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Presentation of the consolidated IFRS results for 12 months ended December 31 2010

05 May, 2011

Speakers:

Andrey Rodionov, CFO

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PIK's typical residential development. Khimki. Novokurkino (Moscow region

### PIK Group at a glance





# A leading mass market residential developer in Russia with 16 year track record

**9.3% market share** in MMA Over **10mn sqm** completed since inception



Focused on Moscow Metropolitan Area (MMA)<sup>(1)</sup> with significant presence in the Russian regions

87% of project portfolio by value is concentrated in MMA



Integrated business model with substantial production facilities

**#1 in Russia** with prefabricated production capacity of **1.4mn sqm per year** 

Includes large/diversified portfolio of projects, prefabricated construction and sales force



#### Substantial portfolio of real estate projects

10.6mn sqm of unsold NSA valued by CBRE at US\$2,405mn<sup>(2)</sup>



(2)

#### Strategic Russian enterprise

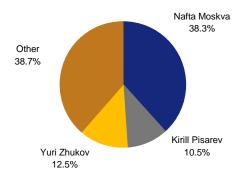
**Company of strategic importance** to the Russian economy according to decision as of 25.12.08

Key statistics				
	2007	2008	2009	2010
Key Operating indicators				
Total housing completions $({}^{\circ}000 \text{ sqm})^{(1)}$	1 542	813	884	739
New sales contracts to customers (PIK share) ('000 sqm)	825	520	123	392
Transferred to customers (PIK share) ('000 sqm) $^{(2)}$	992	378	492	434
Key Financial indicators				
Revenue, US\$mn <sup>(3)</sup>	2 322	1 355	1 296	1 254
Adjusted EBITDA, US\$mn <sup>(3,4)</sup>	500	92	149	(27 <sup>(5)</sup>

(1)	Management accounts
(0.1	IEDO

<sup>(2)</sup> IFRS accounts

#### Shareholding structure



Note: Major shareholders are highlighted Source: IFRS as of December 31, 2010

<sup>(3)</sup> Converted at historical average CBR US\$/RUB exchange rates for respective period

<sup>(4)</sup> Adjusted EBITDA from development activities represents net loss for the period before income tax expenses, interest income, interest expense including penalties payable, depreciation, foreign exchange gain and losses, impairment reversals and losses, impairment loss on financial assets, gain/loss on disposal of subsidiaries and development rights, equity accounted investee, PP&E and other items

<sup>(5)</sup> Adjusted EBITDA after provisions on construction costs to complete was US\$110mn

Note: 2007, 2008 financial numbers were restated in 1H10

Source: Company data

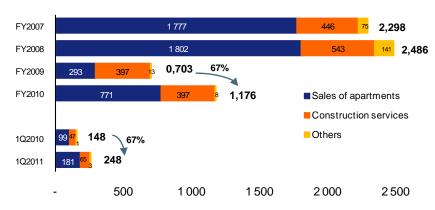




### Operating results indicate continuing recovery in the market

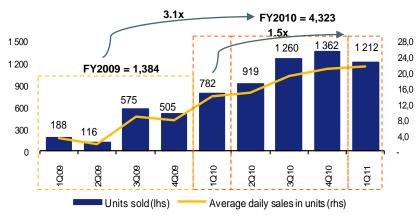


#### Net cash collections dynamics over time (US\$mn) (1)



(1) Refers to all sales, including wholesales and retail excluding offsets Source: Company data, Management accounts

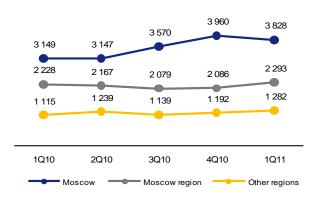
#### Breakdown of retail residential real estate sales (units(1))



(1) Units = flats + ground floors + parking lots
Source: Company Data, Management Accounts, Contracted sales subject to potential changes

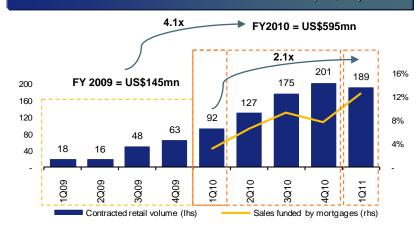
Note.

#### Average retail realized prices (US\$/sqm)



Note (1): Quarterly average realized price is calculated as an average of monthly weighted average prices (2): Average retail realized prices compromise of mass market housing projects only (i.e. excluding English Town) Source: Company Data, Management Accounts. Contracted prices subject to potential changes

#### Total contracted retail residential real estate volume (US\$mn)

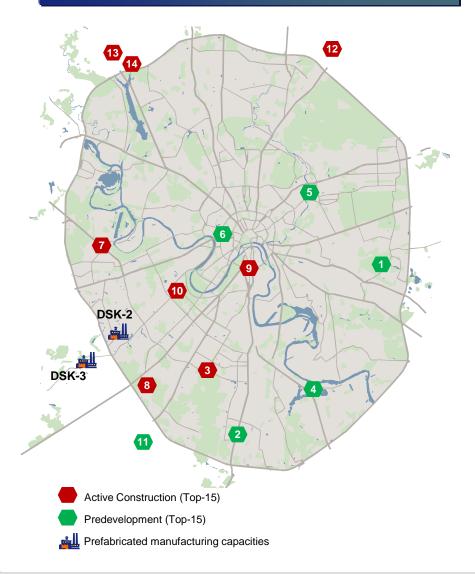


Source: Company Data, Management Accounts

### Portfolio of attractive projects under execution



#### Geography of selected projects in MMA



#### Selected projects located in MMA

		Status	Unsold area ('000 sqm)	Market value (US\$mn)	Completion (%)	Presold, %	Number of properties <sup>(1)</sup>	
	Moscow							
1	Perovskaya str., 66	predevelopment	127	90	32%	-	7	
2	Varshavskoe highway, own. 141	predevelopment	115	78	2%	-	n/a	
3	South Chertanovo, district 17-18	under ** construction	81	83	11%	6%	6	
4	Marshala Zakharova str., own.7	predevelopment	74	54	26%	-	n/a	
5	Mironovskaya str., 46	predevelopment	43	49	32%	-	2	
6	Mantulinskaya, 7	predevelopment	254	339	23%	-	n/a	
7	Kuntsevo, kv. 7,20	under construction	150	147	31%	9%	7	
8	Ak. Vinogradova str., own. 7	under construction	41	83	58%	50%	7	
9	Mitnaya, 13 (English town)	under construction	34	160	39%	53%	2	
10	Michurinsky pr-t., district 5-6	under construction	65	101	25%	-	1	
	Moscow Region							
11	Kommunarka	predevelopment	1,079	127	17%	-	n/a	
12	Mytishi, Yaroslavsky District	under construction	677	231	17%	19%	58	
13	Khimki, Novokurkino	under construction	286	150	56%	65%	38	
14	Khimki, Sovkhoznaya str.	under construction	288	115	19%	12%	25	

planned for launch in 2011

planned for launch in 2012 and onwards

Source: CBRE as of December 31, 2010

(1) Number of buildings

Launched in early December 2010

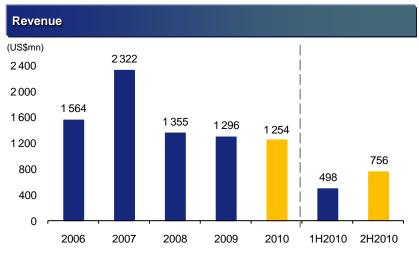




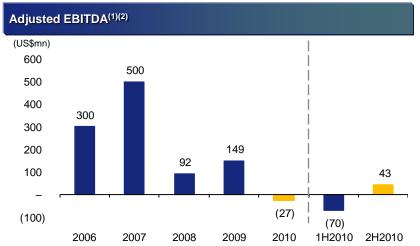
PIK's typical residential development, Zapovednaya (Moscow)

### Financial results overview





Note: 2006, 2007, 2008 numbers were restated Source: Audited IFRS accounts

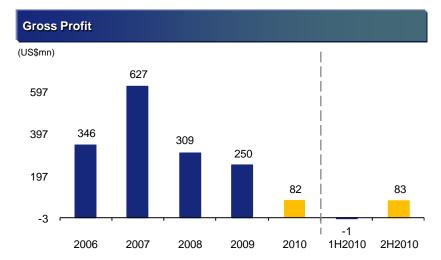


Adjusted EBITDA from development activities represents net loss for the period before income tax expenses, interest income, interest expense including penalties payable, depreciation, foreign exchange gain and losses, impairment reversals and losses, impairment loss on financial assets, gain/loss on disposal of subsidiaries and development rights, equity accounted investee, PP&E and other items
 Adjusted EBITDA after provisions on construction costs to complete was US\$110mm

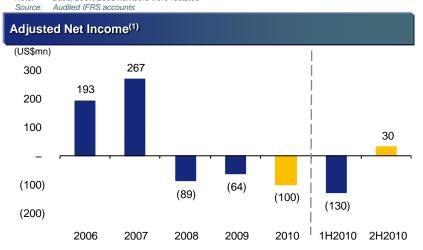
Note: 2006, 2007, 2008 numbers were restated in 1H10

Source: Company data

Converted at historical average CBR US\$/RUB exchange rates for respective period



Note: 2006, 2007, 2008 numbers were restated



(1) Normalized net income/loss calculated as net profit before impairment losses, impairment loss on financial assets, income/loss from sale of development rights, penalties and fines related to loans' late repayment and other income/expense

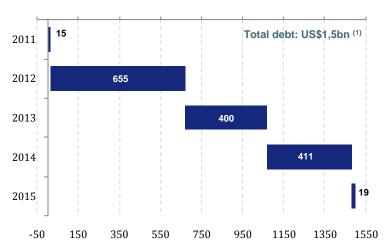
Note: 2006, 2007, 2008 numbers were restated in 1H10

Source: Company data

### **Debt profile**

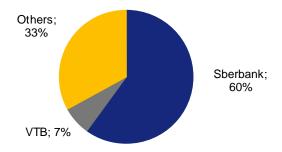


#### Debt maturity profile, US\$mn



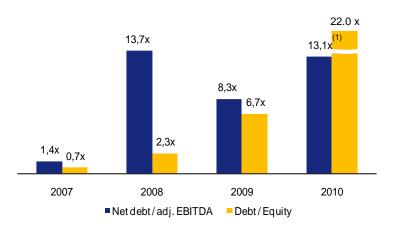
Note: (1) equivalent to total debt in RUB of RUB41.7bn Source: Management accounts, as of early May 2011

#### Debt by source



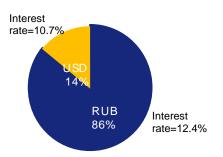
Source: Management accounts, as of early May 2011

#### **Debt ratios**



Note (1): Adjusted EBITDA is taken after provisions on construction costs to complete Source: Audited IFRS accounts

#### **Debt composition**



Source: Management accounts, as of early May 2011

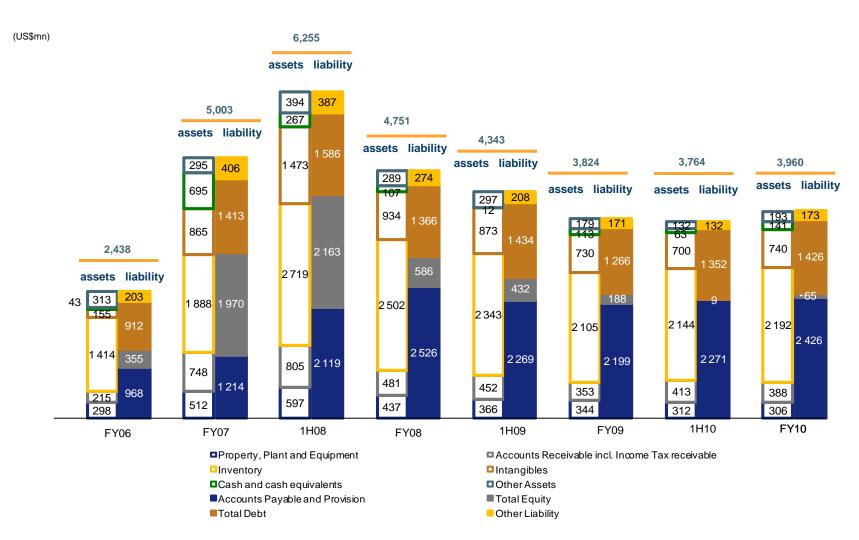




PIK's typical residential development, Krasnaya Gorka, Lubertsy (Moscow Region)

### **Balance sheet structure**





Note: 2006, 2007, 2008, 2009, 2010 numbers were restated. Converted at CBR historical US\$/RUB rates as at the end of the respective period Source: Audited IFRS accounts, except half year information, from reviewed IFRS accounts

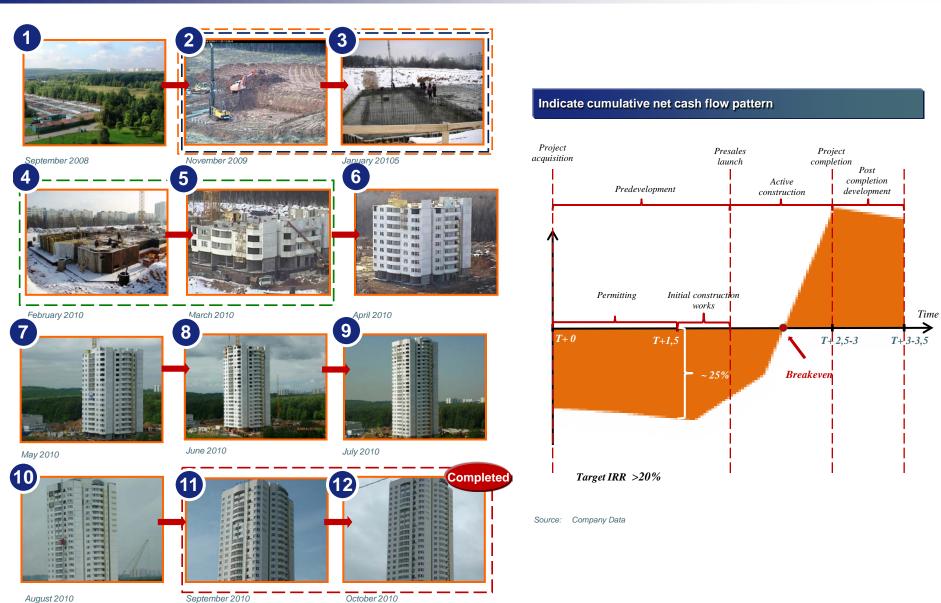
# **IFRS** financial highlights



US\$mn	FY07	FY08	FY09	FY10
Revenue Revenue in RUB terms	2,322	1,355	1,296	1,254
	59,321	33,695	<i>41,175</i>	38,090
Gross profit Gross profit in RUB terms Gross profit margin	627	309	250	82
	16,030	7,628	7,957	2 ,492
	27.0%	22.8%	19.3%	6,5%
Adjusted EBITDA Adjusted EBITDA in RUB terms Adjusted EBITDA margin	500 12,775 21.5%	92 2,278 6.8%	149 4,530 11.0%	(27) (829)
Adjusted EBITDA before additional provisions for construction costs to complete Adjusted EBITDA after provisions fn RUB terms Adjusted EBITDA margin	-	-	-	110 3,352 8.8%
Net income/(loss) Net Income margin	646 28%	(1,165) <i>(88%)</i>	(362)	(200)
Normalized net income/(loss)  Normalized net income margin	267	(89)	(64)	(100)
	11%	-	-	-
Total cash collections * Total cash collections in billion RUB	2,298	2,486	703	1,176
	58,7	<i>61,8</i>	22,4	35,7

### Indicative sales pattern for a typical MMA-based project





# Top 15 by value projects account for 78% of value and 32% of unsold NSA



Rating by Market Value	Project	Phase	Туре	Location	Est. completion date	Number of buildings	NSA, '000 sqm	PIK share, '000 sqm	% of Presold sqm	Unsold area, '000 sqm	Market value, US\$MM	Market value, US\$/ sqm	Development cost to completion, excl. inflation, US\$MM	% of Completion
1 (1)	Mantulinskaya St., 7	predevelopment	High-end Residential	Moscow	2Q2022	n/a	254	254	-	254	339	1333	914	23%
		under	/Commercial Mass Market	Moscow	(4Q2021)			(254)		(254)	(326)	(1,283)		
2 (3)	Mytischi, Yaroslavsky	construction	Residential	Region	2Q2019	58	1,150	834	19%	677	231	341	1,656	17%
		to a	I l'ala and		(1Q2019)			(838)		(697)	(235)	(337)		
3 (2)	Mytnaya, 13	under construction	High-end Residential	Moscow	3Q2012	2	99	71	53%	34	160	4,728	175	39%
	(English Town)	·			(1Q2012)			(70)		(49)	(307)	(6,315)		
4 (5)	Khimki, Novokurkino	under construction	Mass Market Residential	Moscow Region	2Q2017	38	825	820	65%	286	150	525	524	56%
					(4Q2015)			(835)		(321)	(163)	(507)		
5 (4)	Kuntsevo	under Construction	High-end/ Mass Market Residential	Moscow	3Q2017	7	169	166	9%	150	147	978	341	31%
					(2Q2018)			(166)		(164)	(168)	(1,022)		
6 (6)	Kommunarka, plot #27	predevelopment	Mass Market Residential	Moscow Region	3Q2029	n/a	1,079	1,079	-	1,079	127	118	1,410	17%
					(3Q2027)			(1,089)		(1,089)	(147)	(135)		
7 (7)	Khimki, Sovkhoznaya str.	under construction	Mass Market Residential	Moscow Region	2Q2017	25	406	328	12%	288	115	400	486	19%
- /->		under	High-end		(4Q2016)			(328)		(306)	(104)	(340)		
8 (8)	Michurinsky pr-t.,	construction	Residential	Moscow	4Q2014	1	399	65	-	65	101	1,554	181	25%
	district 5-6		Mass Market		(2Q2014)			(65)		(65)	(94)	(1,456)		
9 (9)	Perovskaya str., 66	predevelopment	Residential	Moscow	4Q2016	7	127	127	-	127	90	707	264	32%
		under	Mass Market		(3Q2016)			(139)		(139)	(89)	(640)		
10 (10)	South Chertanovo,	construction	Residential	Moscow	4Q2014	6	135	86	6%	81	83	1,022	214	11%
	districts 17-18	under	High-end		(1Q2016)			(89)		(86)	(56)	(647)		
11 (13)	Ak. Vinogradova str.,	construction	Residential	Moscow	2Q2013	7	84	82	50%	41	83	2,009	102	58%
	own. 7		Mass Market		(1Q2013)			(82)		(56)	(50)	(896)		
12 (12)	Varshavskoe highway,	predevelopment	Residential	Moscow	4Q2018	n/a	121	115	-	115	78	683	182	2%
	own. 141		I l'ala and		(4Q2018)			(115)		(115)	(53)	(460)		
13 (10)	Kutuzovsky prospekt, 14A	predevelopment	High-end Residential/	Moscow	4Q2020	n/a	220	72	0%	72	78	1,087	452	1%
	(Park-City) Sold*		Commercial		(4Q2016)			(64)		(64)	(76)	(1,190)		
14 (11)	Marshala Zakharova st., 7	predevelopment	Mass Market Residential	Moscow	4Q2014	n/a	74	74	-	74	54	731	183	26%
					(3Q2014)			(74)		(74)	(53)	(717)		
15 (14)	Mironovskaya str.46	predevelopment	Mass Market Residential	Moscow	2Q2014	2	43	43	-	43	49	1,131	79	32%
					(4Q2013)			(43)		(43)	(45)	(1,043)		
	Total all projects						15,700	13,316		10,596	2,405		15,268	

Note: CBRE, data in parentheses relate to previous portfolio valuation dated July 1, 2010

Source: CBRE as of December 31, 2010

<sup>\*</sup> Sold in January 2011 at market value

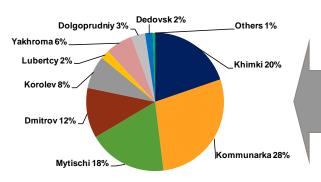
### **Portfolio Geography**

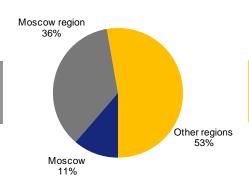


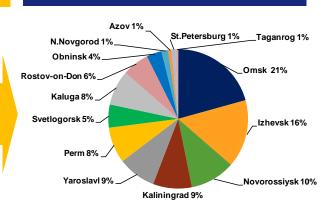
#### **Moscow Region Split by Cities**

# Portfolio Breakdown by Regions Unsold Area, sqm

#### **Other Regions Split by Cities**







Total 3.8MM sqm

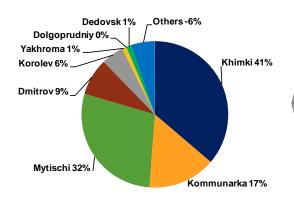
Total 10.6MM sqm

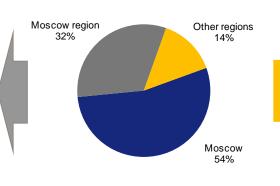
Total 5.6MM sqm

#### **Moscow Region Split by Cities**

# Portfolio Breakdown by Regions Market Value, MM US\$







St.Petersburg 2% Taganrog Omsk 5% Izhevsk 3% N.Novgorod 5% Novorossiysk 11% Novorossiysk 11% Kaliningrad 7% Yaroslavl 10% Svetlogorsk 9% Total US\$343MM

Total US\$762MM

Total US\$2,405MM

Source: CBRE as of December 31, 2010