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Q1'14: Key Highlights

Free cash flow growth and debt reduction



Indicator	Value	Change QoQ	Causes
Revenue, RUB bln	1,375	+1.9%	Growth of crude oil and petroleum product prices in rubles, changes in export mix
EBITDA, RUB bln	289	+5.9%	Control of operating expenses under the negative impact of growing base tax rates
EBITDA margin, %	21.0	-	
Net income, RUB bln	88	(34.3)%	Foreign exchange loss partly offset by asset disposal gain
Adj. free cash flow, RUB bln	121	>2x	CAPEX program optimization, seasonality
Net debt, RUB bln	1,586	(14.7)%	Positive free cash flow







Q1'14: Key Highlights

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Greenfield production growth with cost control

Indicator	Value	Change YoY	Causes		
Hydrocarbon production, mmboed	5.1	+5.1%			
Liquids production, mmbd	4.2	+0.5%	Production growth at Vankor, Verkhnechonsk and Uvat		
Gas production, bcm	13.2	>2x	Consolidation of gas assets and organic growth		
Lifting costs, RUB/boe	132	+28.2%	Inclusion of new assets' production costs		
Refinery throughput, mtd	276	+57.0%	Successful implementation of the refinery modernization program, integration of new assets		
Refining margin in Russia, RUB/t	1,678	+41.7%	Better product slate, improved ecological properties of fuels, Tuapse Refinery expansion		



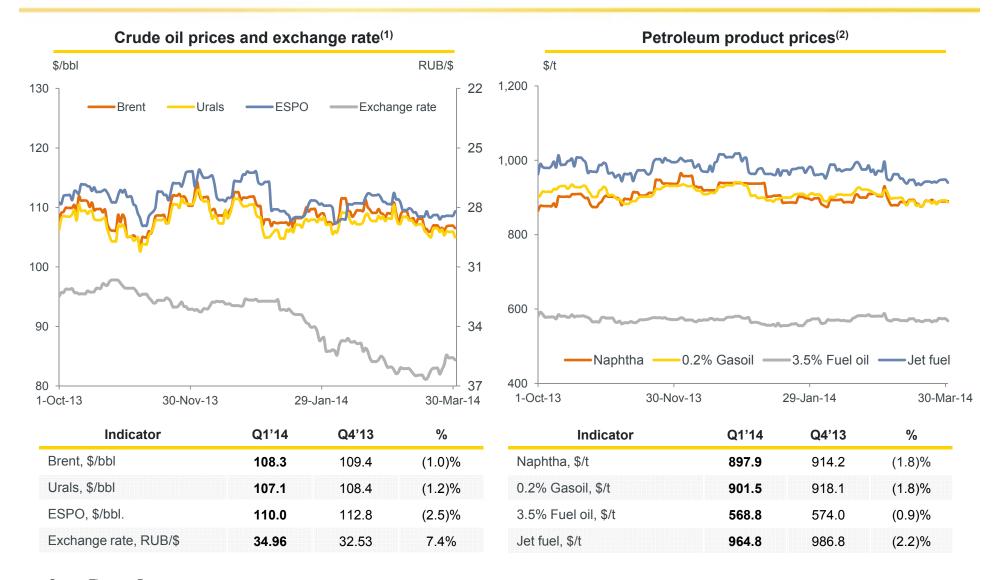




Market Environment:

Price decline and growing RUB volatility





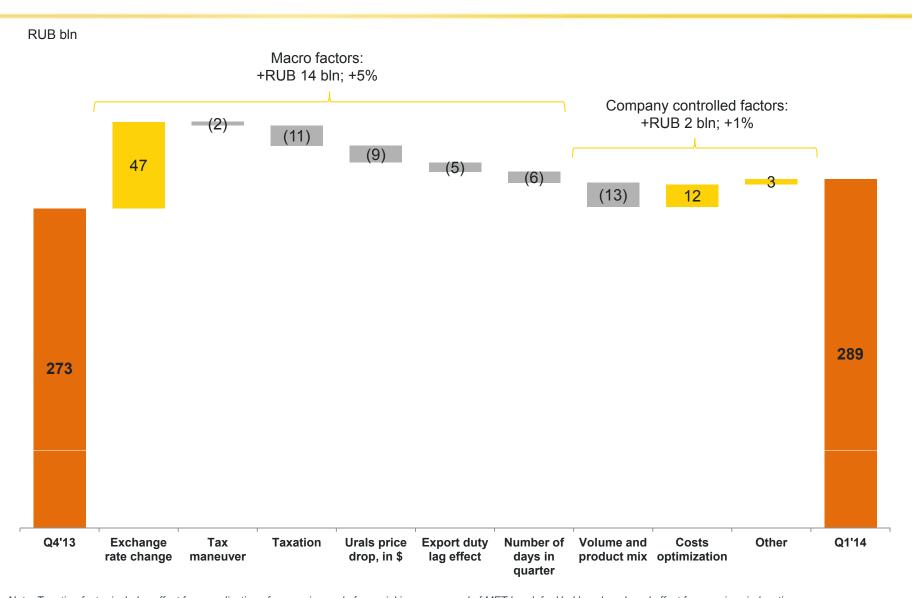


Financial results

EBITDA:

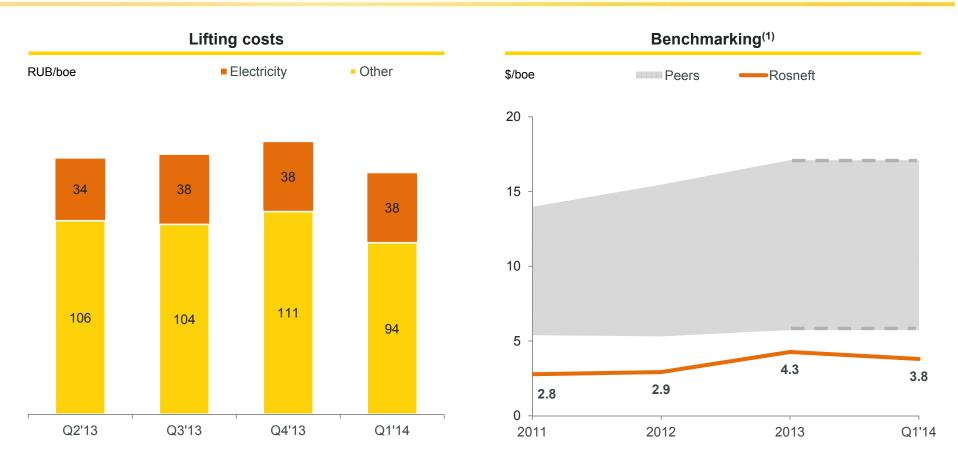
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Growth through costs structure optimization



Lifting Costs:

Maintaining leadership positions in the industry

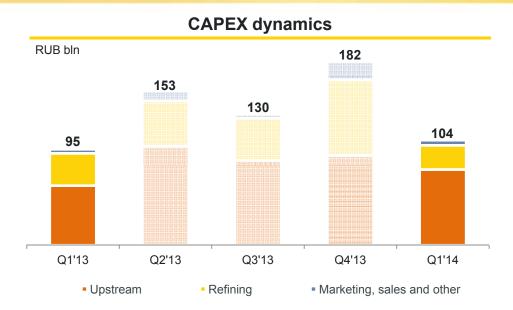


- Expenses dropped QoQ following a lower scope of well service and well repair activities, decrease in equipment maintenance and other operating expenses caused by climate-related factors (abnormally low temperatures)
- YoY expense growth caused by the incorporation of costs related to new acquired assets

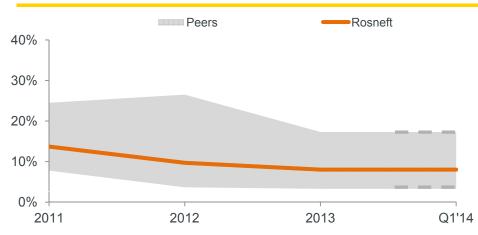
CAPEX:

Discipline in major projects implementation









Decline in Q1'14 vs. Q4'13 due to seasonality of work

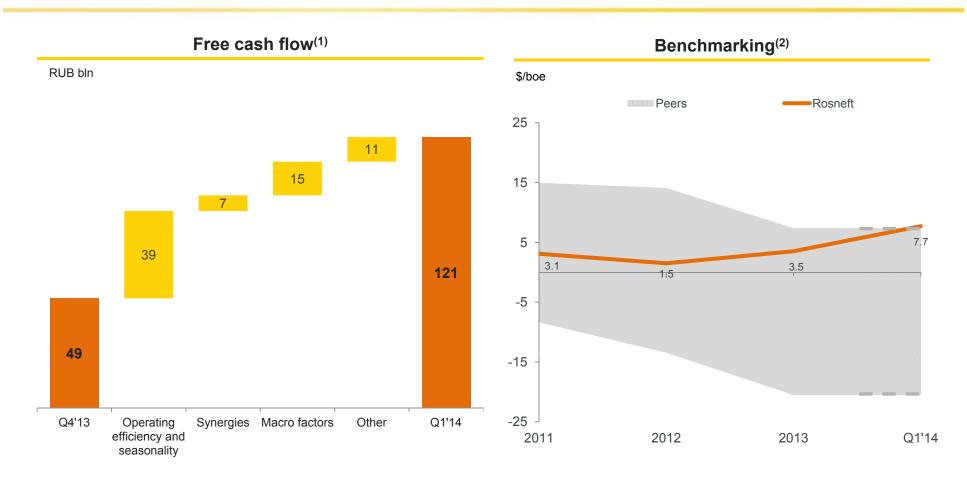
Key priorities:

- Sustain brownfield production (over Q1'13 Q1'14 ~RUB 268 bln; of this, ~RUB 197 bln in West Siberian projects)
- Develop new production clusters in East Siberia and Far East on the basis of Vankor,
 Verkhnechonsk, YuTM field (over Q1'13 – Q1'14 ~RUB 130 bln)
- Gas projects development: Rospan, Kharampur, KChNG (over Q1'13 – Q1'14 ~RUB 12 bln)
- Offshore exploration. Sakhalin-1 and N.-Chaivo development (over Q1'13 – Q1'14 ~RUB 15 bln)
- Refinery modernization program implementation,
 Tuapse refinery expansion, start of pre-construction activities at FEPCO
- Development of retail and oil depot network, upgrade of sea terminals in Tuapse and Nakhodka, reconstruction of Sheremetyevo, Vnukovo and BATO aircraft fueling stations

Free Cash Flow:



Sustainable level underpinned by improving operating efficiency



CAPEX program optimization and work seasonality

Improved Efficiency and Cost Reduction:

4

Procurement optimization, internal benchmarking

"Zero inflation" and procurement efficiency

- Prices for the services of several third-party contracts reduced by 1-6% (oilfield services, fracking and workovers, wells construction and internal infrastructure facilities)
- Rail operators services cost reduction by 6-7%, effect over 2014-2016 –
 RUB 2.7 bln

Unit costs optimization

- Upstream energy efficiency improvement program 2014-2018 approved (effect >RUB 2 bln in 2014)
- Business plan approved that assumes unit performance improvements by 5-15%

CAPEX reduction under quality control

 Savings achieved in the construction of power supply and oil treatment facilities at developing fields (for example, effect for Verknechonsk is RUB 1.3 bln in 2014)

Synergies: Q1'14 results



RUB bln CAPEX 2.6 23.1 Operating efficiency 1.8 1.1 3.6 1.7 0.4 11.7 Refining Commerce and HR Material support Upstream Gas projects Operating units Total logistics

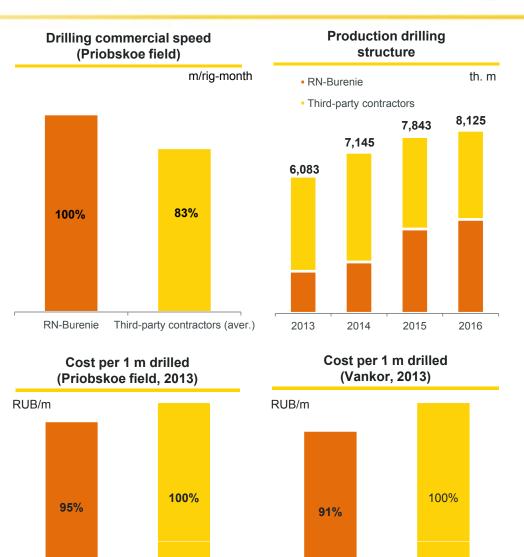
Drilling Service Optimization:

Key performance improvement element



Current situation in the drilling and OFS market:

- High concentration (in 2013 >50% of Rosneft's drilling volumes were provided by 4 drilling companies other than RN-Burenie)
- Non-transparent pricing
- Worn fleet (>60% of Russia's rig fleet)
- Reduced quality of service
- Expansion of in-house services on the basis of RN-Burenie:
 - Financial transparency and efficiency (cost per 1 m of well drilled by third-party contractors is 5-9% higher than that offered by RN-Burenie)
 - Application of advanced technologies (quicker construction at growing average well depth, horizontal drilling volumes and increasing complexity of horizontal well completion with multistage hydrofracturing)
 - Engagement of leading foreign partners high-tech drilling equipment vendors and accompanied service providers
 - Increased drilling efficiency (RN-Burenie outpaces competitors by ~9% in commercial speed)
- Drilling volume growth by 7-10% a year over the nearest 5 years
- Target share of in-house drilling service over 50%



RN-Burenie

Third-party contractors (aver.)

RN-Burenie

Contractor 1

Asset Portfolio Development:

Improving integrated business performance

	Transaction description	Strategic rationale
	6 licenses obtained for field development and 5 for geological exploration	Support production level
	Acquisition of 100% in LLC Orenburg Drilling Company ⁽¹⁾	Increase in drilling efficiency and volumes
ЕИБНР	Sale of 49% in Yugragazpererabotka	Exit from inefficient assets, significant gas supply returns growth
HRT	Increase of the share in the Solimoes project to 51%	Raise project efficiency, reduce costs, develop resource base

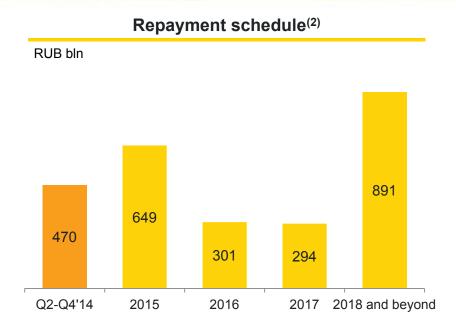
Note: (1) Event after the reporting period

Improving Financial Sustainability:

Efficient management of debt portfolio







- Focus on deleveraging:
 - In Q1'14 RUB 300⁽¹⁾ bln of debt was repaid, including RUB 193⁽¹⁾ bln of loans taken to finance asset acquisitions (partially prescheduled)
- Considerable cash balance on Company accounts guarantees financial sustainability

- Efficient management of debt portfolio average maturity and repayment schedule:
 - Partial early repayments of short-term debt
 - In Q1'14, 10 years⁽³⁾ listed ruble bonds were placed for a total amount of RUB 35 bln

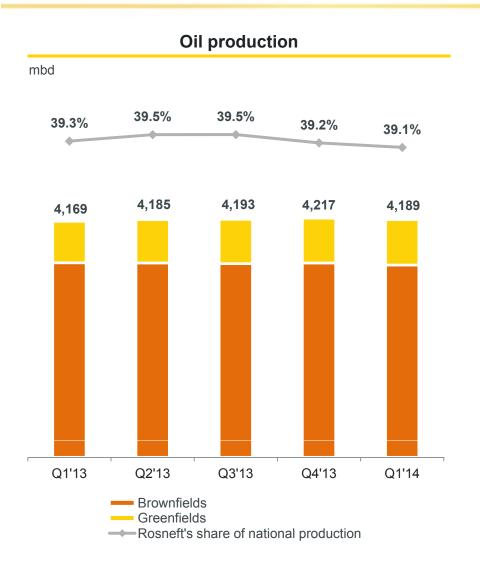


Operating results

Crude Production:

Stabilization of production at key brownfields





Key achievements in Q1'14

- Successful implementation of key workover solutions:
 - Multistage hydrofracs: 2x growth YoY (effect – 20 mbd)
- Stabilization of brownfields production:
 - Samotlor: 4.2% vs 7.0%⁽²⁾
 - Varyoganneftegaz: 1.6% vs 10.3%⁽²⁾
- Additional tax benefits for tight oil⁽¹⁾:
 - Total eligible oil 452 th. t
 - EBITDA effect +\$13/bbl

Key objectives for 2014

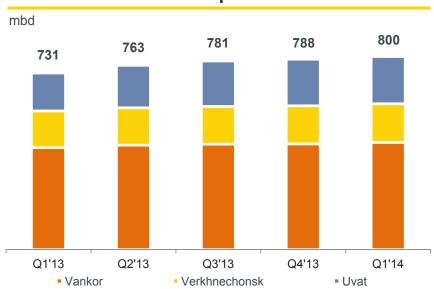
- Carry on with brownfield production support activities
- Launch Osoveyskoe field ("Severnaya Neft") with 36 mmt of C1+C2 in-place reserves
- Launch pilot operations at North Chaivo field with potential annual production of up to 1 mln t

Crude Production:

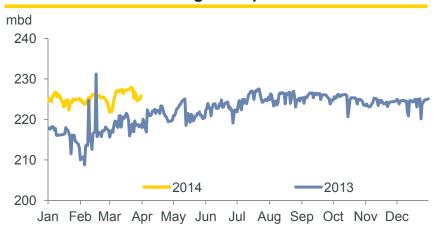
Production growth drivers in Q1'14



Greenfield production



Samaraneftegaz oil production



Key achievements in Q1'14

Uvat:

- record commercial speed 1,513 m/day
- shorter well development cycle (from 19.2 to 11.5 days)
- waterflood system management and FPM systems optimization

Verknechonsk:

- daily production growth by 5% (8 mbbl) YoY
- surface infrastructure optimization

Vankor:

- Plateau reached (444 mbd)
- Samaraneftegaz production growth 4% YoY driven by:
 - additional well interventions program implementation
 - demothballing of 2 wells (increment 148 t/day)

Key objectives for 2014

- Uvat: Tyamkinskoe CPF capacity growth to 4.5 mln t
- Vankor: launch FWKO-North unit (2 commissioning complex), reach designed gas injection rates
- Samaraneftegaz: expand effective well interventions program, acceleration of new license blocks commencement

Crude Production:

Continuing efficient reserves development in East Siberia



- The Company has started infrastructure development at the first priority part of Yurubcheno-Tokhomskoe field
- Efficiency guaranteed through tax breaks on MET and export duty
- Considerable synergies from concurrent development with Kuymba
- Project synched with Transneft's "Kuyumba-Tayshet" pipeline construction
- The field will become a source of crude oil for supplies to the growing Asia-Pacific market

Key features

Field ABC1+C2 oil reserves, including:	>350 mmt
Yurubchenskaya formation	175 mmt
Commercial launch (Phase I)	2017
Plateau year (Phase I)	2019
Plateau production (Phase I)	5 mmt
APG utilization rate	95%
CAPEX (net of VAT, Phase I)	~RUB 132 bln



Gas Business:

Efficient production growth



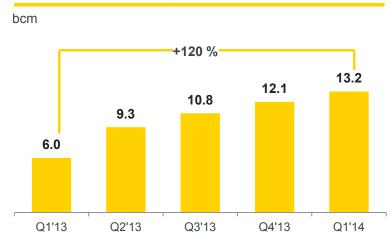
Key achievements in Q1'14

- Gas processing and petrochemical agreement with SIBUR:
 - closed sale of 49% in JV Yugragazpererabotka
 - signed long-term, more efficient contracts for APG supply (10 bcma) and for dry lean gas, resulting from refining purchase
- Vankor gas program implementation:
 - start-up activities at HP GCS (Phase 3) and GPU-2 for APG treatment and subsequent transportation

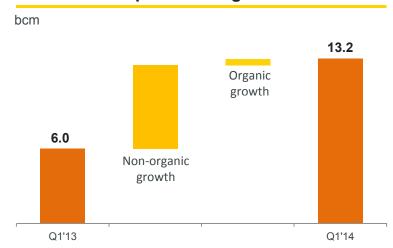
Key objectives for 2014

- By way of continuous Gas Program implementation, it is expected that 95% APG utilization rates will be achieved by the end of 2014:
 - at Malo-Balykskoe field (YuganskNG),
 - at Vankor
 - at some fields operated by KrasnodarNG, PurNG, Orenburgneft and StavropolNG

Gas production



Sources of production growth in Q1'14



Key projects:

Sibneftegaz

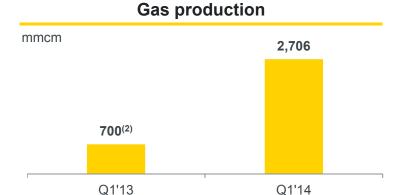




- Mature gas asset with growth potential
- Gas MET breaks (savings in 2014-2018 ~RUB 4 bln)
- Key objectives for 2014:
 - start infrastructure development at Beregovoe and Khadyryakhinskoe gas condensate formations with the purpose of growing gas production volumes

Key features

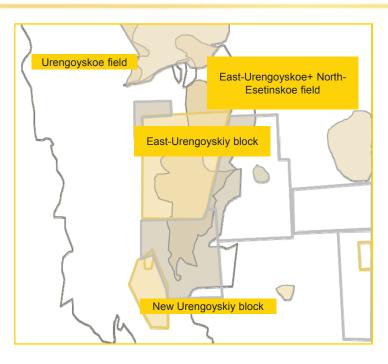
Project gas reserves (ABC1+C2)	551 bcm
Plateau year	2019
Plateau production	15.5 bcm ⁽¹⁾



Key projects:

Rospan





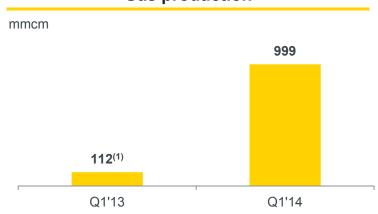
Key features

Project gas reserves (ABC1+C2)	981 bcm
Plateau year	2018
Plateau production	
Gas	18 bcm
Gas condensate	4 mln t

Note: (1) Rosneft' share (in accordance with IFRS)

- Gas asset that will assure most of production growth over the next 5 years
- MET breaks for gas and gas condensate (Savings in 2014-2018 ~RUB 28 bln)
- Key objectives for 2014:
 - drilling of 16 wells
 - gathering pipeline construction (7 km)
 - launch of construction operations at key infrastructure projects (CGTP and other)

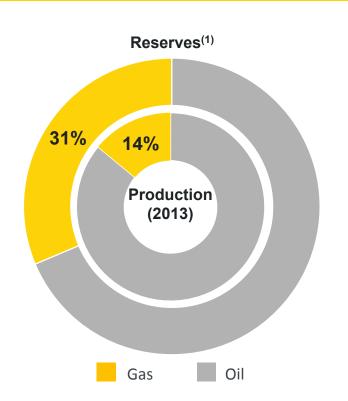
Gas production



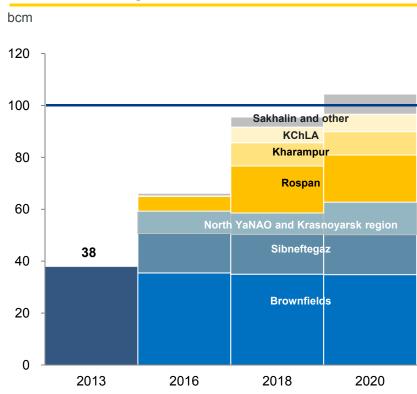
Gas Business:

Organic growth is a base for further development

Gas share in hydrocarbon reserves and production



Target for 2020 – 100 bcm



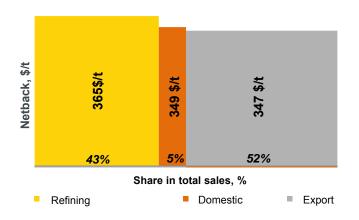
- Launch of new fields will assure rapid gas production growth
- 100 bcm will be reached by 2020 due to organic growth
- Current projects portfolio allows production growth beyond 2020

Refining:

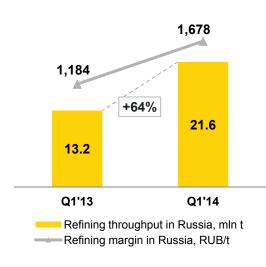
High-margin monetization channel



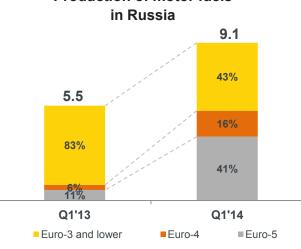
Monetization channels in Q1'14: refining



Refinery throughput in Russia



Production of motor fuels in Russia



Key achievements in Q1'14

- Growth in Russian oil refining volumes ~64% YoY to 240 mtd
- Incremental effect from operating efficiency improvement program ~RUB 1.8 bln
- Effect from Euro-4/5 motor fuels production growth due to excise savings ~RUB 2.8 bln

Key objectives for 2014

- Russian refineries modernization program: complete 4 unit construction projects (at Ryazan, Novokuibyshevsk and Kuibyshev refineries)
- **FEPCO:** have external infrastructure facilities included in the Far East government support program, purchase of licenses, start of complex engineering surveys and works on project documentation

Refineries Modernization:

Completion status



	Vacuum block	Isomerizati on	Cat cracking	Hydro- treatment	Reforming	Alkylation	Coking ⁽¹⁾	Hydrocrack ing	MTBE
Ryazan				()					
Angarsk									
Novokuibyshevsk		•					0	•	
Syzran					\circ				
Kuibyshev				0	0				
Komsomolsk									
Tuapse		•		•	•		•	•	
Achinsk									
Effect on oil products output	Refining depth	†Euro-5 gasoline	Light product yield	Euro-5 motor fuels	Light product yield	Euro-5 gasoline	Refining depth	Light product yield	† Euro-5

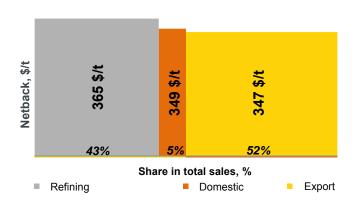
Note: (1) Delayed coking or flexicoking

Trading in Crude Oil and Petroleum Products:

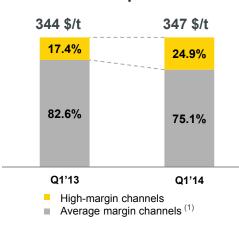
Growth in premium channels



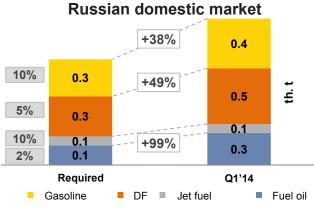
Monetization channels in Q1'14: exports



Crude export mix



Exchange-based trading on Russian domestic market



X% prescribed percentage of production

Key achievements in Q1'14

- Start of crude oil supplies to China via Kazakhstan
- Growth of end consumer sales share in "Druzhba" supplies to 80%
- Increased fuel oil supplies along premium channels, captured incremental premium from segregation of fuel oil from Samara refineries (effect – RUB 0.6 bln)
- Reduced rail operators services cost by 6-7% (effect over 2014-2016 – RUB 2.7 bln)

Key objectives for 2014

- Long-term tenders for 2015 maximizing premium
- Increase crude oil sales efficiency:
 - long-term contracts for ESPO crude sales
 - segregated exports of light crudes with a view to preserve quality
- Expand sales to end consumers
- Increase river transportation to record 6 mln t

Retail Operations:

Improving fuel quality and class of service



Key achievements in Q1'14

- Retail margin grew to ~5,200 RUB/t
- Aver. throughput per filling station– 11.4 t/d
- Launched automated control system and implemented pilot 12-hour schedule at 7 Olympic filling stations
- Prepared for launch of FORA fuels in 5 new regions of presence in Russia
- Developed plan for the 3rd generation Ultimate gasolines additive modification project

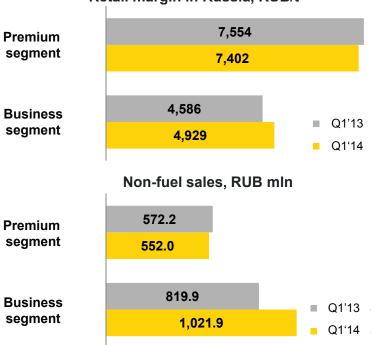
Key objectives for 2014

- Implement corporate loyalty program
- Start filling stations re-branding
- Optimize costs based on benchmarking results
- Develop non-fuel offer: implement food offer across retail network

Retail sales via own network, t/day



Retail margin in Russia, RUB/t



Note: Q1'13 data is based on pro-forma

Premium Channels Expansion: B2B



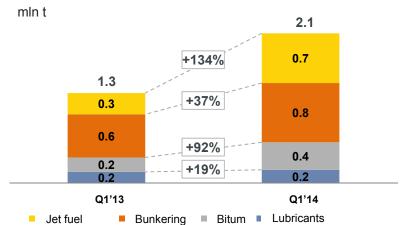
Key achievements in Q1'14

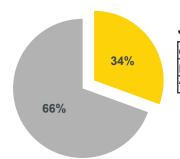
- Share of "into-plane" sales of jet fuel up to 69%.
- Storage cards opened in Ramenskoe and Chita airports
- Started fueling Deutsche Lufthansa aircraft in Domodedovo, Vnukovo and Rostov-on-Don airports
- Signed contract with Maersk for supplies of bunker fuel in the Novorossiysk port
- Signed 5-years contract for bunker fuel supplies to special-purpose vessels servicing the Sakhalin-2 project

Key objectives for 2014

- Launch aircraft fueling services at the Ministry of Defense airfields
- Develop international bunkering

Sustainable development of B2B



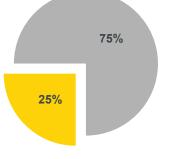


Jet fuel: market share

Own a/c fueling sites	13
Partner a/c fueling sites	18
"Into-plane" share	69%

Bunkering: market share

Ports of presence	15
Bunkering tankers	6
Direct bunkering	99%



Key Priorities for 2014



Growing efficiency at sustained CAPEX levels



Gradual deleveraging



Stabilizing production at key assets in West Siberia



 Optimizing drilling business structure and development of in-house services



Drilling start up in the Arctic offshore





Appendix

Q1 2014 Financial Results (\$ mln)



Item name	Q1'14 ⁽¹⁾	Q4'13 ⁽¹⁾	Δ
Revenue	39.3	41.5	(5.3)%
EBITDA	8.3	8.4	(1.2)%
Net income	2.5	4.1	(39.0)%
Operating cash flow ⁽²⁾	18.8	11.6	62.1%
CAPEX	3.0	5.6	(46.4)%
Free cash flow ⁽³⁾	15.8	6.0	163.3%
Net debt	44.4	56.8	(21.8)%

Note: (1) All items except net debt are calculated on the base of average Central Bank exchange rate for corresponding report period: Q1'14 – 34.96 RUB/\$, Q4'13 – 32.53 RUB/\$. Calculation of net debt is based on Central Bank exchange rate for the end of corresponding report period: 31.03.2014 – 35.69 RUB/\$, 31.12.2013 – 32.73 RUB/\$ (2) Operating cash flow adjusted for operations with trading securities (outflow of RUB 2 bln in Q1'14 and inflow of RUB 17 bln in Q4'13) was equal to RUB 656 bln in Q1'14 and RUB 394 bln in Q4'13 (3) Free cash flow adjusted for long-term oil supply contracts prepayment (RUB 431 bln in Q1'14 and RUB 163 bln in Q4'13) was equal to RUB 121 bln in Q1'14 and RUB 49 bln in Q4'13

RN-Holding: Results of the Voluntary Buyout



On November 6, 2013, OJSC RN Holding received a voluntary tender offer from Rosneft in respect of:

67 RUB offer price per ordinary share

- 1,918,701,184 ordinary shares
- 450,000,000 preferred shares
- Offer price equaled:
 - RUB 67 per ordinary share
 - RUB 55 per preferred share
- RUB 149 bln were paid out to RN Holding minorities under the VTO
- On March 7, 2014 RN Holding received a notify of compulsory buyout at the price of the VTO
- Shares bought out will be paid by May 12, 2014

149 RUB bln paid out to minorities

99.5 %

Rosneft's share in RN Holding following the VTO

Management Ownership of Rosneft Shares



Members of the Board of Directors and Management Board	Number of common shares	Stake in share capital, %
Igor Sechin	13,489,350	0.1273
Larisa Kalanda	2,171,818	0.0205
Eric Maurice Liron	543,804	0.0051
Didier Casimiro	457,598	0.0043
Petr Lazarev	448,066	0.0042
Igor Maydannik	432,964	0.0041
Svyatoslav Slavinskiy	378,949	0.0036
Zeljko Runje	377,318	0.0036
Igor Pavlov	280,465	0.0026
Andrey Votinov	248,926	0.0023
Yuri Kalinin	203,916	0.0019
Andrey Kostin	111,876	0.0011
Matthias Warnig	92,633	0.0009
Alexander Nekipelov	85,920	0.0008
Nikolay Laverov	75,009	0.0007
Rashid Sharipov	4,443	0.00004
TOTAL	19,403,055	0.1831

Revenue





5.6% 729 RUB bln

- Europe and other directions
- Asia
- CIS
- Domestic
- Gas sales

Petroleum product sales



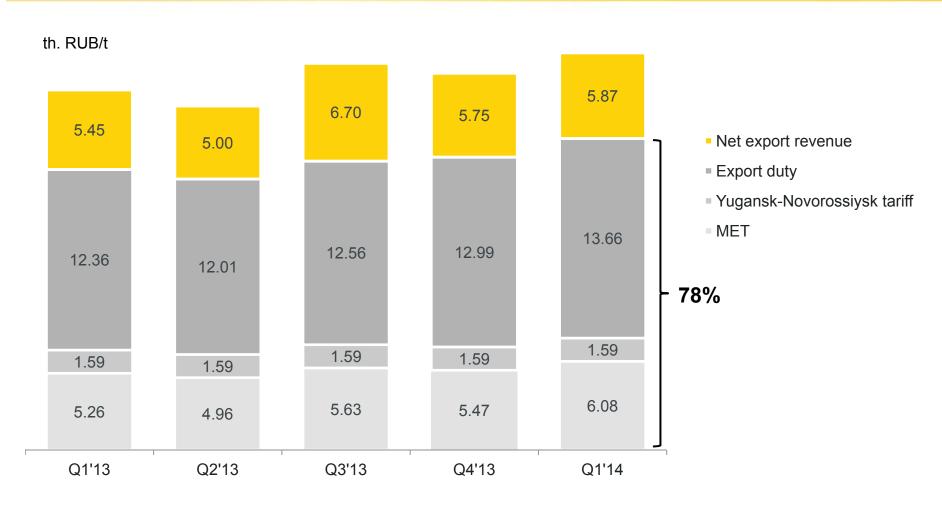
Increase of crude oil and petroleum product prices in the RUB equivalent due to RUB depreciation

Bunkering

Change in export mix

Non-controlled Expenses

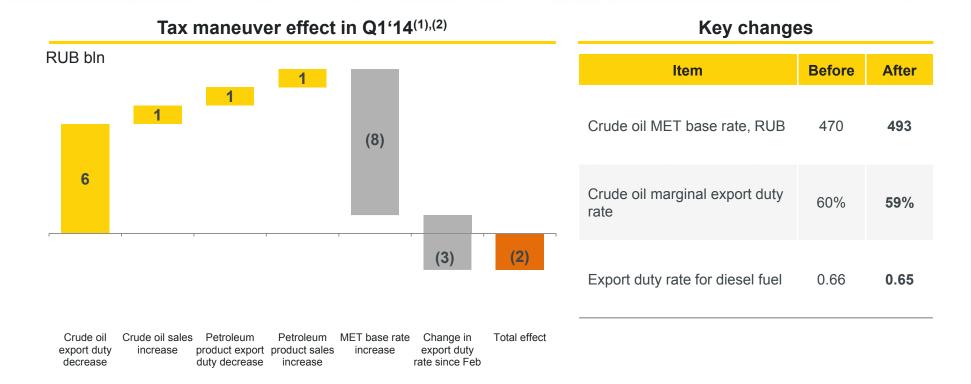




- Non-controlled expenses in crude oil price accounted for 78%
- Net export revenue up 2.1% QoQ in rubles

Tax Maneuver Effect

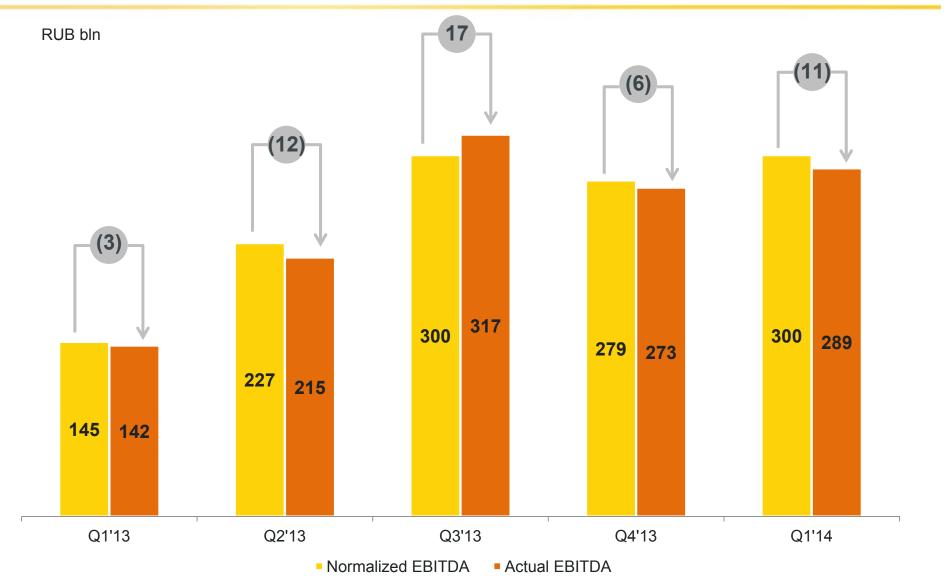




Total effect of tax maneuver amounted to (2) RUB bln in Q1'14

Export Duty Lag Effect





Finance Expenses, RUB bln

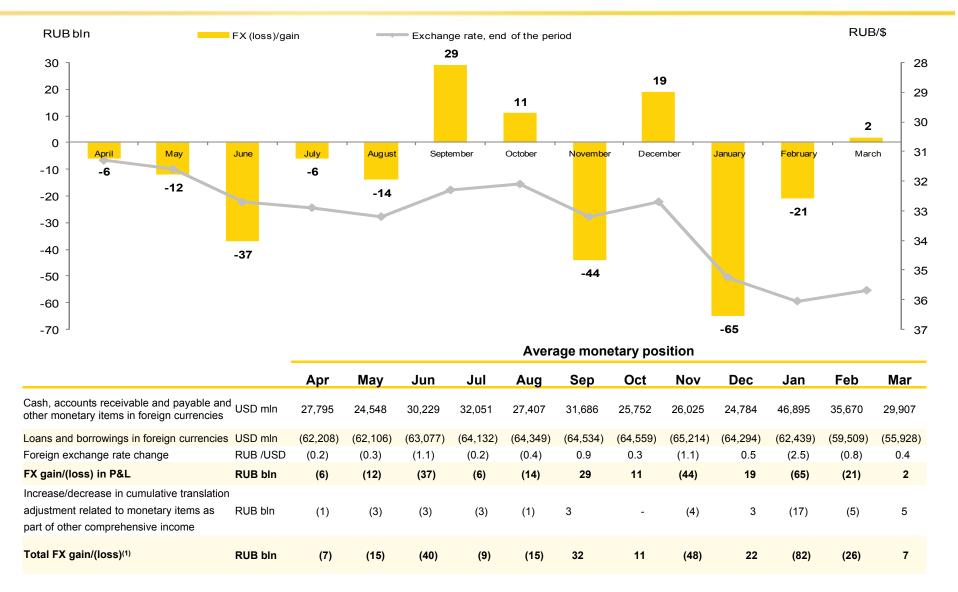


	Q1'14	Q4'13	Δ	Q3'13	Q2'13
1. Interest accrued ⁽¹⁾	22	21	4.8%	19	19
2. Interest paid	23	18	27.8%	22	23
3. Change in interest payables (1-2)	(1)	3	-	(3)	(4)
4. Interest capitalized ⁽²⁾	8	9	(11.1%)	8	9
5. Net (gain)/loss from operations with derivative financial instruments ⁽³⁾	19	-	-	(5)	8
Increase in provision due to the unwinding of discount	2	3	(33.3%)	3	1
7. Interest expense for the use of funds	6	1	500.0%	2	2
8. Other interest expenses	-	-	-	-	1
Finance expenses (1-4+5+6+7+8)	41	16	156.3%	11	22

Note: (1) Including interest accrued on loans and borrowings, promissory notes payable, RUB bonds and eurobonds, (2) Capitalized interests are estimated in accordance with IAS 23 'Borrowing Costs'. The capitalization rate is calculated by dividing interest expenses on loans related to capital expenditures by the average balance of these loans. Interests capitalized are calculated by multiplying the average balance of construction in progress by the capitalization rate (3) QoQ net effect from operations with derivative financial instruments is due to exchange rate fluctuations with regard to forwards and cross-currency interest rate swaps

FX (loss)/gain

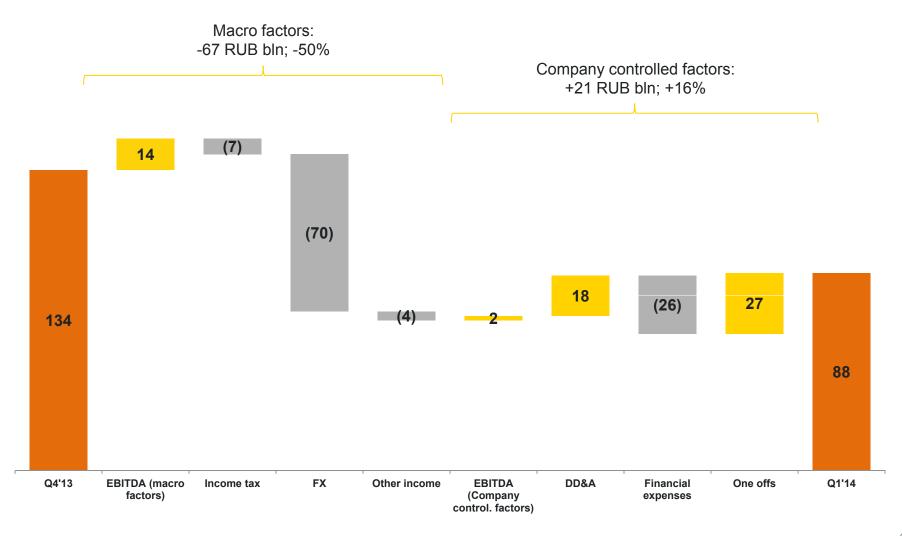




Net Income

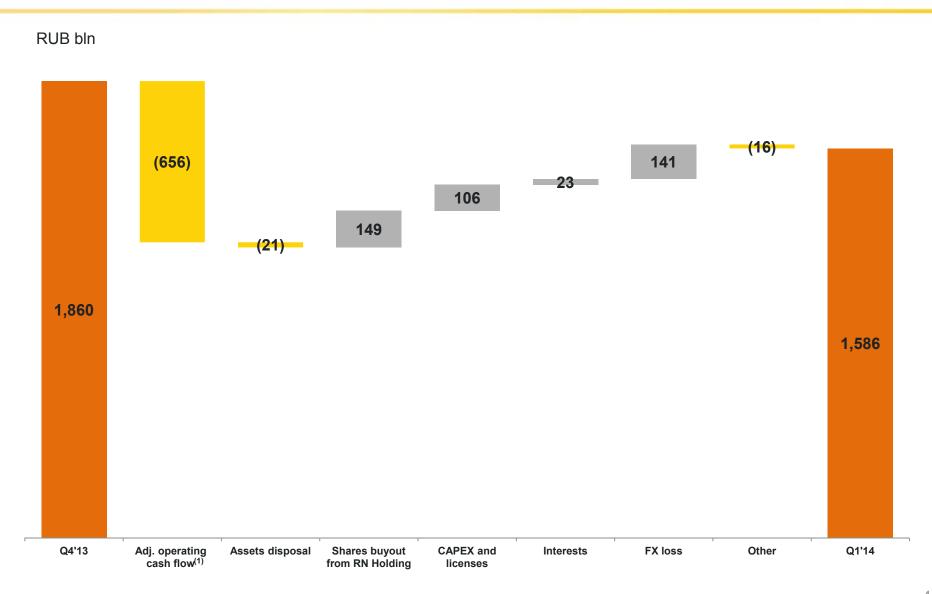


RUB bln



Net Debt







Questions & Answers