${ }^{(3)}$

(1) Including pensions
(2) Including effect of negative revaluation of premises of RUB 1.9 bn
(3) Operating income calculated before provisions. Operating income per employee is annualised

Quarterly P\&L Provision Charge

_- Provision charge / Average gross loan portfolio (in \%, annualised)

Provision Charge, y-o-y


| Asset Quality | 30-Sep-10 | 30-Jun-10 | 31-Mar-10 | 31-Dec-09 | Change YTD | 31-Dec-08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NPL ratio (90+ days) ${ }^{(1)}$ | 9.5\% | 9.5\% | 10.2\% | 9.8\% | (30 bps) | 1.9\% |
| - corporate | 9.6\% | 9.5\% | 10.5\% | 10.3\% | (70 bps) | 1.6\% |
| - individuals | 8.8\% | 9.2\% | 8.6\% | 7.4\% | 140 bps | 3.7\% |
| Allowance for loan impairment ratio | 9.6\% | 9.3\% | 9.8\% | 9.2\% | 40 bps | 3.6\% |
| - corporate | 10.0\% | 9.7\% | 10.2\% | 9.7\% | 30 bps | 3.6\% |
| - individuals | 7.5\% | 7.4\% | 7.7\% | 6.8\% | 70 bps | 3.7\% |
| Allowance for loan impairment / NPLs | 101.5\% | 98.3\% | 96.1\% | 94.5\% | 700 bps | 183.9\% |
| - corporate | 104.5\% | 101.3\% | 97.2\% | 94.8\% | 970 bps | 215.7\% |
| - individuals | 85.2\% | 81.1\% | 89.0\% | 92.5\% | (730 bps) | 100.6\% |


| Renegotiated Loans (in RUB bn) | 30-Sep-10 | 30-Jun-10 | 31-Mar-10 | 31-Dec-09 | Change YTD | 31-Dec-08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Renegotiated loans | 306.5 | 302.1 | 327.1 | 300.5 | 2.0\% | 16.3 |
| - corporate | 291.0 | 285.3 | 309.0 | 283.7 | 2.6\% | 14.8 |
| - individuals | 15.5 | 16.8 | 18.1 | 16.8 | (7.7\%) | 1.5 |
| Renegotiated loans / Total gross loans | 11.0\% | 10.7\% | 12.9\% | 11.8\% | (80 bps) | 0.6\% |
| - corporate | 12.4\% | 12.0\% | 14.6\% | 13.4\% | (100 bps) | 0.7\% |
| - individuals | 3.4\% | 3.8\% | 4.3\% | 3.9\% | (50 bps) | 0.4\% |

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## Healthy Balance Sheet Structure and Strong Capital Base

Assets Structure


Net Interest Spread ( - )


■ Yield on total average interest earning assets

- Cost of total average interest bearing liabilities

Liabilities Structure


31-Dec-08 31-Dec-09 31-Mar-10 30-Jun-10 30-Sep-10
BIS Group Capital


[^1]Appendix


## VTB Group Public Debt Instruments

## VTB Group Public Debt Instruments Outstanding

| Borrower | Equivalent amount (USD, mln) ${ }^{(1)}$ | Instrument | Maturity Date/Put or Call Option | Coupon |
| :---: | :---: | :---: | :---: | :---: |
| 2010 |  |  |  |  |
| Members of VTB Group | 200 | Loans repayment / amortisation | During 2010 |  |
| Subtotal | 200 |  |  |  |
| 2011 |  |  |  |  |
| VTB | 515 | Series 9 EUR EMTN 1 (put option) | February 2011 | 4.25\% |
| VTB | 1,195 | Series 5 EUR EMTN 2 | June 2011 | 8.25\% |
| VTB | 750 | Series 6 CHF EMTN 2 | August 2011 | 7.5\% |
| VTB | 450 | Series 4 EMTN 1 | October 2011 | 7.5\% |
| VTB | 958 | Series 3 RUB EMTN 2 (put option) | November $2011$ | 6.85\% |
| Members of VTB Group | 1,205 | Loans repayment / amortisation | During 2011 |  |
| Subtotal | 5,073 |  |  |  |
| 2012 |  |  |  |  |
| VTB | 304 | Series 8 SGD EMTN 2 | August 2012 | 4.2\% |
| VTB | 1,053 | Series 1 EMTN 2 | October 2012 | 6.609\% |
| Members of VTB Group | 266 | Loans repayment / amortisation | During 2012 |  |
| Subtotal | 1,623 |  |  |  |
| 2013 |  |  |  |  |
| VTB | 1,706 | Series 4 EMTN 2 (put option) | May 2013 | 6.875\% |
| VTB | 399 | Series 9 CHF EMTN 2 | August 2013 | 4.0\% |
| Subtotal | 2,105 |  |  |  |
| 2015 |  |  |  |  |
| VTB | 1,250 | Series 7 EMTN 2 | March 2015 | 6.465\% |
| VTB | 693 | Series 6 EMTN 1 (put option) | June 2015 | 6.25\% |
| VTB N-W | 400 | Subordinated Debt | Sep 2015 | 6.2 \% |
| Subtotal | 2,343 |  |  |  |
| 2020 |  |  |  |  |
| VTB | 1,000 | Series 10 EMTN 2 | October 2020 | 6.551\% |
| Subtotal | 1,000 |  |  |  |
| Total | 12,344 |  |  |  |

## Public Debt Repaid in $2010{ }^{(1)}$

| Borrower | Amount <br> $(\mathbf{m l n})^{(1)}$ | Instrument | Repayment Date | Coupon |
| :---: | :---: | :---: | :---: | :---: |
| VTB | USD 750 | Subordinated debt <br> instruments | February 2010 <br> (call option) | $6.315 \%$ |
| VTB | GBP 234 | Series 12 under EMTN <br> programme No.1 | March 2010 | $6.332 \%$ |
| Members of <br> VTB Group | USD 345 | Loans repayment / <br> amortisation | January - November <br> 2010 |  |
| Subtotal | USD 1,461 |  |  |  |

VTB Group Debt Maturity Profile ${ }^{(1)}$


Note: In addition to international debt, VTB Group currently has RUB 138 bn outstanding domestic bonds

## VTB Group Public Debt Instruments Issued in 2010 Overview

| Borrower | Date of issue | Amount (min) | Instrument | Maturity date | Coupon |
| :---: | :---: | :---: | :---: | :---: | :---: |
| VTB | March 2010 | USD 1,250 | Series 7 EMTN 2 | March 2015 | 6.465\% |
| VTB | March 2010 | RUB 5,000 <br> RUB 5,000 <br> RUB 10,000 | Domestic Stock Exchange Bonds | March 2013 | 7.6\% |
| VTB | August 2010 | SGD 400 | Series 8 EMTN 2 | August 2012 | 4.2\% |
| VTB | August 2010 | CHF 400 | Series 9 EMTN 2 | August 2013 | 4\% |
| VTB-Leasing | August 2010 | RUB 5,000 | Amortising domestic bond | August 2017 <br> (1.5 year put option) | 7.05\% |
| VTB-Leasing | August 2010 | RUB 5,000 | Amortising domestic bond | August 2017 <br> (1 year put option) | 6.65\% |
| VTB | October 2010 | USD 1,000 | Series 10 EMTN 2 | October 2020 | 6.551\% |
| Total (USD equivalent) ${ }^{(1)}$ |  | USD 3,910 |  |  |  |


[^0]:    (1) Non-performing loans (NPLs) represent impaired loans with repayments overdue by over 90 days. NPLs are calculated including the entire principal and interest payments Ratio is calculated to total gross loans

[^1]:    (1) Includes debt and equity securities, assets pledged under REPO, securities classified as due from other banks and loans to customers, and derivatives
    (2) Includes investment in associates, premises and equipment, investment property, intangible assets and goodwill, deferred tax assets and others
    (3) Other borrowed funds include bilateral and syndicated bank loans, secured and unsecured financing from central banks

