## NLMK

## Q2 AND 6M 2012 US GAAP CONSOLIDATED RESULTS

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## HIGHLIGHTS

Q2 '12 FINANCIAL RESULTS

- Revenue \$3,257 m (+5\% q-o-q)
- EBITDA $\$ 596$ m (+38\%),
- EBITDA margin 18.3\% (+4.3 п.п.)
- EPS 0,046\$ (+61\%), net profit margin of $8.5 \%$ (+2.9 p.p.)
- Operating cash flow: \$304 m (-39\%)
- Capex: \$453 m (+27\%)
- Net debt/12M EBITDA: 1,90


## Q2 '12 OPERATING RESULTS

- Steel output: 3,843 m t (+6\%)
- Steel sales: 3,817 mt (-1\%)
incl. NLMK Int'I sales of $1,128 \mathrm{mt}$ (0\%)
- Revenue/t \$853 (+7\%)
- Slab cash cost at Lipetsk plant: \$411/t (+4\%)



## PRODUCTION

## Q2'12 OUTPUT UP 6\% Q/Q

- Novolipetsk (Steel segment) 3,130 mt (+6\% qoq)
- NLMK Long Steel 0.465 mt (+10\% qoq)
- NLMK USA 0.181 m t (-8\% qoq)


## CAPACITY UTILIZATION OF 96\%

- Lipetsk plant (Steel segment) 99\% (+2 pp)
- NLMK Long Steel 85\% (+8 pp)
- NLMK USA 94\% (-6 pp)


## OUTLOOK

- Q3'12 steel output to remain flat at 3.8 m t




## MARKETS

## DEMAND IN Q2'12

- Steel consumption in Russia grew 7\% qoq
- Demand in the global markets remained weak


## PRICING ENVIRONMENT

- In Russia prices impacted by weaker RUB/US\$ FX rate
- US prices were lower by 1-4\% qoq
- European prices under pressure from unstable economic conditions

RUSSIAN STEEL CONSUMPTION (LEFT)
NLMK MARKET POSITION (RIGHT)

global steel run rate and steel stock levels


AVERAGE SELLING PRICES (INDICATIVE) BY REGION


## SALES GEOGRAPHY

## DOMESTIC SALES

- Domestic sales share up 4 pp to $32 \%$
- Revenue from domestic sales up $10 \%$ to $\$ 1.2$ bn


## EXPORT SALES

- Decline in US sales as competition intensified
- Seasonally weaker sales in the M.East
- Decreasing sales in EU

REVENUE BY REGION

|  | \$ million |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 3000 |  |  | 253 | 337 |
|  | 168 | 353 | 359 | 332 |
|  | 361 | 527 | 458 | 494 |
| 2000 | 878 | 364 | 269 | 191 |
|  |  | 273 |  | 740 |
| 1000 |  | 634 | 698 |  |
|  | 1308 | 902 | 1057 | 1163 |
|  | Q3 2011 | Q4 2011 | Q1 2012 | Q2 2012 |

SALES BY REGION

| 4 | million t |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0,30 | 0,37 |
|  | 0,36 | 0,26 | 0,63 | 0,55 |
| 3 | $0,20$ | 0,83 | 0,63 | 0,61 |
| 2 | 0,47 | 0,50 | 0,38 | 0,33 |
|  |  | 0,34 | 0,83 | 0,75 |
|  | 0,68 | 0,56 |  |  |
| 1 | 1,11 | 1,06 | 1,10 | 1,20 |
|  | Q3 2011 | Q4 2011 | Q1 2012 | Q2 2012 |

## SALES STRUCTURE

## GROWTH IN VALUE ADDED GRADES

- Significant growth of construction steel driven by seasonally strong demand in Russia
- Growth in electrical steel sales from better demand in domestic and international markets

DECREASE OF ORDINARY GRADES

- Decrease of third party sales of slabs as intersegmental trade went up
- Drop in merchant pig iron as demand deteriorated
- HRC sales came under pressure from growing competition

Q2 ‘12 REVENUE AND SALES BY PRODUCT


SALES BY PRODUCTS


Q2 '12 SALES STRUCTURE DYNAMICS


## PRODUCTION COSTS

- Change in input mix (growth in pellets consumption and imported coal) was impacting costs
- Lower RUB FX rate (c. 75\% of costs) and growth in own feedstock mitigated costs' growth
- Decline in segmental production cost on the back of raw material prices softening
- Long steel segment COGS grew as output increased

PRODUCTION COSTS BY SEGMENTS


COST OF GOODS SOLD DYNAMICS


CONSOLIDATED PRODUCTION COSTS IN Q2 2012


| $\square$ Iron ore | $11 \%$ |
| :--- | ---: |
| $\square$ Coal / coke | $19 \%$ |
| $\square$ Scrap | $15 \%$ |
| $\square$ Ferroalloys | $4 \%$ |
| $\square$ Materials | $18 \%$ |
| $\square$ Electric energy | $7 \%$ |
| $\square$ Natural gas | $4 \%$ |
| $\square$ Other energy | $0.8 \%$ |
| $\square$ Other costs | $11 \%$ |

$12 \%$

## PROFITABILITY

## Q2'12 EBITDA GREW + 38\% Q/Q

- Improved product mix and stable production costs


## PROFITABILITY BY SEGMENT

- Steel: Growth in domestic sales supported better product mix
- Long: Sales volumes growth, improved product mix, usage of own billets as a feedstock
- Foreign assets: Average selling prices growth, costs under control
- Mining : Sales growth, COGS firmly low


SEGMENTS CONTRIBUTION TO EBITDA: Q1 VS Q2'12


SEGMENTS CONTRIBUTION TO Q2'12 EBITDA


## CASH FLOW

## OPERATING CASH FLOW

- Decreased due to seasonal stocks build
- Change in product mix


## FINANCING CASH FLOW

- Net cash inflow of \$110 m
- as the company used its credit lines to repay short term debt and for corporate purposes
- Paid dividends



## DEBT

## DEBT POSITION

- Gross debt \$4.34 bn (-3\%)
- Cash and equivalents ${ }^{1}$ \$0.78 bn (-17\%)
- Net debt / 12M EBITDA 1,90
- Balanced debt and cash position


## RATINGS

- Investment grade from three rating agencies


CHANGE IN DEBT PORTFOLIO



## MATURITY

## DEBT MATURITY

- Short term debt $\$ 1.97$ bn
- Short term part of PXF, SIF obligations,
- Payment of RUB three year notes
- Long term debt \$2.372 bn
- RUB three year notes, long term part of PXF, and ECA facilities
- Long term obligation of SIF


INTEREST EXPENSE ${ }^{4}$


1. The ST maturity payments include interests accrued and bond coupon payments in 2012
2. The maturity payments do not include interests

3 At the exchange rate as of 30.06.2012
4. Quarterly figures are derived by computational method based on reporting data for the $6 \mathrm{M}, 9 \mathrm{M}, 12 \mathrm{M} 2011$ and for the $3 \mathrm{M}, 6 \mathrm{M} 2012$.

## SEGMENTS

## STEEL SEGMENT (1)

## HIGHER PROFITABILITY FOR THE SEGMENT

- EBITDA margin $+14 \%$ or 6 p.p. up q-o-q, due to
- Improved product mix
- Growth in domestic sales
- Lower COGS

REVENUE AND EBITDA MARGIN

$\square-$ EBITDA margin (RHS)

Q2 SALES AND REVENUE STRUCTURE


| 100\% | Q1 SALES AND REVENUE STRUCTURE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 000't | 2353 | ו\$ | 1795 | - Pig iron |
|  |  | 9\% | I million | 5\% |  |
| 90\% |  |  | I minion |  | Slabs |
| 80\% |  |  | 1 | 27\% | $\square$ HRC |
| 70\% |  | 37\% | I |  | $\square \mathrm{CRC}$ |
| 60\% |  |  | 1 | 19\% |  |
| 50\% |  |  | , | 13\% | $\square$ HDG |
| 40\% |  | 22\% | 1 | 16\% | - PC |
| 30\% |  |  | High value added | 8\% | $\square$ Transformer |
| 20\% |  | 16\% | products | 8\% | Dynamo |
| 10\% |  | 6\% | 1 | 3\% ${ }^{6}$ | Dynamo |
|  |  | $2 \% 5 \%$ | ! 3\% | 5\% | Coke (trading) |
|  |  | Sales |  | evenue | $\square$ Others |

## STEEL SEGMENT (2)

## PRODUCTION EXPENSES -5\% Q/Q

- RUR/US\$ FX rate marked decline in production costs, as c. $90 \%$ costs RUB related
- Slab cash cost ( $+4 \%$ ), on pellets consumption and imported coal increase, and high scrap prices

BOF STEEL CASH COST FOR GLOBAL PRODUCERS


Cumulative capacity of BOF production



CASH COST AND FOREX RATE DYNAMICS

SLAB CASH COST

$\square$ Coking coal and coke production Iron ore material
$\square$ Scrap
$\square$ Other materials
$\square$ Electricity 4\%
$\square$ Natural gas 4\%
$\square$ Personnel 7\%
$\square$ Other expenses 18\%

## LONG PRODUCTS SEGMENT (1)

## REVENUE +20\%

SALES STRUCTURE AND REVENUE IN Q2 2012

- Increase in domestic demand and high capacity utilization after start of EAF


## PROFITABILITY + 5 P.P.

- Increased sales, better product mix and lower specific production costs


SEGMENT'S REVENUE AND EBITDA


SALES STRUCTURE AND REVENUE IN Q1 2012


## LONG PRODUCTS SEGMENT (2)

PRODUCTION COSTS + 42\%

- Soared sales to 3-rd parties
- Seasonal growth of internal operations (scrap supplies to Lipetsk site)
- Billets costs up $2 \%$ to $\$ 453 /$ t on FX rate and scrap prices

CASH COST AND FOREX RATE DYNAMICS


BILLET CASH COST AT NSMMZ*

| 0\% | $\square$ Scrap | 78\% |
| :---: | :---: | :---: |
|  | - Electricity | 7\% |
|  | $\square$ Ferroalloys | 4\% |
|  | $\square$ Natural gas | 0\% |
|  | $\square$ Labor | 1\% |
|  | $\square$ Other materials | 10\% |

## MINING SEGMENT

## SEGMENT'S REVENUE

- Growth driven by higher sales incl. third party sales. This was partially offset by the decline in iron ore price


## PRODUCTION COST

- Cash costs insignificantly grew due to inflation influence on the expenditure components of the segment (mining and beneficiation)
- Stoilensky remains one of the most efficient producers in the world with a production cost of $\$ 22 / \mathrm{t}$ and EBITDA margin of 69\%

SEGMENT'S REVENUE AND EBITDA


DYNAMICS OF IRON ORE CONCENTRATE SALES AND PRODUCTION COST


EVALUATION OF IRON ORE CONCENTRATE PRODUCTION COST IN THE WORLD


## FOREIGN ROLLED PRODUCTS SEGMENT (1)

## PROFITABILITY OF THE SEGMENT

- EBITDA margin about 0\% in Q1 and Q2 due to:
- Active sales strategy on the volatile Europe market
- Slight increase in Q2 sales prices
- Continuous reduction in production cost

SEGMENT’S REVENUE AND EBITDA


SALES STRUCTURE AND REVENUE OF NLMK USA


SALES STRUCTURE AND REVENUE OF NLMK EUROPE


## FOREIGN ROLLED PRODUCTS SEGMENT (2)

## PRODUCTION COSTS

- COGS up 4\% due to
- Marginal slab price increase for EU
- US\$/EUR exchange rate decrease for EU operations
- Softer scrap prices for N. American assets
- N.American assets consumed more slabs from Novolipetsk
- $6 \%$ qoq growth in internal slab sales to the Segment to 0.75 m


NLMK INDIANA CASH COST OF SLAB


CAPEX \&
OUTLOOK

## CAPEX

## GROWTH IN CRUDE STEEL CAPACITY

- Blast Furnace \#7 / BOF3,4 m tpa project completed. Utilisation rates are increasing.
- Improved steel quality, +30 new steel grades
- Kaluga mini mill (1,5 m tpa of long steel) expected to launch Q2 2013.


## FINISHED PRODUCTS OUTPUT GROWTH

- Growth in rolling capacity to produce value added products
- Improved quality of the existing (incl niche) products


## VERTICAL INTEGRATION

- Iron ore capacity growth with continued expansion of Stoilensky
- Coal deposits projects ongoing
- Expansion of scrap capacity


## IMPROVED EFFICIENCY

- Growth of self-sufficiency and efficient use of energy

CAPEX


CAPEX BY SEGMENT, 2012 (E)


## OUTLOOK

## PRODUCTION

- Q3 2012 steel output to remain flat at 3.8 mt
- 12M 2012: 15 mt t $+25 \%$ yoy

FINANCIALS

- Q3 Revenue down by 5-10\% qoq on lower market prices
- EBITDA margin to stay at $16-18 \%$ as costs are also down
- Results will depend on the input material prices and FX rate movements


## MARKET OUTLOOK

- Seasonal slowdown in international markets in Q3 to be aggravated by the sluggish macroeconomic conditions
- Q3 steel prices on the record low levels since early 2012
- Stable demand in the domestic market


## APPENDICES

## SEGMENTAL INFORMATION

| Q2 2012 <br> (million USD) | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1816 | 1026 | 329 | 86 | 0 | 3257 |  | 3257 |
| Intersegment revenue | 462 |  | 162 | 274 |  | 899 | (899) |  |
| Gross profit | 1168 | 35 | 124 | 516 | 0 | 1843 | (11) | 1832 |
| Operating income/(loss) | 237 | (56) | 29 | 230 | (0) | 439 | (14) | 425 |
| as \% of net sales | 10\% | (5\%) | 6\% | 64\% |  |  |  | 13\% |
| Income / (loss) from continuing operations before minority interest | 348 | (61) | (31) | 238 | 0 | 495 | (220) | 275 |
| as \% of net sales | 15\% | (6\%) | (6\%) | 66\% |  |  |  | 8\% |
| $\underline{\text { Segment assets including goodwill }{ }^{1}}$ | 13319 | 3973 | 2488 | 2042 | 54 | 21875 | (4773) | 17103 |


| Q1 2012 <br> (million USD) | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1795 | 989 | 275 | 36 |  | 3094 |  | 3094 |
| Intersegment revenue | 423 |  | 73 | 281 |  | 776 | (776) |  |
| Gross profit | 378 | 17 | 54 | 228 | (0) | 677 | 30 | 708 |
| Operating income/(loss) | 78 | (63) | 7 | 203 | (0) | 225 | 30 | 255 |
| as \% of net sales | 4\% | (6\%) | 2\% | 64\% |  |  |  | 8\% |
| Income / (loss) from continuing operations before minority interest | 113 | (63) | (23) | 127 | (1) | 154 | 20 | 174 |
| as \% of net sales | 5\% | (6\%) | (6\%) | 40\% |  |  |  | 6\% |
| $\underline{\text { Segment assets including goodwill }{ }^{2}}$ | 14281 | 4329 | 2769 | 2217 | 59 | 23655 | (5 047) | 18609 |

## QUARTERLY DATA: CONSOLIDATED STATEMENT OF INCOME

|  | Q2 2012 | Q1 2012 | Q2 2012/Q1 2012 |  | 6M 2012 | 6M 2011 | 6M 2012/6M 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ( $m \mathrm{ln}$ USD) |  |  | +/- | \% |  |  | +/- | \% |
| Sales revenue | 3257 | 3094 | 163 | 5\% | 6351 | 5341 | 1010 | 19\% |
| Production cost | $(2205)$ | (2210) | 5 | (0\%) | $(4415)$ | (3250) | (1 164) | 36\% |
| Depreciation and amortization | (171) | (177) | 6 | (3\%) | (348) | (259) | (89) | 35\% |
| Gross profit | 881 | 708 | 174 | 25\% | 1589 | 1832 | (243) | (13\%) |
| General and administrative expenses | (100) | (136) | 36 | (26\%) | (237) | (181) | (55) | 31\% |
| Selling expenses | (312) | (280) | (31) | 11\% | (592) | (427) | (164) | 38\% |
| Taxes other than income tax | (44) | (36) | (8) | 21\% | (81) | (71) | (9) | 13\% |
| Operating income | 425 | 255 | 170 | 67\% | 680 | 1153 | (473) | (41\%) |
| Gain / (loss) on disposals of property, plant and equipment | (37) | (0) | (37) |  | (37) | (22) | (15) | 68\% |
| Gains / (losses) on investments | (1) | 0 | (1) |  | (1) | (13) | 12 | (93\%) |
| Interest income | 6 | 6 | (0) | (6\%) | 12 | 19 | (6) | (34\%) |
| Interest expense | (14) | (0) | (14) |  | (14) |  | (14) |  |
| Foreign currency exchange loss, net | (18) | 21 | (39) |  | 2 | 31 | (29) | (92\%) |
| Other expense, net | (1) | (31) | 30 | (95\%) | (32) | 3 | (36) |  |
| Income from continuing operations before income tax | 359 | 251 | 108 | 43\% | 610 | 1170 | (560) | (48\%) |
| Income tax | (84) | (77) | (7) | 9\% | (161) | (252) | 91 | (36\%) |
| Equity in net earnings/(losses) of associate | 0 | 0 | 0 | 201\% | 0 | 53 | (53) | (99\%) |
| Net income | 276 | 174 | 102 | 59\% | 449 | 972 | (523) | (54\%) |
| Less: Net loss / (income) attributable to the non-controlling interest | 2 | (1) | 3 |  | 1 | 8 | (6) | (82\%) |
| Net (loss) / income attributable to OJSC Novolipetsk Steel stockholders | 278 | 173 | 105 | 61\% | 451 | 979 | (529) | (54\%) |
| EBITDA | 596 | 432 | 164 | 38\% | 1028 | 1411 | (383) | (27\%) |

## CONSOLIDATED CASH FLOW STATEMENT

|  | Q2 2012 | Q1 2012 | Q2 2012/Q1 2012 |  | 6M 2012 | 6M 2011 | 6M 2012/6M 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (min. USD) |  |  | +/- | \% |  |  | +/- | \% |
| Cash flow from operating activities |  |  |  |  |  |  |  |  |
| Net income | 276 | 174 | 102 | 59\% | 449 | 972 | (523) | (54\%) |
| Adjustments to reconcile net income to net cash provided by operating |  |  |  |  |  |  |  |  |
| Depreciation and amortization | 171 | 177 | (6) | (3\%) | 348 | 259 | 89 | 35\% |
| Loss on disposals of property, plant and equipment | 37 | 0 | 37 |  | 37 | 22 | 15 | 68\% |
| (Gain)/loss on investments | 1 | (0) | 1 |  | 1 | 13 | (12) | (93\%) |
| Equity in net earnings of associate | (0) | (0) | (0) | 201\% | (0) | (53) | 53 | (99\%) |
| Defferd income tax (benefit)/expense | 0 | (5) | 6 |  | (5) | 6 | (11) |  |
| Loss / (income) on forward contracts | (0) |  | (0) |  | (0) | 5 | (5) |  |
| Other movements | (25) | 5 | (30) |  | (20) | (2) | (18) |  |
| Changes in operating assets and liabilities |  |  |  |  |  |  |  |  |
| Increase in accounts receivables | (48) | (58) | 10 | (17\%) | (106) | (389) | 283 | (73\%) |
| Increase in inventories | (146) | 195 | (340) |  | 49 | (206) | 255 |  |
| Decrease/(increase) in other current assets | 10 | 2 | 8 | 451\% | 12 | (5) | 17 |  |
| Increase in accounts payable and oher liabilities | 13 | 13 | (0) | (2\%) | 26 | 162 | (136) | (84\%) |
| Increase/(decrease) in current income tax payable | 16 | 0 | 16 |  | 16 | 43 | (27) | (62\%) |
| Net cash provided from operating activities | 304 | 502 | (198) | (39\%) | 807 | 827 | (20) | (2\%) |
| Cash flow from investing activities |  |  |  |  |  |  |  |  |
| Proceeds from sale of property, plant and equipment | 7 | 3 | 4 | 137\% | 10 | 7 | 3 | 37\% |
| Purchases and construction of property, plant and equipment | (453) | (358) | (95) | 27\% | (810) | (922) | 111 | (12\%) |
| Proceeds from sale of investments | 11 | 239 | (228) | (95\%) | 250 | 517 | (267) | (52\%) |
| Placement of bank deposits and purchases of other investments | (12) | (8) | (4) | 50\% | (20) | (258) | 238 | (92\%) |
| Prepayment for acquisition of interests in new subsidiaries | (157) |  | (157) |  | (157) | (150) | (7) | 4\% |
| Net cash used in investing activities | (603) | (123) | (480) | 389\% | (726) | (805) | 78 | (10\%) |
| Cash flow from financing activities |  |  |  |  |  |  |  |  |
| Proceeds from borrowings and notes payable | 350 | 86 | 264 | 306\% | 437 | 250 | 187 | 75\% |
| Repayments of borrowings and notes payable | (120) | (264) | 144 | (55\%) | (384) | (354) | (30) | 8\% |
| Capital lease payments | (6) | (5) | (1) | 22\% | (11) | (25) | 15 | (58\%) |
| Proceeds from disposal of assets to the company under common control |  |  |  |  |  | 313 | (313) |  |
| Dividends to shareholders | (114) | (0) | (114) |  | (114) | (4) | (110) |  |
| Net cash used in financing activities | 111 | (183) | 294 |  | (72) | 180 | (252) |  |
| Net increase / (decrease) in cash and cash equivalents | (188) | 196 | (384) |  | 8 | 202 | (193) | (96\%) |
| Effect of exchange rate changes on cash and cash equivalents | 31 | (68) | 99 |  | (36) | (38) | 2 | (4\%) |
| Cash and cash equivalents at the beginning of the period | 926 | 797 | 129 | 16\% | 797 | 748 | 49 | 7\% |
| Cash and cash equivalents at the end of the period | 769 | 926 | (157) | (17\%) | 769 | 911 | (142) | (16\%) |

## CONSOLIDATED BALANCE SHEET

|  | $\begin{gathered} \text { as at } \\ 30.06 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.03 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.12 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.09 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.06 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.03 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 31.12.2010 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.12 .2009 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (mln. USD) |  |  |  |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |
| Current assets | 5230 | 5714 | 5504 | 5644 | 4811 | 4438 | 4105 | 3877 |
| Cash and cash equivalents | 769 | 926 | 797 | 830 | 911 | 977 | 748 | 1247 |
| Short-term investments | 10 | 11 | 227 | 59 | 202 | 265 | 423 | 452 |
| Accounts receivable, net | 1642 | 1786 | 1573 | 1694 | 1669 | 1295 | 1260 | 913 |
| Inventories, net | 2733 | 2904 | 2828 | 2939 | 1923 | 1784 | 1580 | 1134 |
| Deferred income tax assets | 28 | 24 | 19 | 53 | 44 | 51 | 43 | 72 |
| Other current assets, net | 47 | 63 | 59 | 69 | 62 | 65 | 52 | 58 |
|  |  |  |  |  |  |  |  |  |
| Non-current assets | 11873 | 12895 | 11753 | 11440 | 11140 | 10713 | 9794 | 8625 |
| Long-term investments, net | 9 | 9 | 8 | 9 | 932 | 728 | 688 | 468 |
| Property, plant and equipment, net | 10716 | 11664 | 10570 | 10275 | 9436 | 9223 | 8382 | 7316 |
| Intangible assets | 148 | 159 | 159 | 173 | 177 | 181 | 181 | 203 |
| Goodwill | 752 | 802 | 760 | 728 | 534 | 528 | 495 | 557 |
| Other non-current assets, net | 17 | 244 | 19 | 10 | 22 | 25 | 26 | 68 |
| Deferred income tax assets | 230 | 17 | 237 | 245 | 38 | 28 | 21 | 12 |
| Total assets | 17103 | 18609 | 17257 | 17084 | 15951 | 15150 | 13899 | 12502 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |  |
| Current liabilities | 3579 | 3577 | 2940 | 3163 | 2141 | 1831 | 1652 | 1417 |
| Accounts payable and other liabilities | 1582 | 1783 | 1623 | 2098 | 1535 | 1252 | 1107 | 841 |
| Short-term borrowings | 1971 | 1781 | 1306 | 1031 | 544 | 553 | 526 | 557 |
| Current income tax liability | 26 | 12 | 11 | 34 | 62 | 26 | 19 | 19 |
| Non-current liabilities | 3329 | 3880 | 4212 | 3849 | 2539 | 2718 | 2693 | 2475 |
| Long-term borrowings | 2373 | 2693 | 3074 | 2791 | 2070 | 2074 | 2099 | 1939 |
| Deferred income tax liability | 690 | 762 | 714 | 705 | 455 | 450 | 401 | 396 |
| Other long-term liabilities | 266 | 425 | 425 | 353 | 14 | 194 | 194 | 140 |
| Total liabilities | 6908 | 7457 | 7152 | 7012 | 4680 | 4549 | 4345 | 3892 |
| Stockholders' equity |  |  |  |  |  |  |  |  |
| Common stock | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 |
| Statutory reserve | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Additional paid-in capital | 306 | 306 | 306 | 306 | 306 | 99 | 99 | 112 |
| Other comprehensive income | (1738) | (613) | (1 489) | (1 391) | (108) | (241) | (917) | (797) |
| Retained earnings | 11437 | 11272 | 11099 | 10945 | 10984 | 10654 | 10261 | 9171 |
| NLMK stockholders' equity | 10237 | 11196 | 10147 | 10092 | 11414 | 10742 | 9675 | 8718 |
| Non-controlling interest | (42) | (45) | (42) | (21) | (144) | (141) | (121) | (108) |
| Total stockholders' equity | 10195 | 11151 | 10105 | 10072 | 11270 | 10601 | 9554 | 8610 |
| Total liabilities and stockholders' equity | 17103 | 18609 | 17257 | 17084 | 15951 | 15150 | 13899 | 12502 |

## NLMK

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