## X5 RETAIL GROUP N.V. REPORTS YEAR-ON-YEAR TOP LINE GROWTH OF 60\%, EBITDA GROWTH OF 81\% IN Q2 2008*

Amsterdam, 29 August 2008-X5 Retail Group N.V., Russia's largest retailer in terms of sales (LSE ticker: "FIVE"), published today its unaudited IFRS results for the six months and quarter ended 30 June 2008 based on management accounts. This press release also contains adjusted Karusel's results and X5's pro-forma results that include Karusel's performance since 1 January 2008.

## Q2 2008 X5 Highlights*

- X5's net sales ${ }^{* *}$ surged $60 \%$ year-on-year to USD 1,980 mln;
- X5's gross profit grew by $58 \%$ year-on-year to USD 520 mln , gross margin totaled 26.3\%;
- X5's EBITDA reached USD 190 mln , a year-on-year increase of 81\%; EBITDA margin totaled 9.6\%;
- X5's net profit grew to USD 74 mln from USD 14 mln a year ago.


## H1 2008 X5 Highlights*

- X5's net sales ${ }^{* *}$ surged $60 \%$ year-on-year to USD 3,766 mln;
- X5's gross profit grew by $59 \%$ year-on-year to USD 978 mln , gross margin totaled 26.0\%;
- X5's EBITDA reached USD 351 mln , a year-on-year increase of 66\%; EBITDA margin totaled 9.3\%;
- X5's net profit grew to USD 161 mln from USD 41 mln a year ago.

X5 Retail Group CFO Evgeny Kornilov commented:
"After reporting solid sales growth in the second quarter, we are pleased to announce that our financial results were strong as well. Whilst our continual investment in prices and customer loyalty resulted in increased sales volumes, our cost control policy has enabled us to enhance profitability. Going forward we will maintain our focus on efficiency, and our key task for the rest of the year is to ensure smooth integration of Karusel and improvement of its operational and financial performance."

[^0]$\underline{\text { X5 P\&L - Key Trends and Developments* }}$

## X5 P\&L Highlights

| USD mIn | Q2 2008 | Q2 2007 | \% change, <br> $\boldsymbol{y - o - \boldsymbol { y }}$ | H1 2008 | H1 2007 | \% change, <br> $\boldsymbol{y}-\boldsymbol{o - y}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Sales | $\mathbf{1 , 9 8 0 . 4}$ | $\mathbf{1 , 2 4 1 . 4}$ | $\mathbf{6 0 \%}$ | $\mathbf{3 , 7 6 6 . 2}$ | $\mathbf{2 , 3 4 7 . 6}$ | $\mathbf{6 0 \%}$ |
| $\quad$ incl. Retail | $1,968.0$ | $1,230.1$ | $60 \%$ | $3,743.2$ | $2,331.4$ | $61 \%$ |
| Gross Profit | $\mathbf{5 2 0 . 1}$ | $\mathbf{3 3 0 . 1}$ | $58 \%$ | $\mathbf{9 7 8 . 3}$ | $\mathbf{6 1 6 . 8}$ | $\mathbf{5 9 \%}$ |
| $\quad$ Gross Margin, \% | $26.3 \%$ | $26.6 \%$ |  | $26.0 \%$ | $26.3 \%$ |  |
| EBITDA | $\mathbf{1 9 0 . 4}$ | $\mathbf{1 0 4 . 9}$ | $\mathbf{8 1 \%}$ | $\mathbf{3 5 1 . 3}$ | $\mathbf{2 1 2 . 0}$ | $\mathbf{6 6 \%}$ |
| $\quad$ EBITDA Margin, \% | $9.6 \%$ | $8.4 \%$ |  | $9.3 \%$ | $9.0 \%$ |  |
| EBIT | $\mathbf{1 3 4 . 6}$ | $\mathbf{6 6 . 5}$ | $\mathbf{1 0 2 \%}$ | $\mathbf{2 5 3 . 6}$ | $\mathbf{1 3 6 . 8}$ | $\mathbf{8 5 \%}$ |
| $\quad$ EBIT Margin, \% | $6.8 \%$ | $5.4 \%$ |  | $6.7 \%$ | $5.8 \%$ |  |
| Net Profit | $\mathbf{7 4 . 4}$ | $\mathbf{1 4 . 0}$ | $\mathbf{4 3 2 \%}$ | $\mathbf{1 6 0 . 7}$ | $\mathbf{4 1 . 1}$ | $\mathbf{2 9 1 \%}$ |
| $\quad$ Net Margin, \% | $3.8 \%$ | $1.1 \%$ |  | $4.3 \%$ | $1.7 \%$ |  |

## X5 Net Sales Performance

Total net sales for the second quarter 2008 increased by $60 \%$ in USD terms to USD $1,980 \mathrm{mln}$, translating into a $60 \%$ increase year-on-year to USD 3,766 mln for the first half 2008.

| USD mln | Q2 2008 | Q2 2007 | \% change, <br> $\boldsymbol{y - o - \boldsymbol { y }}$ | H1 2008 | H1 2007\% change <br> $\boldsymbol{y - 0 - \boldsymbol { y }}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Hypermarkets | 134.9 | 90.4 | $49 \%$ | 263.7 | 167.2 | $58 \%$ |
| Supermarkets | 696.3 | 457.2 | $52 \%$ | $1,334.9$ | 864.7 | $54 \%$ |
| Soft Discounters | $1,136.8$ | 682.4 | $67 \%$ | $2,144.6$ | $1,299.5$ | $65 \%$ |
| Total Net Retail Sales | $\mathbf{1 , 9 6 8 . 0}$ | $\mathbf{1 , 2 3 0 . 1}$ | $\mathbf{6 0 \%}$ | $\mathbf{3 , 7 4 3 . 2}$ | $\mathbf{2 , 3 3 1 . 4}$ | $\mathbf{6 1 \%}$ |

X5's net retail sales for the second quarter 2008 increased by $60 \%$ in USD terms ( $46 \%$ in RUR terms) to USD $1,968 \mathrm{mln}$, translating into a $61 \%$ ( $47 \%$ in RUR terms) increase year-on-year to USD $3,743 \mathrm{mln}$ for the first half 2008 . Solid sales growth was mainly driven by strong performance of soft discounters in Moscow and the regions and healthy results reported by supermarkets in Moscow and St. Petersburg.

For detailed discussion on Q2 and H1 retail sales dynamics, including LFL and new stores performance, information on average ticket and number of customers, please see our Trading Update dated 10 July 2008.

[^1]X5 Gross Profit \& Gross Margin Analysis

| USD mIn | Q2 2008 | Q2 2007 | \% change, <br> $\boldsymbol{y}-\boldsymbol{o}-\boldsymbol{y}$ | H1 2008 | H1 2007 | \% change, <br> $\boldsymbol{y}-\boldsymbol{o}-\boldsymbol{y}$ |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: |
| Gross Profit | $\mathbf{5 2 0 . 1}$ | $\mathbf{3 3 0 . 1}$ | $58 \%$ | $\mathbf{9 7 8 . 3}$ | $\mathbf{6 1 6 . 8}$ | $59 \%$ |
| $\quad$ Gross Margin,\% | $26.3 \%$ | $26.6 \%$ |  | $26.0 \%$ | $26.3 \%$ |  |

For the second quarter 2008, gross profit increased by $58 \%$ to USD 520 mln , translating into a $59 \%$ year-on-year growth to USD 978 mln for the first half 2008. Gross margin for the second quarter 2008 totaled $26.3 \%$ versus $26.6 \%$ for the same period a year ago, while fist half 2008 gross margin amounted to $26.0 \%$ compared to $26.3 \%$ a year ago. Such gross margin evolution is in line with the management's expectations and represents a result of the Company's "closer-to-thecustomer" pricing strategy aimed at creating long-term customer loyalty.

X5 Selling, General and Administrative Expenses (SG\&A)*

| USD min | Q2 2008 | Q2 2007 | \% change, $y-o-y$ | H1 2008 | H1 2007 | $\begin{gathered} \text { \% change, } \\ y-o-y \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Costs, incl. | (195.6) | (137.7) | 42\% | (369.5) | (231.5) | 60\% |
| \% of Net Sales | 9.9\% | 11.1\% |  | 9.8\% | 9.9\% |  |
| ESOP | (6.9) | (21.7) | -68\% | (10.0) | (21.7) | -54\% |
| \% of Net Sales | 0.3\% | 1.7\% |  | 0.3\% | 0.9\% |  |
| Lease Expenses | (64.4) | (41.6) | 55\% | (125.7) | (81.4) | 54\% |
| \% of Net Sales | 3.3\% | 3.4\% |  | 3.3\% | 3.5\% |  |
| Other Store Costs | (29.0) | (20.5) | 41\% | (52.9) | (35.8) | 48\% |
| \% of Net Sales | 1.5\% | 1.7\% |  | 1.4\% | 1.5\% |  |
| D\&A | (55.7) | (38.4) | 45\% | (97.7) | (75.2) | 30\% |
| \% of Net Sales | 2.8\% | 3.1\% |  | 2.6\% | 3.2\% |  |
| Utilities | (27.8) | (18.8) | 48\% | (50.5) | (31.2) | 62\% |
| \% of Net Sales | 1.4\% | 1.5\% |  | 1.3\% | 1.3\% |  |
| Third Party Services | (21.9) | (16.4) | 34\% | (36.1) | (28.2) | 28\% |
| \% of Net Sales | 1.1\% | 1.3\% |  | 1.0\% | 1.2\% |  |
| Other Expenses | (15.9) | (5.3) | 202\% | (36.6) | (28.0) | 31\% |
| \% of Net Sales | 0.8\% | 0.4\% |  | 1.0\% | 1.2\% |  |
| Total SG\&A | (410.4) | (278.7) | 47\% | (769.1) | (511.3) | 50\% |
| \% of Net Sales | 20.7\% | 22.4\% |  | 20.4\% | 21.8\% |  |

For the second quarter 2008, SG\&A expenses totaled USD 410 mln - an increase of $47 \%$ year-onyear. For the first half 2008, SG\&A costs increased by $50 \%$ over the same period a year ago to USD 769 mln primarily due to growth in staff costs, lease expenses and higher utility bills. At the same time, SG\&A expenses decreased as percentage of revenue due to cost control policy pursued by X .

## Staff Costs

For the second quarter 2008, staff costs, including ESOP totaled USD 196 mln and increased by $42 \%$ compared to the same period of last year, translating into a $60 \%$ year-on-year increase for the first half 2008 to USD 370 mln .

[^2]
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Net of ESOP costs, first half 2008 staff costs grew by $71 \%$ to USD 360 mln. This staff costs dynamics is mainly attributable to the flow trough effect of the first quarter 2008, when staff costs change of $82 \%$ was explained by low comparative base in the first quarter 2007.

Also, in the second quarter this year X5 revised salaries for X5 store personnel - the revisions ranged from 4 to $9 \%$ in RUR terms depending on format and region. Q2 2008 average number of employees totaled 44,450 people versus 36,914 people for the second quarter 2007.

## Lease Expenses

For the second quarter 2008, lease expenses increased by 55\% year-on-year to USD 64 mln on the back of rent inflation and expansion. First half 2008 lease expenses totaled USD 126 mln , an increase of $54 \%$ year-on-year. As a large proportion of the Group's stores are owned, this reduces its exposure to the growth in rent prices.

## Utilities

For the second quarter 2008, utility expenses increased by $48 \%$ year-on-year to USD 28 mln , translating into $62 \%$ year-on-year growth for the first half 2008 (to USD 51 mln ) on the back of growth in electricity, gas and other utility prices.

## X5 Non-Operating Gains and Losses

| USD mIn | Q2 2008 | Q2 2007 | \% change, <br> $\boldsymbol{y - o - \boldsymbol { y }}$ | H1 2008 | H1 2007 | \% change, <br> $\boldsymbol{y - o - \boldsymbol { y }}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| EBIT | $\mathbf{1 3 4 . 6}$ | $\mathbf{6 6 . 5}$ | $\mathbf{1 0 2 \%}$ | $\mathbf{2 5 3 . 6}$ | $\mathbf{1 3 6 . 8}$ | $\mathbf{8 5 \%}$ |
| $\quad$ Finance costs (net) | $(25.6)$ | $(29.3)$ | $-13 \%$ | $(57.3)$ | $(54.0)$ | $6 \%$ |
| Net FX gain | 2.4 | 3.8 | $-36 \%$ | 44.9 | 9.9 | $352 \%$ |
| Profit before tax | $\mathbf{1 1 1 . 5}$ | $\mathbf{4 0 . 9}$ | $\mathbf{1 7 2 \%}$ | $\mathbf{2 4 1 . 2}$ | $\mathbf{9 2 . 7}$ | $\mathbf{1 6 0 \%}$ |
| $\quad$ Income tax expense | $(37.1)$ | $(27.0)$ | $38 \%$ | $(80.5)$ | $(51.7)$ | $56 \%$ |
| Net Profit | $\mathbf{7 4 . 4}$ | $\mathbf{1 4 . 0}$ | $\mathbf{4 3 2 \%}$ | $\mathbf{1 6 0 . 7}$ | $\mathbf{4 1 . 1}$ | $\mathbf{2 9 1 \%}$ |

## Finance Costs

Net finance costs for the second quarter 2008 amounted to USD 26 mln versus USD 29 mln in the second quarter of 2007. The decrease is explained primarily by a significant decrease in LIBOR year-on-year. X5's outstanding debt stood at USD 1.9 bln at 30 June 2008 vs USD 1.7 bln at the beginning of the year and USD 1.5 bln - at 30 June 2007, while effective interest rate in the first half 2008 totaled approximately $6.8 \%$.

## FX Gain

Second quarter FX gain was primarily non-cash and amounted to USD 2 mln on the back of slower appreciation of RUR against USD. As a result, first half 2008 FX gain totaled USD 45 mln .

## X5 Income Tax

Effective tax rate for the second quarter 2008 was $33 \%$, translating into the first half 2008 effective tax rate of $33 \%$. The year-on-year decrease in effective tax rate is in line with the management's expectations.

X5 Cash Flow - Key Trends and Developments*

| USD mln | For the six months ended <br> 30-Jun-08 | For the six months ended <br> 30-Jun-07 |
| :--- | :---: | :---: |
| Net Cash from Operating Activities | 97.7 | 14.3 |
| Net Cash Used in Investing Activities | $(1,131.8)$ | $(213.7)$ |
| Net Cash from Financing Activities | $1,299.8$ | 361.0 |
|  |  |  |
| Effect of Exchange Rate Changes on Cash | 14.0 | 5.0 |
| Net Increase in Cash | $\mathbf{2 7 9 . 7}$ | $\mathbf{1 6 6 . 7}$ |

## Cash Flow from Operating Activities

| USD mln | For the six months ended <br> 30-Jun-08 | For the six months ended <br> 30-Jun-07 |
| :--- | :---: | :---: |
| Net Cash from Operating Activities before |  |  |
| Changes in Working Capital | 369.8 | 233.0 |
| Changes in Working Capital | $(84.0)$ | $(121.0)$ |
| Net Interest and Income Tax Paid | $(188.1)$ | $(97.7)$ |
| Net Cash from Operating Activities | $\mathbf{9 7 . 7}$ | $\mathbf{1 4 . 3}$ |

Net cash from operating activities totaled USD 98 mln versus 14 mln a year ago. Strong cash generation from operations was partially off-set by negative influence of the change in working capital in the first quarter of the year (-USD 60 mln ) on the back of seasonal factors, which were discussed in detail in our Q1 financial press release dated 29 May 2008.

| USD mln | For the six months ended <br> $\mathbf{3 0 - J u n - 0 8}$ | For the six months ended <br> 30-Jun-07 |
| :--- | :---: | :---: |
| (Increase)/Decrease in trade and other accounts | $(68.2)$ | 2.2 |
| receivable | 32.6 | 6.5 |
| Decrease in inventories | $(81.0)$ | $(21.2)$ |
| Decrease in trade accounts payable | 32.5 | $(108.5)$ |
| Increase/(Decrease) in other accounts payable | $\mathbf{( 8 4 . 0 )}$ | $\mathbf{( 1 2 1 . 0 )}$ |
| Changes in Working Capital |  | 3 |

The increase in trade and other accounts receivable by USD 68 mln is primarily explained by growth in X5's scale of business.

The decrease in inventories by USD 33 mln is explained mainly by decrease in inventories in the first quarter of the year (by USD 56 mln ), which is a seasonal factor - stock is usually very high at the end of the year as a result of inventory accumulation both for the New Year and Orthodox Christmas holidays. During the first quarter inventories return to their normal levels. Same trends explain the decrease in trade accounts payable by USD 81 mln - Q1 decrease in trade accounts payable was USD 103 mln as in the first quarter the Company paid to suppliers for the increased levels of inventories accumulated at the end of 2007. In Q2 2008 trade accounts payable increased by USD 23 mln .

The increase in other accounts payable is mainly attributable to growth in accrued expenses and VAT payable.

[^3]Cash Flow from Investing Activities

| USD mln | For the six months ended <br> 30-Jun-08 | For the six months ended <br> 30-Jun-07 |
| :--- | :---: | ---: |
| Cash Flows used in Investing Activities, incl. |  |  |
| Purchase of PP\&E, investment property \& |  |  |
| intangible assets | $(424.1)$ | $(202.2)$ |
| Acquisition of subsidiaries, net of cash acquired | $(691.8)$ | 1.7 |
| Net Cash Used in Investing Activities | $(\mathbf{1 , 1 3 1 . 8})$ | $(\mathbf{2 1 3 . 7})$ |

Net cash used in investing activities totaled USD $1,132 \mathrm{mln}$, as the Company completed the acquisitions of Kama Retail, Karusel and continued to add selling space.

## Cash Flow from Financing Activities

| USD mln | For the six months ended <br> $\mathbf{3 0 - J u n - 0 8}$ | For the six months ended <br> 30-Jun-07 |
| :--- | :---: | :---: |
| Cash Flows from Financing Activities, incl. |  |  |
| Proceeds from loans | $1,184.5$ | 878.4 |
| Repayment of loans | $(1,034.3)$ | $(515.3)$ |
| Proceeds from issue of share capital | $1,007.6$ |  |
| Proceeds from sale of treasury shares | 143.3 | $\mathbf{3 6 1 . 0}$ |
| Net Cash from Financing Activities | $\mathbf{1 , 2 9 9 . 8}$ | $\mathbf{3 6}$ |

Net cash from financing activities amounted to USD $1,300 \mathrm{mln}$ as the Company a) raised equity capital to finance the acquisition of Karusel; b) raised additional debt and sold Treasury shares to finance its capital expenditure program and for general corporate purposes.

## X5RETAILGROUP

## Consolidated Balance Sheet - Key Trends and Developments*

Selected Balance Sheet Data (including Karusel from 30 June 2008)

| USD mln | Selected Data |  | Consolidated <br> Balance Sheet 30-Jun-08 | Restated** <br> Balance Sheet 31-Dec-07 | $\begin{gathered} \% \\ \text { change } \\ y-0-y \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { X5 } \\ \text { 30-Jun-08 } \end{gathered}$ | Karusel 30-Jun-08 |  |  |  |
| ASSETS |  |  |  |  |  |
| Non-Current Assets, incl. | n/a | n/a | 7,799.6 | 5,688.4 | 37\% |
| Property, plant and equipment \& investment property | 2,597.9 | 1,028.4 | 3,626.3 | 2,119.6 | 71\% |
| Goodwill | 3,477.6 | - | 3,477.6 | 2,955.6 | 18\% |
| Intangible assets | 534.0 | 15.5 | 549.5 | 524.2 | 5\% |
| Current Assets, incl. | n/a | n/a | 1,615.9 | 861.2 | 88\% |
| Inventories of goods for resale | 309.7 | 84.9 | 394.6 | 325.2 | 21\% |
| Trade and other accounts receivable | 252.1 | 180.2 | 432.3 | 148.6 | 191\% |
| Cash | 433.3 | 25.9 | 459.2 | 179.5 | 156\% |
| Total Assets | n/a | n/a | 9,415.5 | 6,549.6 | 44\% |

EQUITY AND LIABILITIES

| Total Equity | $\mathbf{n} / \mathbf{a}$ | $\mathbf{n} / \mathbf{a}$ | $\mathbf{4 , 9 6 3 . 5}$ | $\mathbf{3 , 2 4 3 . 7}$ |  |
| :--- | ---: | ---: | ---: | ---: | :--- |
|  |  |  |  |  |  |
| Non-Current Liabilities, incl. | $\mathbf{n} / \mathbf{a}$ | $\mathbf{n} / \mathbf{a}$ | $\mathbf{2 , 1 8 3 . 5}$ | $\mathbf{1 , 7 2 5 . 7}$ |  |
| Long-term borrowings | $1,475.2$ | 280.8 | $1,756.0$ | $1,464.7$ | $20 \%$ |
| Current Liabilities | $\mathbf{n} / \mathbf{a}$ | $\mathbf{n} / \mathbf{a}$ | $\mathbf{2 , 2 6 8 . 5}$ | $\mathbf{1 , 5 8 0 . 2}$ | $\mathbf{4 4 \%}$ |
| Short-term borrowings | 425.4 | 136.6 | 562.0 | 253.7 | $122 \%$ |
| Total Liabilities | $\mathbf{n} / \mathbf{a}$ | $\mathbf{n} / \mathbf{a}$ | $\mathbf{4 , 4 5 2 . 1}$ | $\mathbf{3 , 3 0 5 . 9}$ | $\mathbf{3 5 \%}$ |
|  |  |  |  |  |  |
| Total Equity and Liabilities | $\mathbf{n} / \mathbf{a}$ | $\mathbf{n} / \mathbf{a}$ | $\mathbf{9 , 4 1 5 . 5}$ | $\mathbf{6 , 5 4 9 . 6}$ |  |


| Net Debt | $1,467.4$ | 391.5 | $1,858.9$ | $1,538.9$ | $21 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Debt/EBITDA (12m rolling basis) | 2.4 | 5.2 | 2.7 | 3.2 |  |
|  | $(131.8)^{* * *}$ | 41.1 | $(90.6)^{* * *}$ | $(465.3)$ |  |

## Non-Current Assets

As at 30 June 2008 PP\&E and investment property amounted to USD 3,626 mln, an increase of $71 \%$ or USD $1,507 \mathrm{mln}$ since the beginning of the year. This increase is largely attributable to the acquisition of Karusel hypermarket chain - in the amount of USD 1,028 mln (for more details on Karusel's impact on the consolidated Balance Sheet, please see Appendix VI to this press release). The rest of the increase is explained by organic expansion and purchase of Kama Retail in the first quarter of the year.

[^4]
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As at 30 June 2008 goodwill totaled USD 3,478 mln versus USD 2,956 mln at the end of 2007 (an increase of $18 \%$ or USD 522 mln ). This increase was mainly due to the acquisition of Karusel (USD 370 mln ), with the rest being FX revaluation adjustment.

## Current Assets

Current assets increased by $88 \%$ or by USD 755 mln to USD 1,616 mln. The increase was mainly attributable to the following factors: a) the acquisition of Karusel - as a result accounts receivable increased by USD 180 mln , inventories - by USD 85 mln , VAT and other taxes recoverable - by USD 66 mln ; b) an increase in cash balance by USD 280 mln to USD 459 mln as of 30 June 2008, which primarily is explained by the fact that the cash portion of the Karusel purchase price was lower than the cash proceeds from the rights issue.

## Non-Current Liabilities

Non-current liabilities totaled USD 2,184 mln, an increase of $27 \%$ or USD 458 mln since the beginning of the year. This increase mainly represents: a) Karusel's long-term debt in the amount of USD 281 mln ; b) growth in deferred tax liabilities by USD 156 mln , including Karusel's deferred tax liabilities in the amount of USD 138 mln , and FX revaluation adjustments.

## Current Liabilities

Current liabilities grew $44 \%$ or by USD 688 mln from the beginning of the year and amounted to USD 2,269 mln. This increase is explained primarily by the acquisition of Karusel (USD 192 mln in trade and other accounts payable, USD 137 mln in short-term borrowings and USD 122 mln in provisions) and growth in X5's short-term borrowings by USD 172 mln as the Company used its credit lines to finance its store roll-out program.

## Adjusted Karusel P\&L - Key Trends and Developments**

Karusel reported commendable sales growth both for the second quarter and first half 2008. However its financial results were affected by three key factors: provisional fair value adjustment that resulted in higher depreciation, quite weak pre-integration performance at SG\&A level and substantial interest expense due to high debt burden. The management intends to mitigate the effect of the latter two factors as a result of integration and efficiency improvement.

## Adjusted Karusel P\&L Highlights

| USD min | Q2 2008 | Q2 2007 | \% change, y-0-y | H1 2008 | H1 2007 | \% change, $y-0-y$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 306.8 | 191.6 | 60\% | 559.7 | 343.2 | 63\% |
| incl. Retail | 306.1 | 191.3 | 60\% | 558.4 | 342.8 | 63\% |
| Gross Profit | 75.9 | 47.2 | 61\% | 136.6 | 83.7 | 63\% |
| Gross Margin, \% | 24.8\% | 24.6\% |  | 24.4\% | 24.4\% |  |
| EBITDA | 20.4 | 16.2 | 26\% | 36.1 | 29.0 | 25\% |
| EBITDA Margin, \% | 6.7\% | 8.5\% |  | 6.5\% | 8.5\% |  |
| EBIT | 8.0 | 7.5 | 8\% | 12.2 | 12.2 | 0\% |
| EBIT Margin, \% | 2.6\% | 3.9\% |  | 2.2\% | 3.6\% |  |
| Net Profit | (4.8) | 1.4 | -454\% | (7.8) | 1.7 | -548\% |
| Net Margin, \% | -1.6\% | 0.7\% |  | -1.4\% | 0.5\% |  |

[^5]
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Karusel's net sales for the second quarter 2008 increased by 60\% in USD terms to USD 307 mln , translating into a $63 \%$ increase year-on-year to USD 560 mln for the first half 2008. The growth was mainly driven by very strong LFL performance - Karusel's LFL sales in Q2 increased 33\%, while H1 LFL sales grew $35 \%$.

Karusel's gross margin remained stable in the first half of the year - at 24.4\%. At the same time, Karusel's SG\&A increased as percentage of revenue (from $22.4 \%$ in H 12007 to $23.7 \%$ in H 1 2008) mainly on the back of staff costs growth (by 71\%), higher utility bills (by 80\%), and insufficient cost management.

As a result, Karusel's H1 EBITDA grew only $25 \%$ year-on-year to USD 36 mln , while EBIT remained flat at USD 12 mln . Significant growth in interest expense resulted in net loss in the amount of USD 8 mln reported for the first half 2008 (please see the full version of Karusel's P\&L in Appendix IV, and detailed break-down of Karusel's SG\&A expenses in Appendix V to this press release).

## Pro-Forma P\&L*

As the Company plans to report X5's and Karusel's financial results on pro-forma basis starting from the third quarter 2008, for your convenience please find below pro-forma P\&L details for the second quarter and the first half 2008. Full pro-forma P\&L is provided in Appendix VII to this press release.

Pro-Forma P\&L Highlights

| USD mIn | Q2 2008 | Q2 2007 | \% change, <br> $\boldsymbol{y - o - y}$ | H1 2008 | H1 2007 | \% change, <br> $\boldsymbol{y - o - y}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | $\mathbf{2 , 2 8 7 . 2}$ | $\mathbf{1 , 4 3 2 . 9}$ | $\mathbf{6 0 \%}$ | $\mathbf{4 , 3 2 5 . 8}$ | $\mathbf{2 , 6 9 0 . 8}$ | $\mathbf{6 1 \%}$ |
| $\quad$ incl. Retail | $2,274.2$ | $1,421.4$ | $60 \%$ | $4,301.6$ | $2,674.2$ | $61 \%$ |
| Gross Profit | $\mathbf{5 9 6 . 0}$ | $\mathbf{3 7 7 . 3}$ | $58 \%$ | $\mathbf{1 , 1 1 4 . 9}$ | $\mathbf{7 0 0 . 5}$ | $59 \%$ |
| $\quad$ Gross Margin,\% | $26.1 \%$ | $26.3 \%$ |  | $25.8 \%$ | $26.0 \%$ |  |
| EBITDA | $\mathbf{2 1 0 . 8}$ | $\mathbf{1 2 1 . 1}$ | $74 \%$ | $\mathbf{3 8 7 . 5}$ | $\mathbf{2 4 1 . 0}$ | $\mathbf{6 1 \%}$ |
| $\quad$ EBITDA Margin,\% | $9.2 \%$ | $8.5 \%$ |  | $9.0 \%$ | $9.0 \%$ |  |
| EBIT | $\mathbf{1 4 2 . 7}$ | $\mathbf{7 4 . 0}$ | $\mathbf{9 3 \%}$ | $\mathbf{2 6 5 . 8}$ | $\mathbf{1 4 9 . 0}$ | $\mathbf{7 8 \%}$ |
| $\quad$ EBIT Margin,\% | $6.2 \%$ | $5.2 \%$ |  | $6.1 \%$ | $5.5 \%$ |  |
| Net Profit | $\mathbf{6 9 . 6}$ | $\mathbf{1 5 . 3}$ | $354 \%$ | $\mathbf{1 5 2 . 9}$ | $\mathbf{4 2 . 8}$ | $\mathbf{2 5 7 \%}$ |
| $\quad$ Net Margin,\% | $3.0 \%$ | $1.1 \%$ |  | $3.5 \%$ | $1.6 \%$ |  |

Pro-forma net sales surged 60\% year-on-year to USD 2,287 mln in the second quarter 2008, translating into $61 \%$ year-on-year growth in the first half 2008 (to USD 4,326 mln).

Second quarter 2008 gross profit on pro-forma basis totaled USD 596 mln (gross margin of 26.1\%), first half 2008 pro-forma gross profit amounted to USD 1,115 mln - an increase of $59 \%$ year-on-year, while gross margin totaled $25.8 \%$.

Pro-forma EBITDA for the second quarter 2008 reached USD 211 mln (year-on-year growth of $74 \%$ ), EBITDA margin totalled $9.2 \%$, translating into EBITDA margin of $9.0 \%$ for the first six months (EBITDA of USD 388 mln , year-on-year growth of 61\%).

[^6]
## X5RETAILGROUP

Net profit on pro-forma basis was USD 70 mln in the second quarter 2008 versus USD 15 mln in the second quarter 2007. Pro-forma net profit for the first half 2008 totaled USD 153 mln compared to USD 43 mln a year ago. Second quarter and first half net margin was $3.0 \%$ and $3.5 \%$ respectively.

## Update on Karusel Integration

X5 acquired operational control over Karusel hypermarkets on 26 June 2008 and has begun the integration process.

As it was announced on 11 August 2008, X5 decided to retain the Karusel brand and to use it for all of the Company's hypermarkets. This decision was made after a thorough analysis of Karusel brand awareness and customer loyalty. X5 believes that the decision to retain the brand will enable the Company to reduce rebranding expenses (now they will be limited to rebranding of Perekrestok hypermarkets and one Mercado store) and to optimise the Karusel integration process, while a single brand for all hypermarkets means more efficiency in terms of operating the stores and clearer value proposition for the customers.

The Company has also revised its initial integration plan and the integration budget. Having analyzed the status of Karusel hypermarkets, X5 believes that the total integration costs will amount to approximately USD 60 mln , of which USD 33 mln will be capital expenditures, while up to USD 27 mln will be one-off operating expenses, including anticipated loss of EBITDA as a result of short-term store closings for IT platform replacement. X5 plans to finalize the integration process by the end of 2009, thus all of the above mentioned costs will be reported in 2008.

The key integration measures include alignment of the operational model, integration of purchasing and logistics, replacement of the IT platform, store refurbishment, back office and head office integration.

## Update on Outstanding Issues with Former Karusel Shareholders

As it was announced on 26 August 2008, X5 has reached an agreement with the former shareholders of Formata B.V. (the "Former Shareholders"), the owner of the Karusel hypermarket chain, to resolve the outstanding post-completion issues on the recent acquisition.

In particular, the real estate development contracts between Formata and the affiliates of Donson B.V. (which is associated with the Former Shareholders) have been unwound and all of the prepayments made under these contracts - in the amount of approximately RUR 3.9 billion (an equivalent of approximately USD 160 million) - have been returned to Formata (i.e. to X5) in August 2008. The parties now have no outstanding obligations under these contracts. Additionally, the Former Shareholders will pay to X5 approximately USD 40 million representing their compliance with post-completion obligations under the Call Option Agreement.

At the same time, on Friday, 22 August 2008, the Russian Federal Financial Markets Service (FFMS) has annulled previously registered issue of corporate ruble bonds by Hyperfinance LLC, a subsidiary of Donson, which initially was supposed to be guaranteed by Formata and its subsidiaries. Thus, any obligations of Formata or its subsidiaries with respect to Hyperfinance bonds have been effectively terminated.

## Revised Outlook for 2008

X5 Retail Group has revised its full year guidance for 2008 to take into account the acquisition of Karusel and subsequent integration of purchased hypermarkets. Please note that pro-forma outlook numbers provided in the table below include Karusel's performance for the full year 2008. These numbers also include contribution of tactical M\&A transactions that are treated by the Company as organic development.

|  | FY 2008 |  |
| :--- | :---: | :---: |
|  | X5 | Pro-Forma |
| Sales Growth (excl. FX) | $>40 \%$ | $>40 \%$ |
| LFL Sales Growth (excl. FX) | $\sim 20 \%$ | $>20 \%$ |
| Gross Margin | $25.8 \%-26.2 \%$ | $25.5 \%-25.9 \%$ |
| EBITDA Margin | $8.8 \%-9.0 \%$ | $8.4 \%-8.6 \%{ }^{*}$ |
| Net Selling Space Growth | $140-160,000 \mathrm{sq.m}.{ }^{* *}$ |  |
| $\quad$ New hypermarkets | 8 | 10 |
| DC Area Growth | $\sim 45,000$ sq.m. |  |
| Capital Expenditure, incl. | $\sim$ USD $1,400 \mathrm{bln}$ |  |
| $\quad$ Karusel Integration | USD 33 mln |  |

## Appendices

I. X5 Retail Group Unaudited Consolidated Income Statement for the Three and Six Months Ended 30 June 2008
II. X5 Retail Group Unaudited Consolidated Balance Sheet at 30 June 2008
III. X5 Retail Group Unaudited Consolidated Statement of Cash Flows for the Six Months Ended 30 June 2008
IV. Formata Holding (Karusel) Unaudited Consolidated Income Statement for the Three and Six Months Ended 30 June 2008
V. SG\&A Expenses Break-Down for the Three and Six Months Ended 30 June 2008, Formata Holding (Karusel)
VI. Details of Assets and Liabilities Acquired in Formata Holding (Karusel)
VII. X5 Retail Group and Formata Holding (Karusel) Unaudited Pro-Forma Income Statement for the Three and Six Months Ended 30 June 2008
VIII. Financial Calendar for 2008

For further details please contact

## Anna Kareva

IR Director
Tel.: +7 (495) 980-2729, ext. 22162
e-mail: anna.kareva@x5.ru

Elena Cherkalova<br>PR Manager<br>Тел.: +7 (495) 950-5577<br>e-mail: elena.cherkalova@x5.ru

[^7]
## Note to Editors:

X5 Retail Group N.V. is Russia's largest retailer in terms of sales. The Company was created as a result of a merger between Pyaterochka (soft discounter chain) and Perekrestok (supermarket chain) on 18 May 2006.

As at 30 June 2008, X5 operated 991 store located in Moscow, St. Petersburg, other regions of European Russia and the Urals, as well as in Ukraine. X5's multiformat store network comprises 762 soft discount stores under "Pyaterochka" brand, 190 supermarkets under "Perekrestok" brand and 39 hypermarkets under "Karusel" and "Perekrestok" brands.

As of 30 June 2008, X5’s franchisees operated 710 stores across Russia and in Kazakhstan.
X5's net sales for the full year 2007 reached USD 5,320 mln, an increase of $53 \%$ year-on-year. Gross profit for the period totaled USD $1,404 \mathrm{mln}$, EBITDA amounted to USD 479 mln . Full year 2007 net income reached USD 144 mln .

X5 Retail Group N.V.'s net sales for the first half 2008 surged 60\% in USD terms and reached USD 3,766 mln (excluding Karusel). Gross profit for the period totaled USD 978 mln, EBITDA amounted to USD 351 mln, net income reached USD 161 mln.

Including Karusel on pro-forma basis the Company's net sales for the first half 2008 totaled USD $4,326 \mathrm{mln}$, gross profit amounted to USD $1,115 \mathrm{mln}$, EBITDA - to USD 388 mln and net income - to USD 153 mln .

## Forward looking statements:

This announcement includes statements that are, or may be deemed to be, "forward-looking statements". These forward-looking statements can be identified by the fact that they do not only relate to historical or current events. Forward-looking statements often use words such as" anticipate", "target", "expect", "estimate", "intend", "expected", "plan", "goal" believe", or other words of similar meaning.

By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances, a number of which are beyond X5 Retail Group N.V.'s control. As a result, actual future results may differ materially from the plans, goals and expectations set out in these forward-looking statements.

Any forward-looking statements made by or on behalf of X5 Retail Group N.V. speak only as at the date of this announcement. Save as required by any applicable laws or regulations, X5 Retail Group N.V. undertakes no obligation publicly to release the results of any revisions to any forward-looking statements in this document that may occur due to any change in its expectations or to reflect events or circumstances after the date of this document.

## Appendix I:

X5 RETAIL GROUP
UNAUDITED CONSOLIDATED INCOME STATEMENT
FOR THE THREE AND SIX MONTHS ENDED 30 JUNE 2008
(expressed in thousands of US Dollars)

|  | Three months ended |  | Six months ended |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 30-Jun-08 | 30-Jun-07 | 30-Jun-08 | 30-Jun-07 |
|  |  |  |  |  |
| Revenue | $\mathbf{1 , 9 8 0 , 3 9 0}$ | $\mathbf{1 , 2 4 1 , 3 5 9}$ | $\mathbf{3 , 7 6 6 , 1 7 1}$ | $\mathbf{2 , 3 4 7 , 6 0 1}$ |
| Cost of sales | $(1,460,322)$ | $(911,237)$ | $(2,787,888)$ | $(1,730,836)$ |
| Gross profit | $\mathbf{5 2 0 , 0 6 8}$ | $\mathbf{3 3 0 , 1 2 2}$ | $\mathbf{9 7 8 , 2 8 3}$ | $\mathbf{6 1 6 , 7 6 5}$ |
| Selling, general and administrative |  |  |  |  |
| expenses | $(410,399)$ | $(278,675)$ | $(769,061)$ | $(511,298)$ |
| Lease/sublease and other income | 24,975 | 15,066 | 44,411 | 31,336 |
| Operating profit | $\mathbf{1 3 4 , 6 4 4}$ | $\mathbf{6 6 , 5 1 3}$ | $\mathbf{2 5 3 , 6 3 3}$ | $\mathbf{1 3 6 , 8 0 3}$ |
|  |  |  |  |  |
| Finance income | 7,185 | 7,899 | 8,353 | 9,074 |
| Finance costs | $(32,741)$ | $(37,240)$ | $(65,684)$ | $(63,095)$ |
| Net foreign exchange gain | 2,418 | 3,769 | 44,935 | 9,947 |
| Profit before tax | $\mathbf{1 1 1 , 5 0 6}$ | $\mathbf{4 0 , 9 4 0}$ | $\mathbf{2 4 1 , 2 3 7}$ | $\mathbf{9 2 , 7 2 9}$ |
|  |  |  |  |  |
| Income tax expense | $(37,121)$ | $(26,960)$ | $(80,527)$ | $\mathbf{( 5 1 , 6 7 9 )}$ |
| Profit for the year | $\mathbf{7 4 , 3 8 5}$ | $\mathbf{1 3 , 9 8 0}$ | $\mathbf{1 6 0 , 7 1 0}$ | $\mathbf{4 1 , 0 5 0}$ |

Appendix II: UNAUDITED CONSOLIDATED BALANCE SHEET AT 30 JUNE 2008 (expressed in thousands of US Dollars)

|  | Selected Data |  | Consolidated <br> Balance Sheet 30-Jun-08 | RestatedBalance Sheet31-Dec-07 | Balance Sheet 30-Jun-07 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { X5 } \\ \text { 30-Jun-08 } \end{gathered}$ | $\begin{gathered} \text { Karusel } \\ \text { 30-Jun-08 } \end{gathered}$ |  |  |  |
| ASSETS |  |  |  |  |  |
| Non-current assets |  |  |  |  |  |
| Property, plant and equipment | 2,465,263 | 1,028,391 | 3,493,654 | 1,990,558 | 1,415,462 |
| Investment property | 132,604 | - | 132,604 | 129,006 | 48,232 |
| Goodwill | 3,477,643 | - | 3,477,643 | 2,955,625 | 2,681,484 |
| Intangible assets | 534,003 | 15,523 | 549,526 | 524,246 | 481,926 |
| Prepaid leases | 71,104 | 627 | 71,731 | 54,846 | 15,762 |
| Investment in associates | 5,041 |  | 5,041 | - | 5,250 |
| Loan originated to related parties | - | - | - | - | 154 |
| Other non-current assets | 2,829 | - | 2,829 | 2,534 | 2,050 |
| Deferred tax assets | 62,458 | 4,148 | 66,606 | 31,621 | 16,184 |
|  | n/a | n/a | 7,799,634 | 5,688,436 | 4,666,504 |
| Current assets |  |  |  |  |  |
| Inventories of goods for resale | 309,716 | 84,870 | 394,586 | 325,240 | 210,508 |
| Available-for-sale financial assets | - | - | - | - | 5,939 |
| Derivative financial assets | 12,907 | - | 12,907 | 1,500 | 4,194 |
| Loans originated | 1,069 | - | 1,069 | 145 | 20,000 |
| Current portion of non-current prepaid lease | 10,671 | - | 10,671 | 5,766 | - |
| Trade and other accounts receivable | 252,125 | 180,161 | 432,286 | 148,646 | 131,452 |
| Current income tax receivable | 30,151 | 4,118 | 34,269 | 4,628 | 2,232 |
| VAT and other taxes recoverable | 204,875 | 66,072 | 270,947 | 195,752 | 119,982 |
| Cash | 433,280 | 25,880 | 459,160 | 179,496 | 334,668 |
|  | n/a | n/a | 1,615,895 | 861,173 | 828,975 |
| Total assets | n/a | n/a | 9,415,529 | 6,549,609 | 5,495,479 |

EQUITY AND LIABILITIES

Equity attributable to equity holders of the parent

| Share capital |  |  | 93,832 | 70,883 | 70,936 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Share premium |  |  | 4,251,289 | 2,896,355 | 2,901,350 |
| Cumulative translation reserve |  |  | 463,444 | 294,169 | 133,956 |
| Retained earnings/(Accumulated deficit) |  |  | 142,750 | $(17,960)$ | $(120,658)$ |
| Hedging reserve |  |  | 12,141 | 0 |  |
| Minority interest |  |  | 0 | 220 | 220 |
| Total equity | n/a | n/a | 4,963,456 | 3,243,667 | 2,985,804 |
| Non-current liabilities |  |  |  |  |  |
| Long-term borrowings | 1,475,236 | 280,772 | 1,756,008 | 1,464,684 | 1,859 |
| Long-term finance lease payable | 1,469 | 0 | 1,469 | 1,280 | 2,024 |
| Deferred tax liabilities | 231,816 | 137,778 | 369,594 | 213,322 | 184,206 |
| Long-term deferred revenue | 4,538 | 543 | 5,081 | 3,221 | 1,513 |
| Share-based payments liability | 51,380 | 0 | 51,380 | 43,208 | 21,700 |
| Other non-current liabilities | - |  | 0 | 0 | - |
|  | n/a | n/a | 2,183,532 | 1,725,715 | 211,302 |
| Current liabilities |  |  |  |  |  |
| Trade accounts payable | 941,310 | 192,241 | 1,133,551 | 971,570 | 546,525 |
| Short-term borrowings | 425,403 | 136,621 | 562,024 | 253,733 | 1,468,385 |
| Share-based payments liability | 2,500 | 0 | 2,500 | 2,389 | 6,163 |
| Derivative financial liabilities | 2,603 | 0 | 2,603 | 0 | 77,362 |
| Short-term finance lease payables | 1,773 | 0 | 1,773 | 2,280 | 2,373 |
| Interest accrued | 22,474 | 4,701 | 27,175 | 2,763 | 5,456 |
| Short-term deferred revenue | 5,163 | 0 | 5,163 | 4,943 | 2,900 |
| Current income tax payable | 14,124 | 1,486 | 15,610 | 33,303 | 16,787 |
| Provisions and other liabilities | 396,604 | 121,538 | 518,142 | 309,246 | 172,422 |
|  | n/a | n/a | 2,268,541 | 1,580,227 | 2,298,373 |
| Total liabilities | n/a | n/a | 4,452,073 | 3,305,942 | 2,509,675 |

## Appendix III: X5 RETAIL GROUP UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE SIX MONTHS ENDED 30 JUNE 2008 (expressed in thousands of US Dollars)

|  | 30-Jun-08 | 30-Jun-07 |
| :---: | :---: | :---: |
| Profit before tax | 241,237 | 92,729 |
| Adjustments for: |  |  |
| Depreciation and amortisation | 98,021 | 75,185 |
| Gain on disposal of property, plant and equipment | (27) | $(2,154)$ |
| Finance costs, net | 57,340 | 54,021 |
| Impairment of trade and other accounts receivable | 4,827 | 70 |
| Share-based payments expense | 9,992 | 21,700 |
| Amortisation of deferred expenses | 2,511 | 1,405 |
| Other | 881 |  |
| Net foreign exchange gain | $(44,935)$ | $(9,947)$ |
| Net cash from operating activities before changes in working capital | 369,847 | 233,009 |
| (Increase)/Decrease in trade and other accounts receivable | $(68,158)$ | 2,215 |
| Decrease in inventories | 32,603 | 6,509 |
| Decrease in trade payable | $(81,004)$ | $(21,210)$ |
| Increase/(Decrease) in other accounts payable | 32,521 | $(108,498)$ |
| Net cash generated from operations | 285,809 | 112,025 |
| Interest paid | $(43,301)$ | $(51,093)$ |
| Interest received | 4,377 | 6,350 |
| Income tax paid | $(149,217)$ | $(52,945)$ |
| Net cash from operating activities | 97,668 | 14,337 |
| Cash flows from investing activities |  |  |
| Purchase of property, plant and equipment | $(421,254)$ | $(201,501)$ |
| Non-current prepaid lease | $(15,944)$ | $(2,389)$ |
| Acquisition of subsidiaries, net of cash acquired | $(691,813)$ | 1,688 |
| Short-term loans issued | (898) | $(19,873)$ |
| Proceeds from sale of property, plant and equipment | 1,017 | 14,978 |
| Acquisition of investments available for sale | - | $(15,111)$ |
| Proceeds from sale of investments available for sale | - | 9,232 |
| Purchase of intangible assets | $(2,892)$ | (735) |
| Net cash used in investing activities | $(1,131,784)$ | $(213,711)$ |
| Cash flows from financing activities |  |  |
| Proceeds from short-term loans | 1,184,508 | 678,543 |
| Repayment of short-term loans | $(1,034,314)$ | $(413,311)$ |
| Proceeds from long-term loans | - | 199,869 |
| Proceeds from issue of share capital | 1,007,592 |  |
| Proceeds from sale of treasury shares | 143,336 |  |
| Repayment from long-term loans | - | $(101,949)$ |
| Principal payments on finance lease obligations | $(1,358)$ | $(2,133)$ |
| Net cash from financing activities | 1,299,765 | 361,019 |
| Effect of exchange rate changes on cash | 14,015 | 5,035 |
| Net increase in cash and cash eqivalents | 279,664 | 166,680 |
| Movements in cash |  |  |
| Cash at the beginning of the period | 179,496 | 167,988 |
| Net decrease in cash | 279,664 | 166,680 |
| Cash at the end of the period | 459,160 | 334,668 |

## Appendix IV

FORMATA HOLDING (KARUSEL)
UNAUDITED CONSOLIDATED INCOME STATEMENT
FOR THE THREE AND SIX MONTHS ENDED 30 JUNE 2008
(expressed in thousands of US Dollars)

|  | Three months ended |  | Six months ended |  |
| :--- | ---: | ---: | ---: | ---: |
| 30-Jun-07 | 30-Jun-08 | 30-Jun-07 |  |  |
|  | 30-Jun-08 | 306, |  |  |
| Revenue | $\mathbf{3 0 6 , 8 2 1}$ | $\mathbf{1 9 1 , 5 6 6}$ | $\mathbf{5 5 9 , 6 5 9}$ | $\mathbf{3 4 3 , 1 6 3}$ |
| Cost of sales | $(230,876)$ | $(144,401)$ | $(423,052)$ | $(259,473)$ |
| Gross profit | $\mathbf{7 5 , 9 4 6}$ | $\mathbf{4 7 , 1 6 5}$ | $\mathbf{1 3 6 , 6 0 7}$ | $\mathbf{8 3 , 6 9 0}$ |
|  |  |  |  |  |
| Selling, general and administrative expenses | $(71,691)$ | $(42,567)$ | $(132,530)$ | $(76,790)$ |
| Lease/sublease and other income | 3,793 | 2,874 | 8,132 | 5,302 |
| Operating profit | $\mathbf{8 , 0 4 7}$ | $\mathbf{7 , 4 7 2}$ | $\mathbf{1 2 , 2 0 9}$ | $\mathbf{1 2 , 2 0 2}$ |
|  |  |  |  |  |
| Finance costs (net) | $(9,423)$ | $(4,951)$ | $(15,732)$ | $(9,030)$ |
| Net foreign exchange gain | 21 | 15 | $(6)$ | 15 |
| Profit before tax | $\mathbf{( 1 , 3 5 5 )}$ | $\mathbf{2 , 5 3 6}$ | $\mathbf{( 3 , 5 2 9 )}$ | $\mathbf{3 , 1 8 7}$ |
|  |  |  |  |  |
| Income tax expense | $(3,441)$ | $(1,183)$ | $(4,283)$ | $(1,443)$ |
| Profit for the year | $\mathbf{( 4 , 7 9 6 )}$ | $\mathbf{1 , 3 5 3}$ | $\mathbf{( 7 , 8 1 2 )}$ | $\mathbf{1 , 7 4 4}$ |

## Appendix V:

FORMATA HOLDING (KARUSEL)
SG\&A EXPENSES BREAK-DOWN
FOR THE THREE AND SIX MONTHS ENDED 30 JUNE 2008,
(expressed in millions of US Dollars)

| USD min | Q2 2008 | Q2 2007 | \% change, $y=0-y$ | H1 2008 | H1 2007 | \% change, $\boldsymbol{y}-0-\boldsymbol{y}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Costs, incl. | (33.9) | (20.0) | 69\% | (61.2) | (35.8) | 71\% |
| \% of Net Sales | 11.0\% | 10.5\% |  | 10.9\% | 10.4\% |  |
| ESOP | - | - | $n / a$ | - | - | $n / a$ |
| \% of Net Sales | 0.0\% | 0.0\% |  | 0.0\% | 0.0\% |  |
| Lease Expenses | (1.7) | (0.6) | 211\% | (3.2) | (1.0) | 222\% |
| \% of Net Sales | 0.6\% | 0.3\% |  | 0.6\% | 0.3\% |  |
| Other Store Costs | (5.1) | (2.7) | 90\% | (9.2) | (4.7) | 95\% |
| \% of Net Sales | 1.6\% | 1.4\% |  | 1.7\% | 1.4\% |  |
| D\&A | (12.4) | (8.7) | 42\% | (23.9) | (16.8) | 42\% |
| \% of Net Sales | 4.0\% | 4.6\% |  | 4.3\% | 4.9\% |  |
| Utilities | (9.7) | (5.7) | 71\% | (18.3) | (10.2) | 80\% |
| \% of Net Sales | 3.2\% | 3.0\% |  | 3.3\% | 3.0\% |  |
| Third Party Services | (4.7) | (3.2) | 45\% | (9.3) | (5.0) | 85\% |
| \% of Net Sales | 1.5\% | 1.7\% |  | 1.7\% | 1.5\% |  |
| Other Expenses | (4.2) | (1.6) | 156\% | (7.3) | (3.3) | 124\% |
| \% of Net Sales | 1.4\% | 0.9\% |  | 1.3\% | 0.9\% |  |
| Total SG\&A | (71.7) | (42.6) | 68\% | (132.5) | (76.8) | 73\% |
| \% of Net Sales | 23.4\% | 22.2\% |  | 23.7\% | 22.4\% |  |

## Appendix VI:

DETAILS OF ASSETS AND LIABILITIES ACQUIRED IN FORMATA HOLDING (KARUSEL)
(expressed in thousands of US Dollars)

| As at 30 June 2008 | Acquiree's carrying amount, <br> Russian GAAP <br> $\mathbf{0 0 0}$ 'USD | Provisional values <br> $\mathbf{0 0 0} \mathbf{U S D}$ |
| :--- | :---: | ---: |
| Cash and cash equivalents | 25,880 | 25,880 |
| Inventory of goods for resale | 103,230 | 84,870 |
| Loans originated | 616 | - |
| Trade and other accounts receivable | 250,599 | 250,351 |
| Intangible assets | - | 15,523 |
| Property, plant and equipment | 495,697 | $1,028,391$ |
| Prepaid lease | 9 | 627 |
| Deferred tax assets | 7,044 | 4,148 |
| Other assets | 586 | - |
| Short-term borrowings | $(136,621)$ | $(136,621)$ |
| Trade and other accounts payable | $(260,201)$ | $(280,509)$ |
| Provisions for tax contingencies | - | $(40,000)$ |
| Long-term borrowings | $(280,772)$ | $(280,772)$ |
| Deferred tax liabilities | $(8,527)$ | $(137,778)$ |
| Net assets acquired | 197,540 | 534,110 |

## Appendix VII

X5 RETAIL GROUP (INCLUDING FORMATA HOLDING (KARUSEL))
UNAUDITED PRO-FORMA INCOME STATEMENT
FOR THE THREE AND SIX MONTHS ENDED 30 JUNE 2008
(expressed in thousands of US Dollars)

|  | Three months ended |  | Six months ended |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 30-Jun-08 | 30-Jun-07 | 30-Jun-08 | 30-Jun-07 |
|  |  |  |  |  |
| Revenue | $\mathbf{2 , 2 8 7 , 2 1 1}$ | $\mathbf{1 , 4 3 2 , 9 2 5}$ | $\mathbf{4 , 3 2 5 , 8 3 0}$ | $\mathbf{2 , 6 9 0 , 7 6 4}$ |
| Cost of sales | $(1,691,198)$ | $(1,055,638)$ | $(3,210,940)$ | $(1,990,309)$ |
| Gross profit | $\mathbf{5 9 6 , 0 1 4}$ | $\mathbf{3 7 7 , 2 8 7}$ | $\mathbf{1 , 1 1 4 , 8 9 0}$ | $\mathbf{7 0 0 , 4 5 5}$ |
|  |  |  |  |  |
| Selling, general and administrative |  |  |  |  |
| expenses | $(482,090)$ | $(321,242)$ | $(901,591)$ | $(588,088)$ |
| Lease/sublease and other income | 28,768 | 17,940 | 52,543 | 36,638 |
| Operating profit | $\mathbf{1 4 2 , 6 9 1}$ | $\mathbf{7 3 , 9 8 5}$ | $\mathbf{2 6 5 , 8 4 2}$ | $\mathbf{1 4 9 , 0 0 5}$ |
|  |  |  |  |  |
| Finance income | 7,185 | 7,899 | 8,353 | 9,074 |
| Finance costs | $(42,164)$ | $(42,191)$ | $(81,416)$ | $(72,125)$ |
| Net foreign exchange gain | 2,439 | 3,784 | 44,929 | 9,962 |
| Profit before tax | $\mathbf{1 1 0 , 1 5 1}$ | $\mathbf{4 3 , 4 7 6}$ | $\mathbf{2 3 7 , 7 0 8}$ | $\mathbf{9 5 , 9 1 6}$ |
|  |  |  |  |  |
| Income tax expense | $(40,562)$ | $(28,143)$ | $(84,810)$ | $(53,122)$ |
| Profit for the year | $\mathbf{6 9 , 5 8 9}$ | $\mathbf{1 5 , 3 3 3}$ | $\mathbf{1 5 2 , 8 9 8}$ | $\mathbf{4 2 , 7 9 4}$ |

# Appendix VIII <br> Financial Calendar for 2008 

Date Event

October 9, 2008, TBC Q3 2008 Trading Update Release
November 27, 2008, TBC Q3 2008 Financial Results Release


[^0]:    * Excluding Karusel
    ** Excluding VAT

[^1]:    * Excluding Karusel

[^2]:    * Please note that all SG\&A expenses provided in the above table are net of logistic expenses as those were reclassified to Cost of Sales.

[^3]:    * Exluding Karusel

[^4]:    * Balance sheet numbers presented in this section of the press release take into account the acquisition of Karusel hypermarket chain as of 30 June 2008. Detailed information on the impact of Karusel on consolidated balance sheet is provided in Appendix VI to this press release
    ** In line with IFRS requirements, 2007 BS was restated to take into account final Korzinka and Strana Gerkulesia fair value adjustments
    *** H1 2008 net working capital was affected by an unusually high amount of cash (USD 433 mln on stand-alone basis and USD 459 mln on consolidated basis)

[^5]:    * Includes USD 160 mln of refund on Donson contracts received in the third quarter 2008
    ${ }^{* *}$ Karusel's P\&L numbers for 2007 have been restated to take into account provisional fair value adjustment in accordance with IFRS requirements to pro-forma reporting. Karusel's financials for 2008 are based on management pro-forma accounting and were prepared in accordance with the Group's reporting standards

[^6]:    * Including Karusel's performance since 1 January 2007 and 2008, respectively. For pro-forma purposes, Karusel's P\&L numbers for 2007 have been restated to take into account provisional fair value adjustment in accordance with IFRS requirements to proforma reporting. Karusel's financials for 2008 (on stand-alone basis and for pro-forma purposes) are based on management proforma accounting and were prepared in accordance with the Group's reporting standards

[^7]:    ${ }^{*}$ Takes into account Karusel one-off integration effect
    ** Excluding 132 thousand sq.m. of acquired operational Karusel stores

