

# 3Q and 9M 2016 IFRS Financial Results

### Forward-Looking Statements

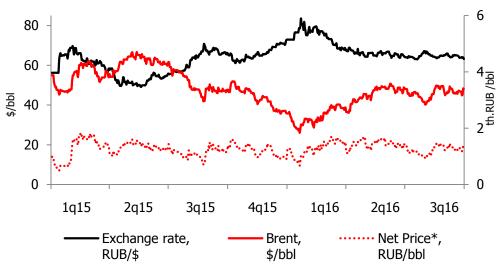


- Certain statements in this presentation are not historical facts and are "forward-looking". Examples of such forward-looking statements include, but are not limited to:
  - projections or expectations of revenues, income (or loss), earnings (or loss) per share, dividends, capital structure or other financial items or ratios;
  - statements of our plans, objectives or goals, including those related to products or services;
  - statements of future economic performance; and
  - statements of assumptions underlying such statements.
- Words such as "believes," "anticipates," "expects," "estimates", "intends" and "plans" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.
- By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. You should be aware that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements.
- When relying on forward-looking statements, you should carefully consider the foregoing factors and other uncertainties and events, especially in light of the political, economic, social and legal environment in which we operate. Such forward-looking statements speak only as of the date on which they are made, and we do not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise. We do not make any representation, warranty or prediction that the results anticipated by such forward-looking statements will be achieved, and such forward-looking statements represent, in each case, only one of many possible scenarios and should not be viewed as the most likely or standard scenario.

### Macroeconomic and Tax Environment Upstream



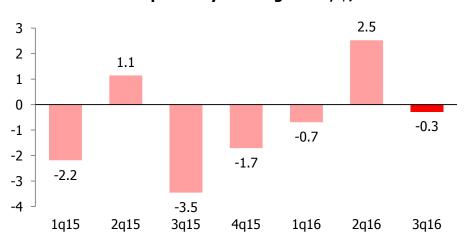
#### Oil price, exchange rate and net price



#### Oil price and exchange rate

	3q16	2q16	%	3q15	%
Brent, \$/bbl	45.9	45.6	0.6	50.5	(9.1)
Urals, \$/bbl	44.0	43.8	0.5	49.6	(11.1)
Exchange rate, RUB/\$	64.6	65.9	(2.0)	63.0	2.5
Net price*, \$/bbl	19.0	21.9	(13.2)	18.4	3.3
Net price*, th. RUB/bbl	1.2	1.4	(15.0)	1.2	5.9

#### Oil export duty time lag effect, \$/bbl



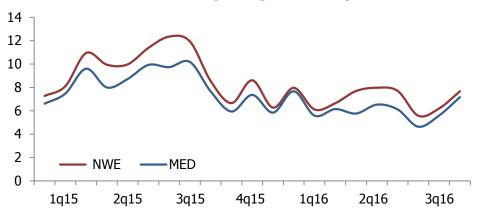
#### Oil taxes

	3q16	2q16	%	3q15	%
\$/bbl					
Export duty	12.1	9.2	32.2	17.6	(31.0)
MET	12.9	12.7	1.1	13.6	(5.2)
th. RUB/tons					
Export duty	5.7	4.4	29.6	8.1	(29.2)
MET	6.1	6.1	(0.7)	6.3	(2.6)

### Macroeconomic and Tax Environment Downstream

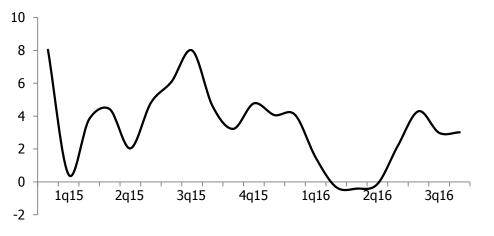


### **Benchmark refining margin in Europe, \$/bbl**



	3q16	2q16	%	3q15	%
Oil products (FOB Rotterdam), \$	\$/t				
Fuel oil 3.5%	229.0	199.8	14.6	243.8	(6.1)
Diesel fuel 0.01%	407.1	411.3	(1.0)	482.9	(15.7)
Gasoline	472.8	503.2	(6.0)	599.0	(21.1)
Benchmark refining margin, \$/b	obl				
NWE	6.5	7.8	(17.0)	10.9	(41.1)
MED	5.8	6.1	(5.8)	9.2	(37.2)

### Benchmark refining margin in Russia\*, \$/bbl



Oil products in Russia, th. R	UB/t				
Fuel oil	8.4	6.8	24.3	7.4	14.9
Diesel fuel	29.5	28.9	2.5	29.9	(1.3)
Premium gasoline	36.6	35.8	2.3	36.8	(0.6)
Taxes on oil products in Rus	sia, th. RUB/t				
Export duty					
Diesel fuel	2.3	1.8	29.6	3.9	(41.0)
Fuel oil	4.7	3.6	29.7	6.2	(23.6)
Excise taxes					
Gasoline Euro-5	10.1	10.1	0.0	5.5	83.2
Diesel fuel	5.3	5.3	0.0	3.5	53.4
Benchmark refining margin,	\$/bbl				
European part of Russia	3.4	0.6	419.8	6.2	(44.9)

### Summary Results



	3q16	2q16	%	3q15	%
Operational Results		_		_	
Hydrocarbon production (ex. West Qurna-2), mln boe	188	191	(1.3)	197	(4.2)
of which crude oil and NGL, mln bbl	160	161	(0.3)	168	(4.8)
crude oil and NGL in Russia, mln bbl	153	154	(0.4)	161	(4.6)
West Qurna-2, mln bbl	7	6	6.3	22	(69.3)
Refinery throughput at the Group refineries, mln t	17.1	16.4	4.3	17.3	(1.3)
Financial Results, RUB bln Revenue	1,309	1,339	(2.2)	1,464	(10.6)
EBITDA	166	190	(12.5)	213	(22.1)
ex. West Qurna-2	160	183	(12.2)	169	(4.8)
Profit for the period	55	63	(12.4)	188	(70.9)
ex. FX effect	63	86	(26.5)	121	(48.1)
Capital expenditures*	121	119	1.5	143	(15.5)
Free cash flow**	105	57	83.4	91	14.5
Net debt	494	518	(4.6)	591	(16.4)

<sup>\*</sup> Including non-cash transactions

<sup>\*\*</sup> Net cash provided by operating activities less capital expenditures and acquisition of licenses

### Upstream: Focus on High Margin Barrels



### Hydrocarbon production, mln boe

-0.4%

153

3q16

9M16

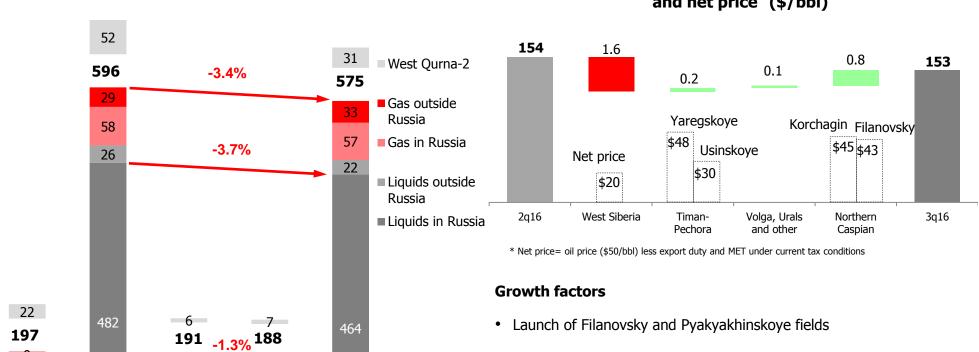
154

2q16

3q15

9M15

### Liquids production in Russia (mln bbl) and net price\* (\$/bbl)



- · Heavy oil production growth in Timan-Pechora
- Gas production in the Caspian and Uzbekistan

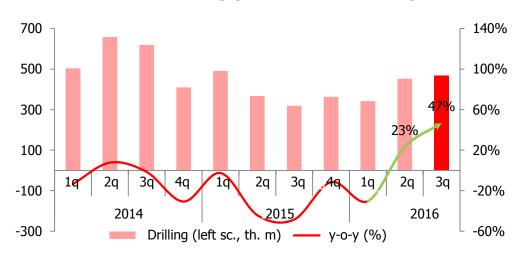
#### **Decline factors**

- Decrease in compensation oil from WQ-2 project
- Divestment of share in Caspian Investment Resources Ltd.
- Natural decline at brownfields

### West Siberia



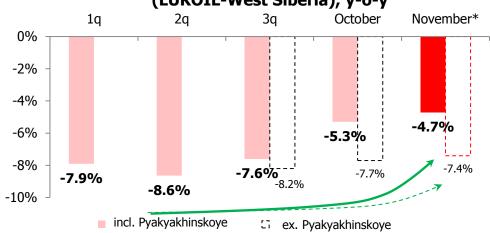
#### **Production drilling (LUKOIL-West Siberia)**



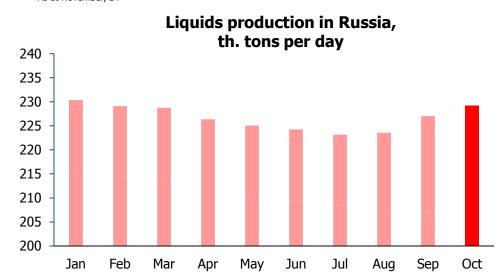
### Production drilling increase in West Siberia aimed at decelerating production decline

 With the launch of Pyakyakhinskoye field production decline slowed down to 4.7% y-o-y in November

### Rates of liquids production decline (LUKOIL-West Siberia), y-o-y



\* As at November, 24



# North Caspian: Filanovsky Field





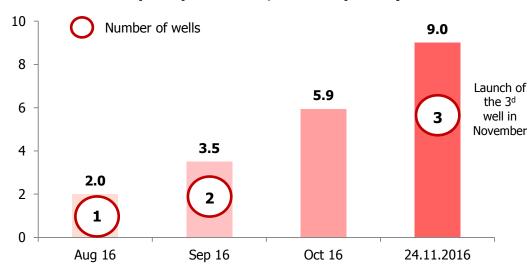
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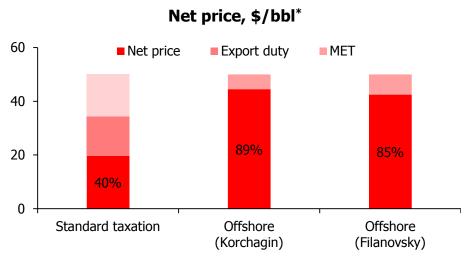
- Launched on October 31, 2016
- Successful completion of 3 wells:
  - total daily flow rate more than 9 th. tons
- · Oil production at the plateau 120 kbpd
- Preferential tax regime: net price 2-times higher vs. standard taxation under 2016 tax formulas

#### Liquids production, th. tons per day



# North Caspian: Filanovsky Field

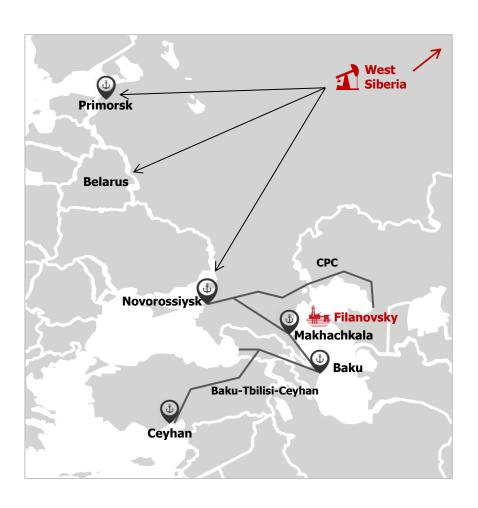




<sup>\*</sup> Current tax environment at \$50/bbl

#### Relative to West Siberian fields:

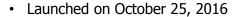
- Lower lifting costs due to record-high flow rates
- Lower transportation expenses due to lower tariff rate in CPC
- Quality premium due to quality bank in CPC system



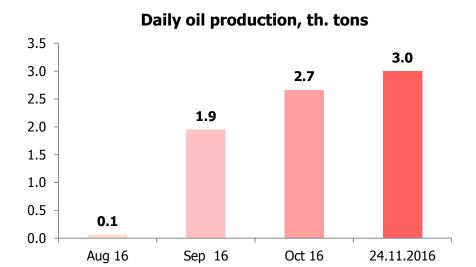
### West Siberia: Pyakyakhinskoye Field



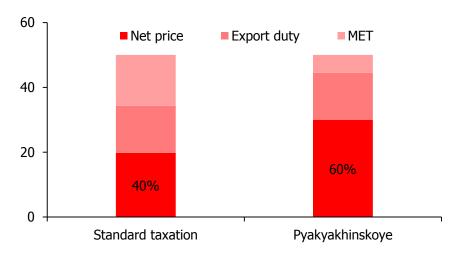




- As at November, 29, we completed 110 wells, incl. 75 oil wells and 31 gas wells:
  - 43 oil wells are currently producing with a total daily flow rate of 3 th. tons
- Target production in 2017:
  - Liquids 30 kbpd
  - Natural gas 3 bcm
- Drilling of multi-bore horizontal wells (daily oil flow rate over 220 tons, up to 5 bores)



#### Net price, \$/bbl\*

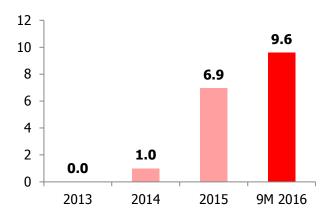


<sup>\*</sup> Current tax environment at \$50/bbl

### **Upstream: Other Growth Projects**

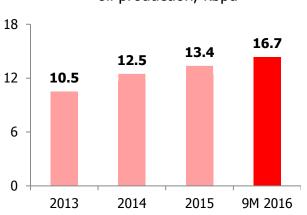


**Imilorskoye** oil production, kbpd



- Production +38% vs. 2015 average
- Wells launched in 9M16:
  - 31 oil well
  - · 14 injection wells

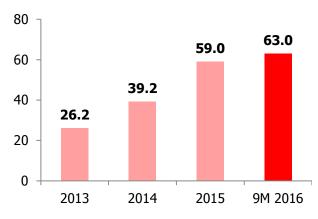
### **Yaregskoye** oil production, kbpd



- Production +25% vs. 2015 average
- Wells launched in 9M16:
  - 10 oil wells
  - · 48 injection wells
- Launch of 3 steam-generating units with total capacity of 300 tons per hour
- Export duty tax break
- MET tax break

### Denisovskaya Depression

oil production, kbpd



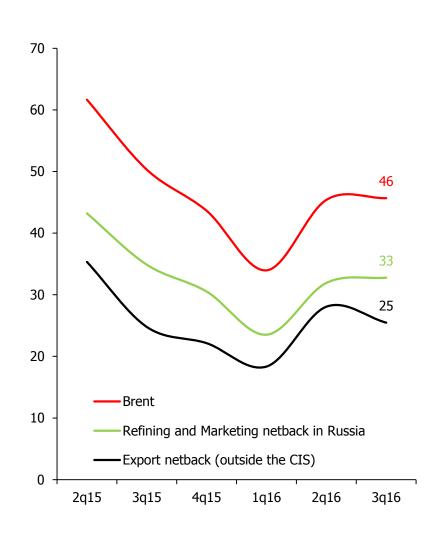
- Production +7% vs. 2015 average
- Wells launched in 9M16:
  - 1 oil well
  - 1 injection well
- Completion of associated petroleum gas utilization system

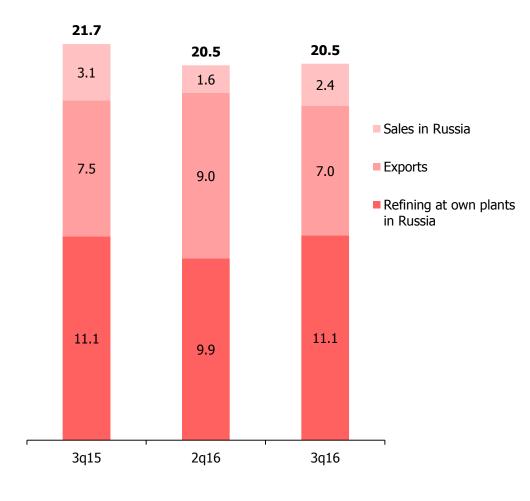
### Downstream: Efficient Oil Allocation



#### Oil allocation price, \$/bbl

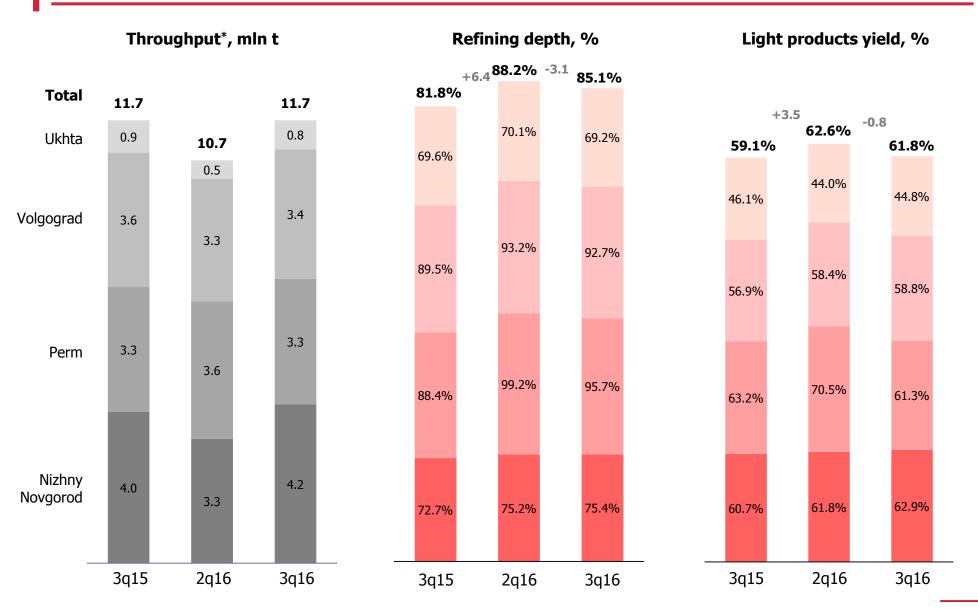
### Own oil allocation volumes\*, mln t





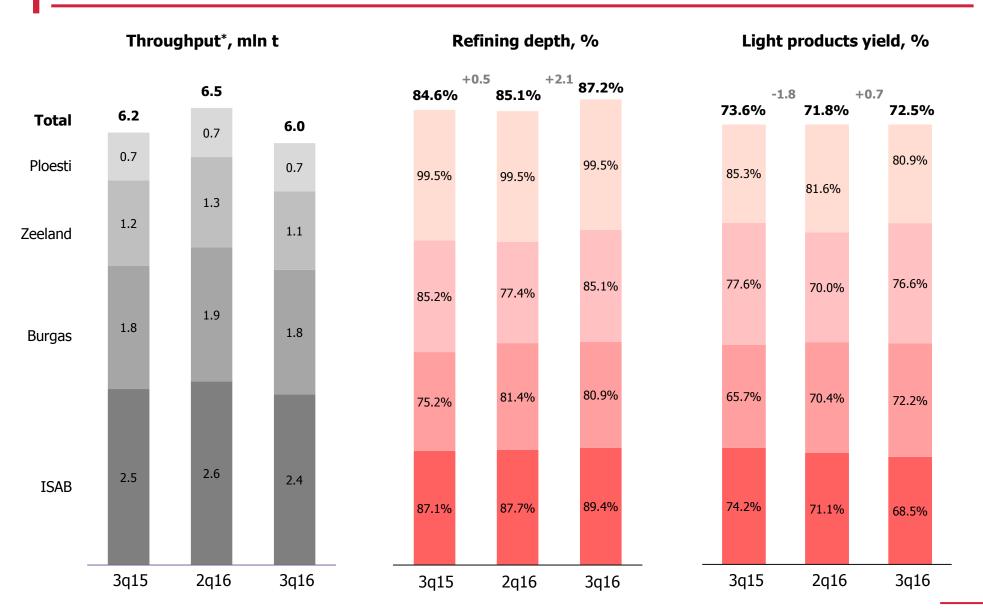
### Downstream: Russian Refining KPIs





### Downstream: International Refining KPIs





### Marketing: High-Priority Channels



### Filling stations: sales of motor fuels +4%



- **EKTO** fuels sales +37% in Russia +3% International\*
- Non-fuel sales +20% in Russia +11% International\*

**Jet:** maintaining share in the jet fuel domestic market



- Aircraft refueling started in the airports of Mineralnye Vody and Ekaterinburg
- +24% into-plane jet fuel sales in Bulgaria

### **Lubricants:** branded lubricants sales growth



+24% sales of premium motor and industrial oils

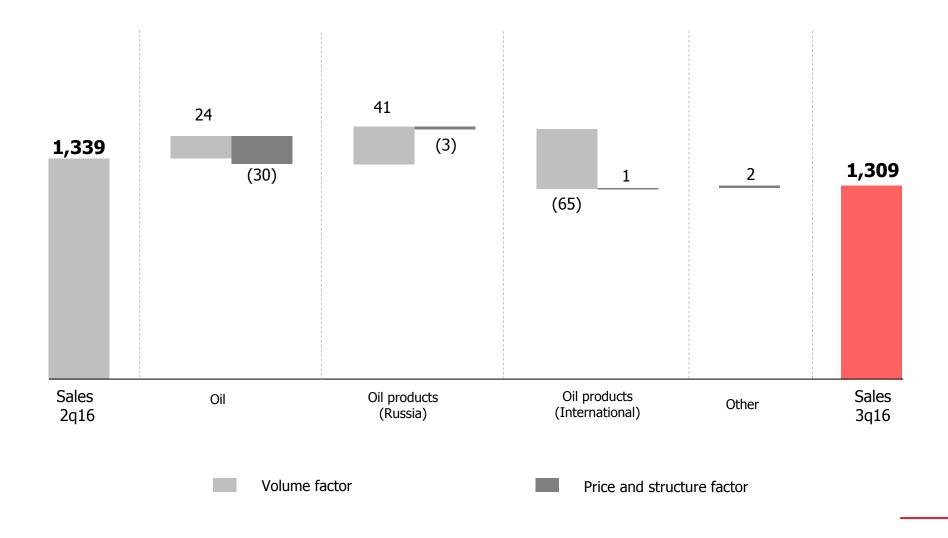
### **Bunkering:** a **33%** increase in sales on stagnating market



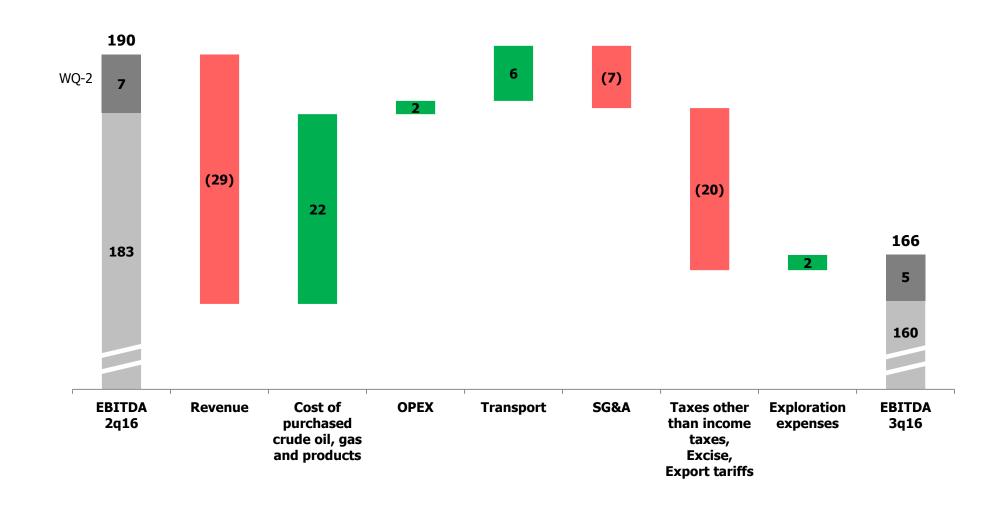
Growth of sales and market share in the Baltics and Black Sea

### Revenue Reconciliation, RUB bln



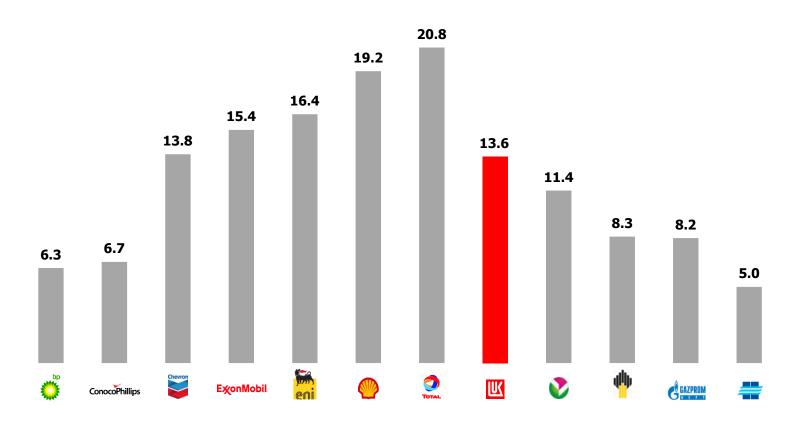






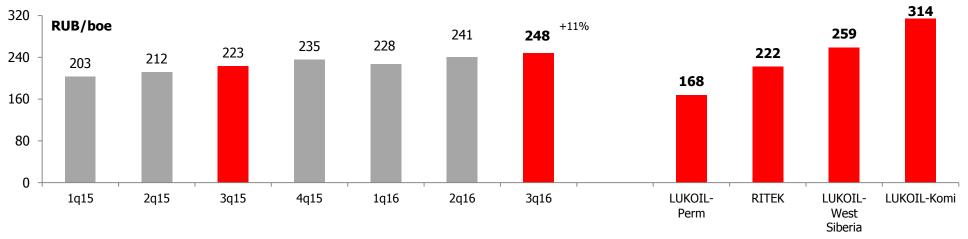


### EBITDA per boe of production (9M16), \$

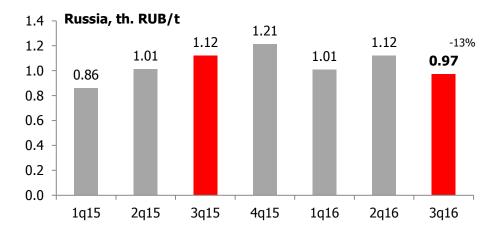


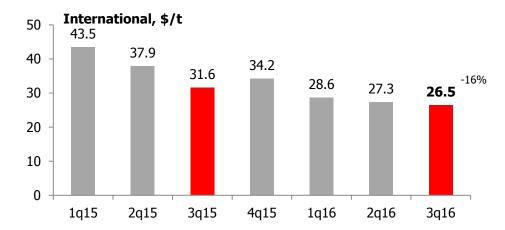


### Lifting costs in Russia

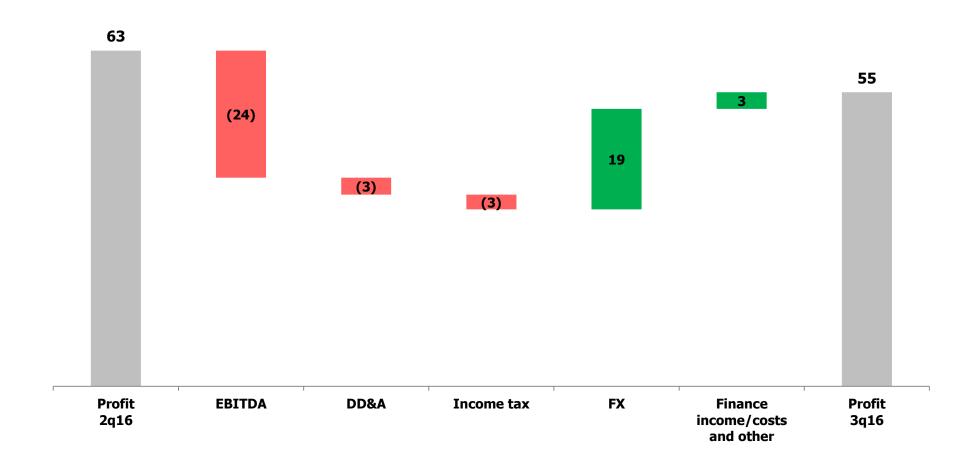


### **Own refining expenses**





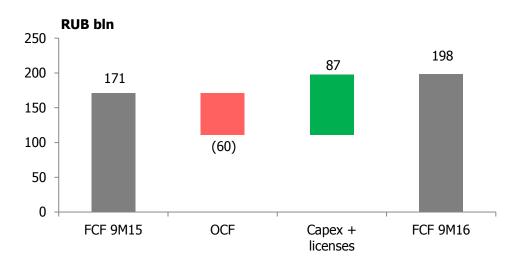




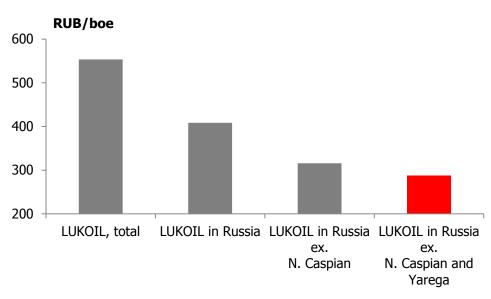
### **CAPEX**



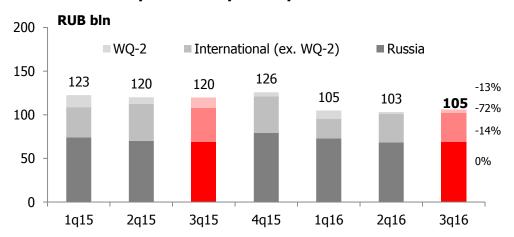
#### **Free Cash Flow Reconciliation**



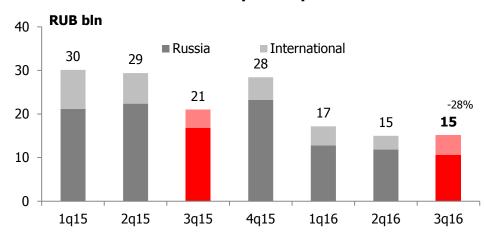
#### **Upstream capital expenditures in 3q16**



#### **Upstream capital expenditures**



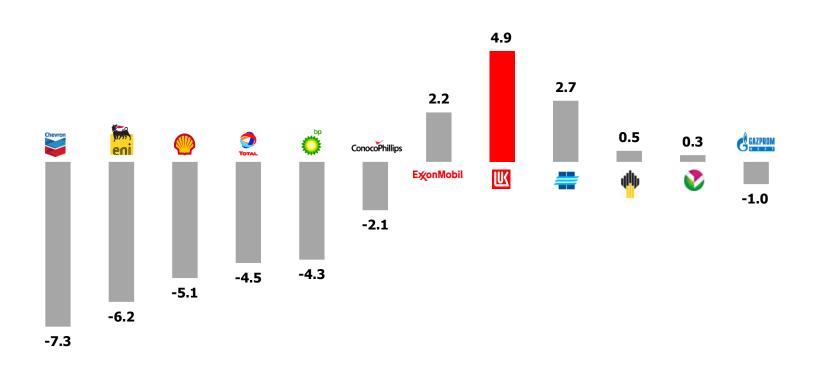
#### **Downstream capital expenditures**



20



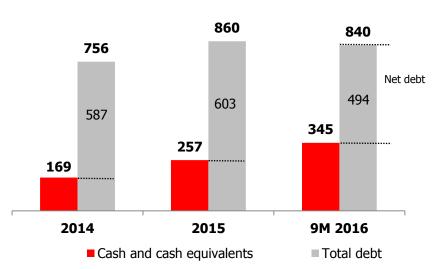
### Free cash flow per boe of production (9M16), \$



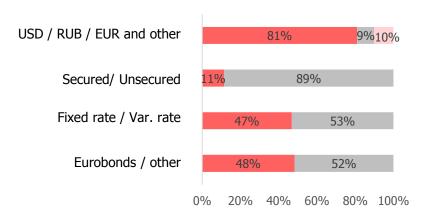
### **Strong Balance Sheet**



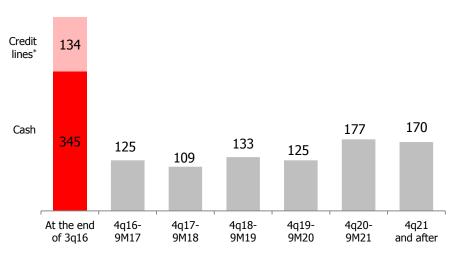
### **Debt dynamics, RUB bln**



#### **Debt structure as at September 30, 2016**



#### **Debt maturity profile, RUB bln**



<sup>\*</sup>Stand-by revolving committed credit lines.

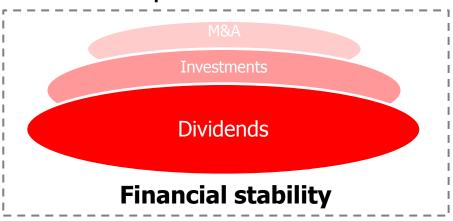
#### **Credit ratings**

Fitch BBB- Moody's Ba1	S&P	BBB-
Moody's Ba1	Fitch	BBB-
	Moody's	Ba1

### Progressive Dividend Policy



#### **Cash distribution priorities**



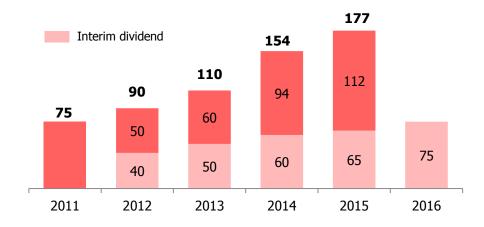
### **Targets**

- The priority of dividend payments
- Distribution of at least 25% of IFRS profit that may be adjusted by the amount of non-recurring losses and gains
- Intention to annually increase the amount of dividends per one ordinary share by not less than the ruble inflation rate

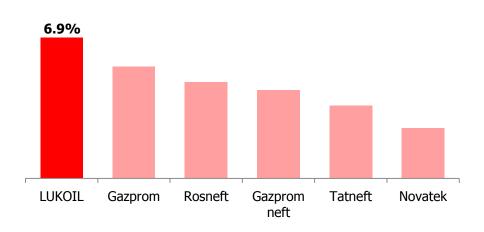
#### **Interim dividend** (BoD recommendation)

- 75 RUB per share (yield 2.5%)
- +15% in RUB and +26% in USD (y-o-y)

#### Track record, RUB per share



#### Dividend yield (2015)

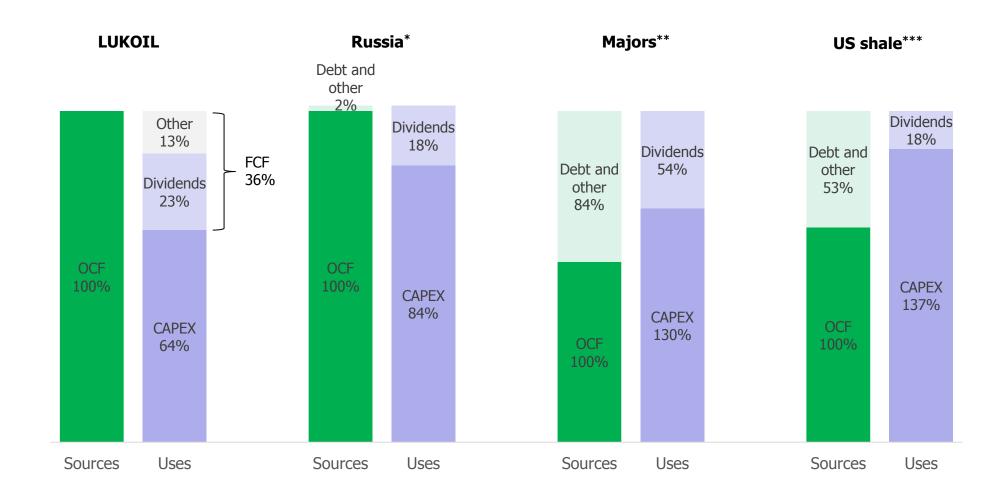


# Q&A

## **APPENDIX**

### Sources and Uses of Cash (9M16)



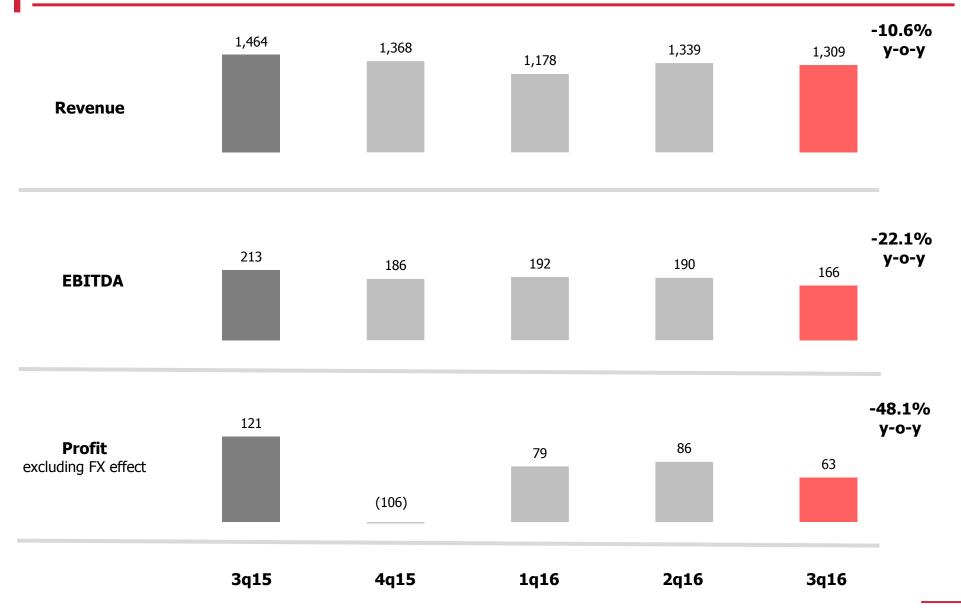


Rosneft, Gazrpom neft, Bashneft, Novatek

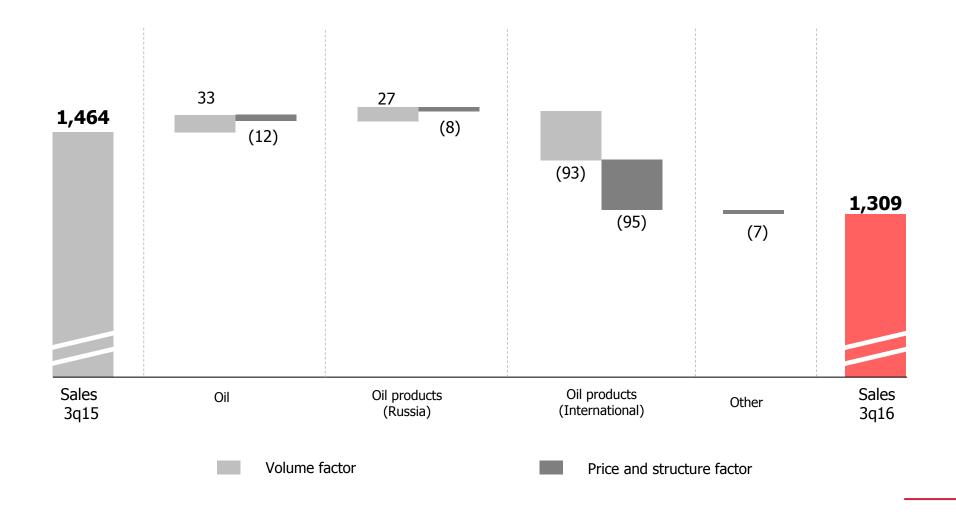
<sup>\*\*</sup> ExxonMobil, Chevron, ConocoPhillips, Eni, Total, BP, Shell

### Financial Results, RUB bln

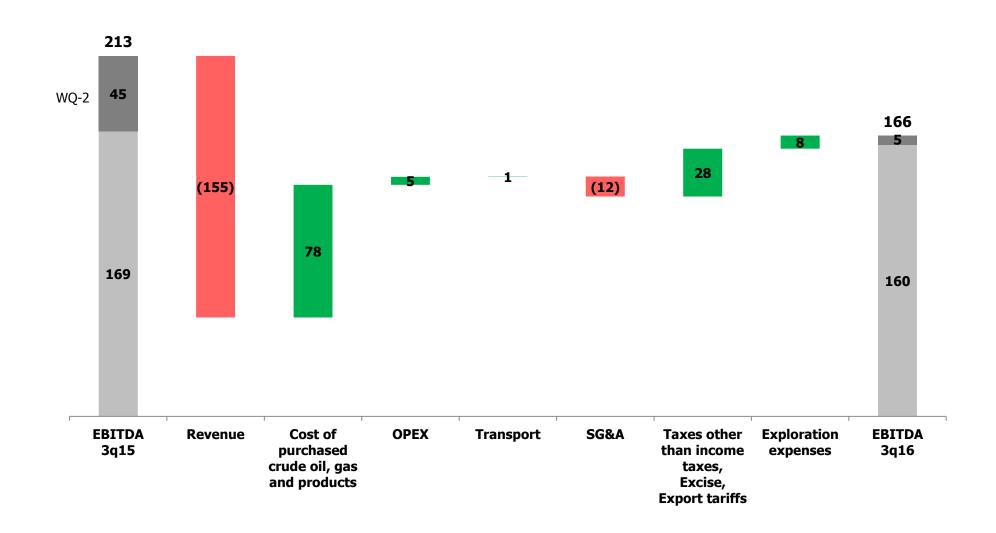












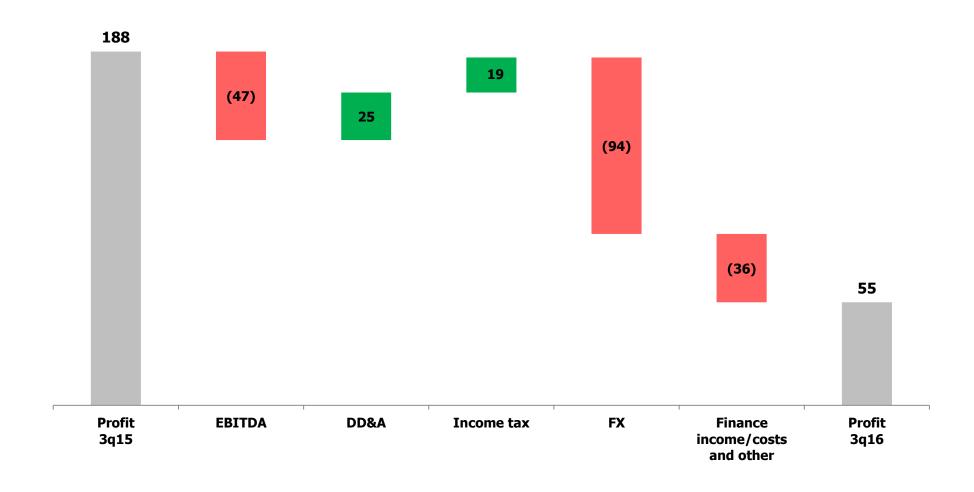
### Operating Expenses, RUB mln



3q16	2q16	%		9M16	9M15	%
112,133	113,709	(1.4)	Operating expenses, total	339,086	328,342	3.3
45,226	45,187	0.1	hydrocarbon extraction expenses (ex. WQ-2)	134,287	123,842	8.4
6,741	8,407	(19.8)	extraction expenses at the West Qurna-2 field	25,351	35,209	(28.0)
21,102	22,804	(7.5)	own refining expenses	66,356	67,958	(2.4)
185	173	6.9	refining expenses at third parties refineries	606	1,992	(69.6)
11,229	10,917	2.9	expenses for crude oil transportation to refineries	34,457	31,477	9.5
10,186	8,618	18.2	power generation and distribution expenses	29,075	27,437	6.0
3,097	3,289	(5.8)	petrochemical expenses	9,699	7,868	23.3
14,367	14,314	0.4	other operating expenses	39,255	32,559	20.6

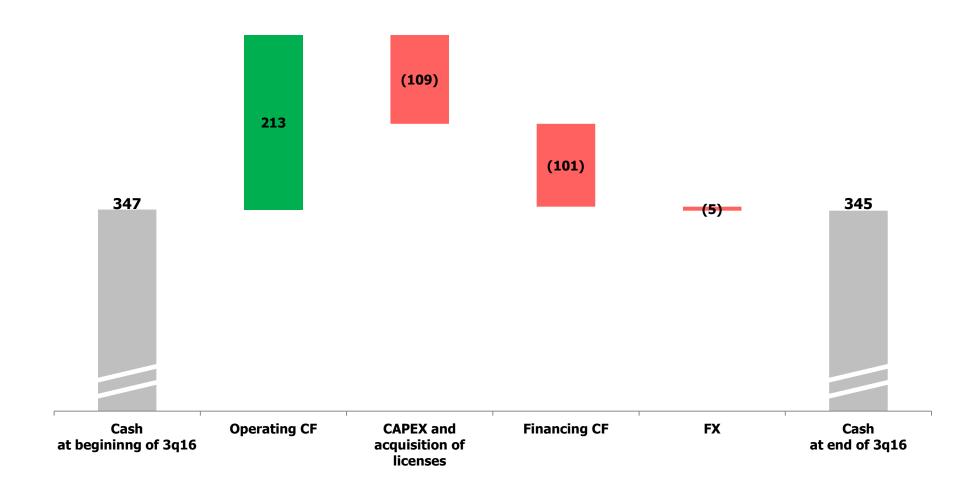
### Profit Reconciliation, RUB bln





### Cash Flow Reconciliation, RUB bln





### Capital Expenditures, RUB mln



3q16	2q16	%		9M16	9M15	<u>%</u>
120,615	118,886	1.5	Capital expenditures, total	362,062	447,506	(19.1)
104,787	103,258	1.5	Exploration and production	312,931	362,503	(13.7)
68,988	68,372	0.9	Russia	210,269	212,995	(1.3)
35,799	34,886	2.6	International	102,662	149,508	(31.3)
15,161	14,996	1.1	Refining, marketing and distribution	47,335	80,504	(41.2)
10,619	11,852	(10.4)	Russia	35,258	60,420	(41.6)
4,542	3,144	44.5	International	12,077	20,084	(39.9)
667	632	5.5	Corporate and other	1,796	4,499	(60.1)
534	442	20.8	Russia	1,226	2,715	(54.8)
133	190	(30.0)	International	570	1,784	(68.0)

Including non-cash transactions

### **Summary Results**



Operating Results	9M16	9M15	%
Hydrocarbon production (ex. West Qurna-2), mln boe	575	596	(3.4)
of which crude oil and NGL, mln bbl	486	508	(4.4)
crude oil and NGL in Russia, mln bbl	464	482	(3.7)
West Qurna-2, mln bbl	31	52	(40.8)
Refinery throughput at the Group refineries, mln t	49.3	47.9	3.0

#### Financial Results, RUB bln

Revenue	3,826	4,381	(12.7)
EBITDA	547	630	(13.2)
ex. West Qurna-2	514	523	(1.8)
Profit for the period	160	356	(55.0)
ex. FX effect	228	308	(26.0)
Capital expenditures*	362	448	(19.1)
Free cash flow**	198	171	15.6
Net debt	494	591	(16.4)

<sup>\*</sup> Including non-cash transactions
\*\* Net cash provided by operating activities less capital expenditures and acquisition of licenses

### Consolidated Statement of Profit or Loss

(in USD mln, at the average exchange rate for the period)



3q16	2q16		9M16	9M15
		Revenue		
20,271	20,318	Sales (including excise and export tariffs)	55,937	73,884
		Costs and other deductions		
(1,736)	(1,725)	Operating expenses	(4,957)	(5,537)
(10,137)	(10,278)	Cost of purchased crude oil, gas and products	(27,338)	(37,284)
(1,102)	(1,179)	Transportation expenses	(3,443)	(3,685)
(815)	(687)	Selling, general and administrative expenses	(2,131)	(2,058)
(1,158)	(1,087)	Depreciation, depletion and amortization	(3,373)	(4,479)
(1,892)	(1,802)	Taxes other than income taxes	(4,744)	(6,835)
(2,004)	(1,727)	Excise and export tariffs	(5,237)	(7,456)
(17)	(44)	Exploration expenses	(82)	(398)
1,410	1,790	Profit from operating activities	4,630	6,152
<b>1,410</b> 58	<b>1,790</b> 53	Profit from operating activities  Finance income	<b>4,630</b> 163	<b>6,152</b> 215
	•		•	
58	53	Finance income	163	215
58 (185)	53 (168)	Finance income Finance costs	163 (489)	215 (576)
58 (185) 3	53 (168) 52	Finance income Finance costs Equity share in income of affiliates	163 (489) 87	215 (576) 145
58 (185) 3 (158)	53 (168) 52 (439)	Finance income Finance costs Equity share in income of affiliates Foreign exchange loss	163 (489) 87 (1,236)	215 (576) 145 1,017
58 (185) 3 (158) 44	53 (168) 52 (439) (64)	Finance income Finance costs Equity share in income of affiliates Foreign exchange loss Other expenses	163 (489) 87 (1,236) (68)	215 (576) 145 1,017 472
58 (185) 3 (158) 44 <b>1,173</b>	53 (168) 52 (439) (64) <b>1,224</b>	Finance income Finance costs Equity share in income of affiliates Foreign exchange loss Other expenses Profit before income taxes	163 (489) 87 (1,236) (68) <b>3,087</b>	215 (576) 145 1,017 472 <b>7,426</b>
58 (185) 3 (158) 44 <b>1,173</b> (300)	53 (168) 52 (439) (64) <b>1,224</b> (261)	Finance income Finance costs Equity share in income of affiliates Foreign exchange loss Other expenses  Profit before income taxes Current income taxes	163 (489) 87 (1,236) (68) <b>3,087</b> (688)	215 (576) 145 1,017 472 <b>7,426</b> (1,285)
58 (185) 3 (158) 44 <b>1,173</b> (300) (20)	53 (168) 52 (439) (64) <b>1,224</b> (261) (12)	Finance income Finance costs  Equity share in income of affiliates Foreign exchange loss Other expenses  Profit before income taxes  Current income taxes Deferred income taxes	163 (489) 87 (1,236) (68) <b>3,087</b> (688) (49)	215 (576) 145 1,017 472 <b>7,426</b> (1,285) (116)
58 (185) 3 (158) 44 <b>1,173</b> (300) (20) <b>(320)</b>	53 (168) 52 (439) (64) <b>1,224</b> (261) (12) <b>(272)</b>	Finance income Finance costs  Equity share in income of affiliates Foreign exchange loss Other expenses  Profit before income taxes  Current income taxes Deferred income taxes Total income tax expense	163 (489) 87 (1,236) (68) 3,087 (688) (49)	215 (576) 145 1,017 472 <b>7,426</b> (1,285) (116) <b>(1,400)</b>





Always moving forward