

Bank Vozrozhdenie Strong 2006 IFRS results



Conference Call Presentation March 29, 2007

Vozrozhdenie Bank - a Community Bank built on SME and Individual relationships

Assets: \$2,789 mln

Loans: \$1,991 mln

Retail funds: \$1,435 mln

Net income: \$30 mln

Shareholders' equity: \$209 mln

ROE: 19.1%

Retail clients: 1,000,000

Corporate clients: 45,000

Offices: 148

ATMs: 470

Headcount: 5,767

Ratings Moody's B1/E+/NP positive

Note: data as of December 31, 2006

Market capitalization: \$1.2 bln.

Significant market presence





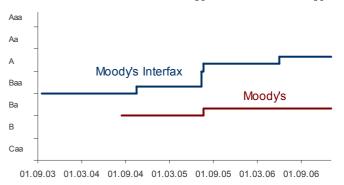




Number/volume of mortgages issued*



Consistent strengthen of ratings





^{*} RBC ratings as of January 1, 2007

^{**}RBC ratings as of October 12, 2006

Mission

Corporate clients

Servicing clients at each stage of business development

Retail clients
Servicing clients
throughout their whole
life-cycle

Building a trusted full-service community bank

Balanced lending and funding policy

Focus on core banking products



Market Strategy Encouraging loyalty & mutual trust Servicing clients at all stages **Enhancing levels of** Implementing new service products of their life or business-cycle **Acquiring new customers Payroll Services Expanding Growing base of** distribution network, depositors and bridges commercial retail borrowers to retail sectors branches and ATMs



Marketing Strategy

Positioning as strategic competitive advantage

Cultural



Values:

- Responsive
- Human (Real)
- Dependable



Optimized Brand Portfolio Jniqueness

Relationships

Marketing

Operational Evidence

- Satisfaction & Improvement Survey
- Relationship Performance Metrics
- Central Mktg. & Corp.communications













Business Strategy – three businesses

Commercial

SME focus

Only 1 in 10 borrows

Transactions generate 1/3 of Non-interest Revenue

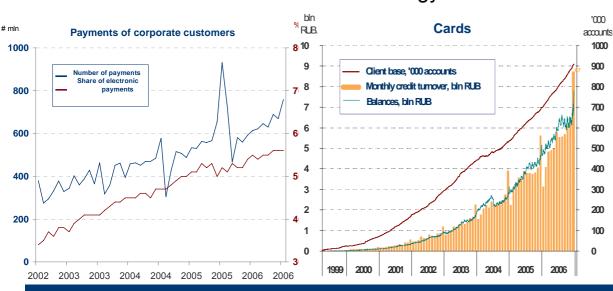
Cards

Payroll services bridge from commercial to retail

Card anchors relationships

Fee generation also 1/3 NIR

Technology! SMS link



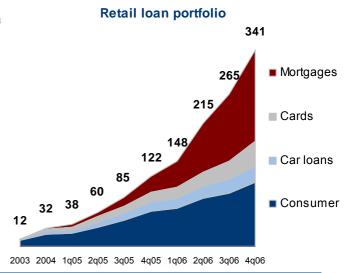
Retail

Deposit initiative 2000

Strong community base

Deposit growth based on relationship & reputation, not price driven

Another 1/3 of NIR





Product Strategy

Quality commercial banking products for our clients' present needs New services as market demand develops

Retail products

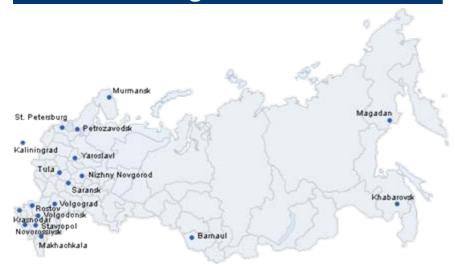
- Savings, term deposits
- Debit and credit cards
- Mortgages
- Consumer loans
- Car loans
- Payments and transfers

Corporate products

- Payments and current accounts
- Cash management
- Lending
- Trade finance
- Foreign exchange
- International settlements
- Payroll service
- Cash collection and delivery

Distribution strategy

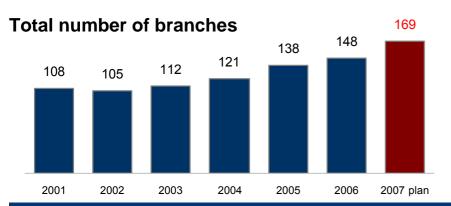
Nation-wide regional franchise ...



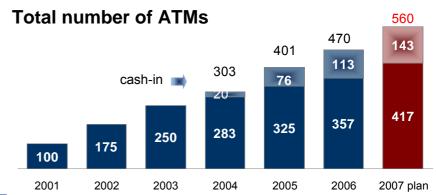
Moscow Region – home territory



... has been rapidly expanding



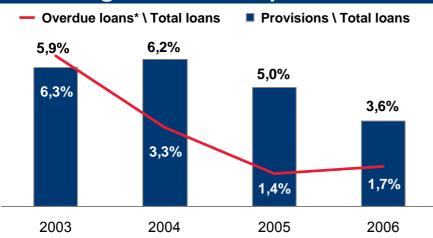
ATMs drive commission revenues





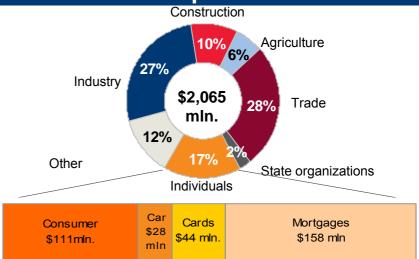
Lending strategy

Declining credit risk exposure



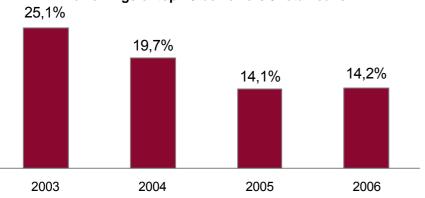
^{*}Overdue loans – total principal and accrued interest of the loans past due either on principal or interest for more than 1 day

Diversified loan portfolio



Decreasing concentration of loans

■ Borrowings of top-10 borrowers \ Total loans



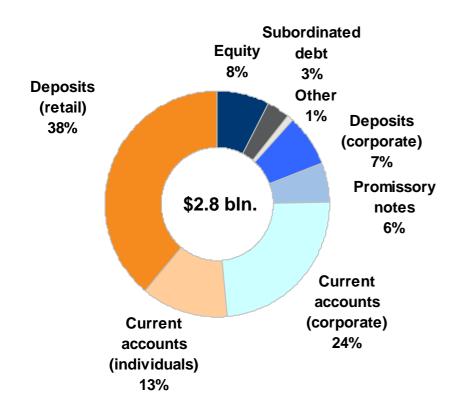
Growing share of retail loans





Funding strategy

Stable funding structure



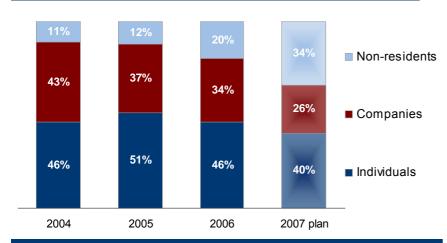
- Stable funding primarily through deposits and current accounts – up to 45% of deposits are extended or renewed
- Debut in the debt capital markets:
 - Syndication (2007 \$ 50 mln.)
 - Ruble bonds (2007 RUB 3 bln.)
- Up to 10% of liabilities to be attracted from capital markets

Note: data as of December 31, 2006



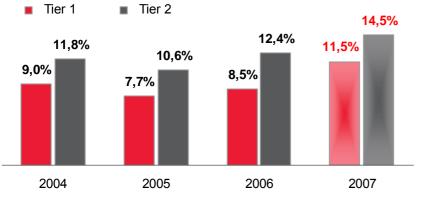
Capital strategy

Diversified share capital structure

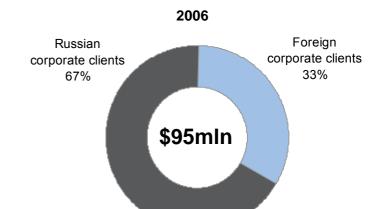


Efficient use of capital

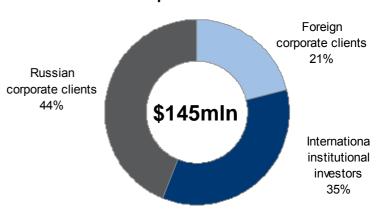
Capital adequacy



Diversification of Tier 2 sources



plan 2007





Strong corporate governance

- 12 members in the Board of Directors, including 8 independent directors
- Corporate Governance Code of the Bank developed with IFC assistance
- Comprehensive internal control system
- Timely information provision to shareholders

STANDARD &POOR'S The most shareholder transparent bank in Russia - 2006

- Quarterly IFRS
- Audited IFRS accounts since 1991



"... the Bank is well informed on the principles of corporate governance and proves to be very much interested in the future improvement of the practice of corporate governance..."





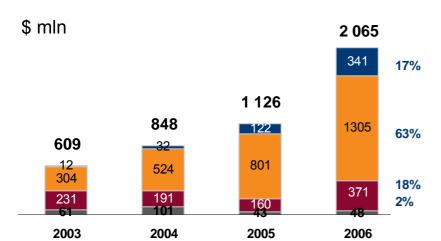
Management of assets and liabilities

Strong organic growth in loan portfolio ...



Loans to SMEs CAGR 63%

Corporate loans CAGR 17%



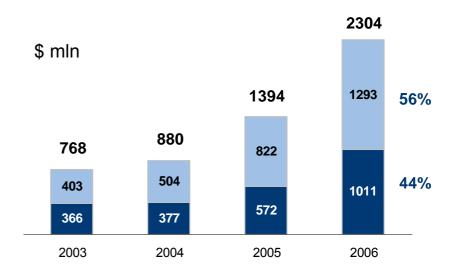
Note: all loans are gross loans

- Driven by retail and SME lending
- Organic growth

... funded by deposits with increasing maturity







- Benefiting from stable domestic funds
- High client loyalty

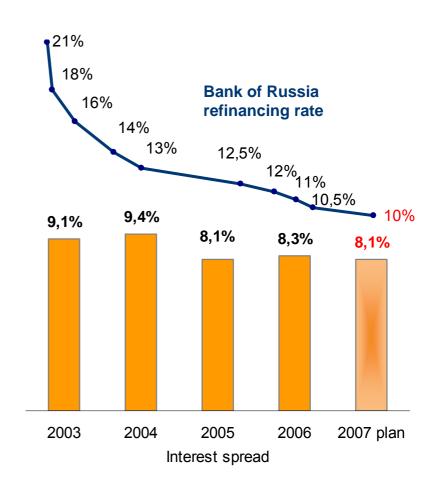


Risk management

Low currency risk exposure

EURO 2% 3% 12% USD 13% Russian Rubles 86% 84% Liabilities Assets

Management of interest risk

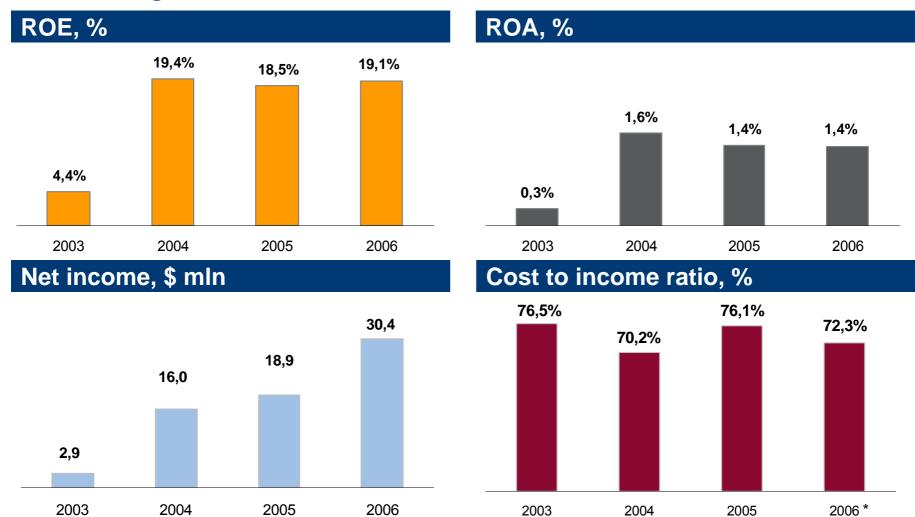


Note: all data as of December 31, 2006



Profitability and operational performance

Mid-term targets: 60 - 62% - cost to income, 20 - 25% - ROE



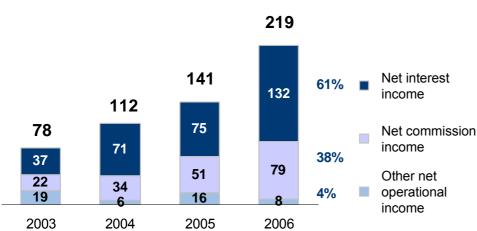
*less extraordinary items

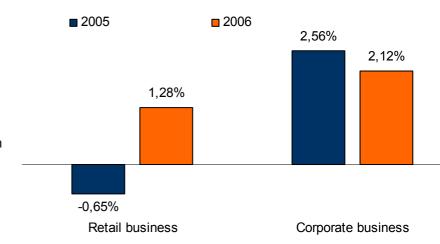


Revenue & income

Operating income, \$ mln

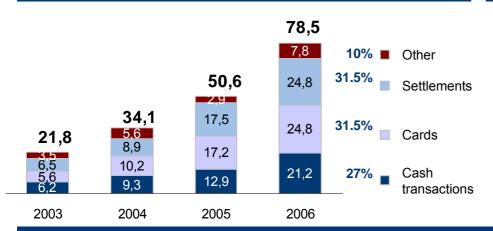
Returns per business segment





Net commission income, \$ mIn

Effective interest rates



	2006	2005
Retail	15,4%	12,4%
Corporate	14,5%	15,4%

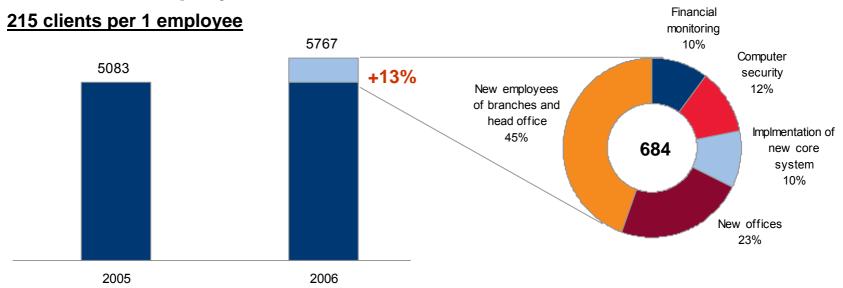


Cost to income

Investments in the future

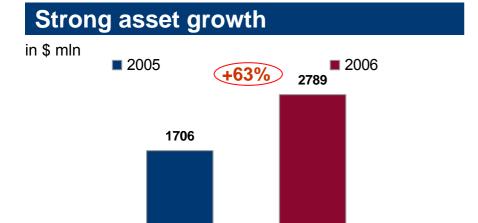
Sales office network development cost (estimate)	\$2.6 mln.
Implementation new core systems cost (estimate)	\$2.8 mln.
Issue of shares	\$1.9 mln.

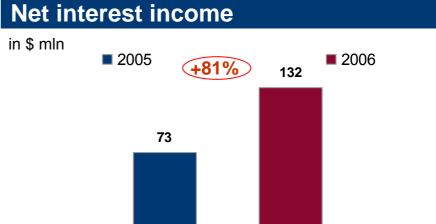
Number of employees



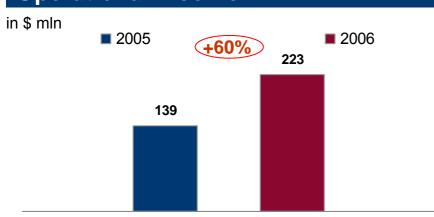


Strong 2006 financial performance

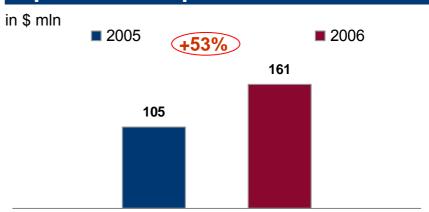




Operational income



Operational expenses



*before provisions and excluding extraordinary items



Questions and answers

Investor Relations contacts



Nikolai Orlov Vice Chairman +7 495 620 90 71 orlov@comail.voz.ru



Neil Withers
Advisor to the Chairman
+7 495 725 61 44
withers@comail.voz.ru

Julia Vinogradova, IR division +7 495 705 91 44 <u>vinogradowa@comail.voz.ru</u>

investor@comail.voz.ru

http://www.vbank.ru/en/investors







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