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World-class oil and gas business

- Global leader in liquids reserves and production, growing resource base
- The leader of the Russian market along the value chain from oil processing to ultimate customers
- Unique portfolio of onshore greenfields, largest developer on the Russian Arctic shelf
- Russia's third largest gas producer
- SEC proved reserves 33.0 bboe (+74%, organic growth of 11%)
- Oil reserves replacement ratio 179%
- Hydrocarbons production –4.9 mmboe/d, incl.liquids production – 4.2 mmb/d (+72%, organic growth of 1%)
- Refining throughput 90.1 mln t (+46%, organic growth of +1% to 97.7 mln t)
- Gas production 38.2⁽¹⁾ bcm (+133%, organic growth of 22%)

- **RUB 4,694 bln** Revenues (+52%, organic growth of +2.5%)
- RUB 947 bln EBITDA (+53%, organic growth of 0.1%)
 - **RUB 52.89** net earnings per share (+37,1%)
- USD 4.8/bbl—lifting costs
- **RUB 23 bln** synergetic effect in 2013



- Urals price drop by 2.3% to USD 107.7/bbl
- US Dollar appreciation by 2.4% to RUB 31.85/USD
- Crude base MET rate indexation by 5.4% to RUB 470
- Indexation of tariffs for pipeline and railway transport on major crude and oil products supply routes by 4.6/6.6%⁽¹⁾ and 9%⁽²⁾ correspondingly
- Electricity price growth by 8.2%⁽³⁾

Oil products excise tax increase on the domestic market (from 24% for oils up to 44% for Euro-3 diesel fuel)

EBITDA: positive input of controlled factors



Changes in macroeconomic environment negatively effected EBITDA in the amount of – RUB
 47 bln

Increase in efficiency and synergy contributed RUB +48 bln

CAPEX control and key projects execution



Exploration and production - Refining - Marketing, sales and other

- 7.6% decrease in exploration and production unit costs up to RUB 226/boe (USD 7.1/boe)
- Efficient management of CAPEX programme ensured:
 - implementation of timely commissioning of capital construction objects in 2013 for more that 100% in the amount of ~ RUB 315 bln
 - assured sustainable production growth and reserve replacement
 - timely refinery upgrade program implementation
- In 2013, Company sanctioned only high efficiency projects, meeting Company standards on internal rate of return (more than 150 projects)

Investment activities financed out of operating cash flows



* Proforma data

Note: (1) Adjusted for transactions with trading portfolio securities and for the effect from prepayments under long-term crude oil supply contracts in the amount of RUB 470 bln

Credit Profile and De-Leveraging



Choice of most effective loan instruments

- 2013 borrowings assured gradual increase in the average tenor of the debt portfolio and reduction of its weighted average value
- During 2013, RUB 110 bln worth of 10Y⁽²⁾ ruble bonds were issued – the largest issue of all Russian issuers

Gradual de-leveraging

- At the end of 2013, the Company repaid (partly through prepayment) part of the loan taken to acquire assets, total of USD 5.1 bln (RUB166.9 bln)
- Company intends to gradually deleverage

5,0% 4,0% 3.8% 3,0% 2,0% December 31, 2011 December 31, 2012 December 31, 2013



Weighted average cost of debt

Note: (1) With future accrued interest by FX rate and interest rate as of Dec. 31, 2013 (without debt owed to other YUKOS Group companies), (2) Permits offer in 5 years

Dividend policy in line with accepted international practices





Dividend payouts at 25% of net IFRS earnings since 2012

Expected dividend yield of 5.1% matches the industry's best trends and reflects growth by 1.9 bp vs.
 2012



Operating results

Improved reserves quality and resource renewal on the back of record production ⁽¹⁾





- Oil reserves replacement ratio comprised 179%
- Estimated reserves value is USD168 bn⁽²⁾ (+8% yoy)
- Onshore exploration and appraisal drilling success rate comprised 76% in 2013
- Hydrocarbon resources grew to 339 bboe

Record oil production as a result of stabilized brownfield output and greenfields progressing on track







- Opened 6 fields and 70 new deposits
- Operational drilling footage 6,082 thousand m⁽²⁾
- Average well flow 15.2 t/day⁽³⁾, 1.5 times above Russian average
- Greenfields accounted for **19%** of the total output in 2013
- Well completion is improving: in 2013, >150 horizontal wells with multi-stage fracs were set in operation with flow rates being 2-3x directional well flow rate
- Lowest oil production unit costs USD 4.8/bbl
- In relation to 4 largest West Siberian subsidiaries (Samotlorneftegaz, Nizhnevartovsk, Varyoganneftegaz, Nyaganneftegaz), a material slowdown in production decline rate was achieved, from 7% to 3% (4Q, qoq) on the back of capital cost reduction

Note:(1) According to proform data, with share in the production of affiliated companies, incl. production of liquid hydrocarbons,(2) All affiliated companies incl. Taas-Yuryakh starting 01/01/2013 (3) 100% consolidated affiliates incl. Taas-Yuryakh starting 01/01/2013 (4) Commissioning of new wells from drilling for production increase, horizontal wells, completed

Successful execution of core production projects





Samaraneftegaz: growing brownfield

- Production growth by 2.5%⁽¹⁾,5% of the Company production
- 46 new wells set in operation
- Active application of the hydrofracturing technology
- Search and commissioning of missed deposits

Vankor: largest greenfield project

- Production growth by 17%, share of Russian production 4%
- 3 well pads set in operation
- Gas program implementation in progress; gas reinjection started in 4Q



Uvat: the center of a new province

- Production growth by **26%, 4%** of the Company production
- **2** new fields commissioned
- Efficient drilling program continued; completed construction of 139 wells
- Reduced baseline production decline rates as the result of successful well pressure maintenance program completion



Rosneft – leader in developing Russian offshore





- Largest Russian offshore subsoil user :
 > 45 bln toe of resources:
 - Over 20% of World ocean offshore hydrocarbon resources⁽¹⁾
 - c. 45% of Russian offshore hydrocarbon resources ⁽²⁾
- 46 license blocks with c. 1.4 mlnsq.km total acreage
- First exploration stage project carry financing from partners till 2018 at USD 14.4 bln

Exploratory wells drilling in 2014–2018⁽³⁾



- An unprecedented exploration program was completed in 2013:
 - 2D seismic 32.5 thousand linear km
 - 3D seismic 2.6 thousand sq.km
 - Engineering and geological research for drilling locations selection at 12 area

Gas business: world-class resource base and considerable production growth



Key achievements of 2013

- 3-d largest gas producer in Russia
- SEC gas reserves as of Dec. 31, 2013 amounted to
 1.3 tcm
- Company gas business development secured incremental revenues of RUB 81 bln in 2013
- The Board of Directors approved Rospan and Kharampur gas deposits development projects. Turonian gas pilot production program completed successfully (3 wells)
- Itera consolidation and Sibneftegaz share increase to ~100% will enable optimization of management decision making procedure and increase of sales portfolio management efficiency
- APG utilization objects commissioned at Yuganskneftegaz, Purneftegaz, Orenburgneft, Vankor field







Far East LNG: Pilot project of efficient offshore gas resources monetization



Project description

- Annual capacity 5 mmt
- Commissioning **2018**
- Resource base: Sakhalin-1, Severo-Veninsky LB, other perspective LBs (Lebedinsky, Kaigano-Vasyukansky, Astrakhanovskoe Sea – Nekrasovskoe, Amur-Limansky)
- Potential expansion to 10 mmt

Project implementation progress

- June 2013 signed LNG plant construction project development agreement with ExxonMobil
- June 2013 signed heads of terms for LNG deliveries with SODECO, Marubeni, Vitol;
- September 2013 FEED A contractor selection: CB&I and Foster Wheeler.
- January 2014 FEED B contractor selection tender completed





Refining and marketing in Russia: wide geographical presence along the value chain





Refinery upgrade



Key events in 2013

- A record high volume of oil refining in Russia of ca. ~85 mln t with a margin of USD6/bbl
- An effect of +18 bln rubles due to incremental production of Euro-4,5 motor fuels
- Completion of the first stage of Tuapse refinery reconstruction: capacity of primary distillation increased up to 12 mln t per year. Incremental effect on EBITDA – RUB 4 bln
- An Isomerization Unit is commissioned in the Saratov Refinery. Incremental effect – 1.6 bln RUB/year
- Key large production equipment items are delivered to the Komsomolsk, Achinsk, Novokuibyshevsk, Kuibyshev, Angarsk and Syzran Refineries
- Changes in tax regime can result in optimization of modernization program



28 mln t

18 mln t of Euro-4,5 mogas and diesel was produced in 2013⁽¹⁾

Gasoline production

17 mln t

Addition to 2013

12 mln t of gasoline was produced in 2013⁽¹⁾



XX Target

2013 actual

Expansion of premium retail and B2B channels



Retail network – Russian market leader

- More than 2,400 retail sites in the integrated Company
- ~20% Russian market share (leader)
- 11 mln t annual retail sales

A leading player in the jet fuel market:

- Operating control of refueling facilities at the following airports: Sheremetyevo, Sochi, Krasnoyarsk, Krasnodar, Gelendzhik, Anapa, Rostov-on-Don, Abakan
- Operating footprint across airports has been expanded and highly premium 'in-wing' have been broadened through new counterparties
- The share of premium sales to airlines has reached 68%

Aggressive growth in the bunkering sector:

- 5-year contracts signed with operators of Sakhalin-1 and Sakhalin-2 offshore projects
- Sales to major shipping companies Maersk and CMA CGM in the Far East have increased to 100 kt per month
- The second **bunkering tanker** has been put into operation on the Black Sea under a time charter contract
- Almost 100% of sales are direct to vessels

Acquisition of Morgan Stanley international oil trading business:

- Promotion and optimization of opportunities along the whole marketing value chain
- Expansion of the resource base through access to third parties' volumes
- Gaining access to logistical asset network









* Proforma data

Note: (1) Retail margin for motor fuels is calculated as a difference between weighted averages of: sales price, refinery gate price and primary transport cost.

Integration of acquired assets: taking business to a new level, high operating efficiency, improved asset management

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- Following the assets acquisition, the Company became the world leader among public oil companies in terms of hydrocarbon production and reserves
- The estimated aggregate synergy effect from acquisition reaches RUB 400 bln of discounted cash flow
- In 2013, the synergetic effect amounted to RUB 23 bln



Structure of synergies by core business segments in 2013

Note: (1) Operating efficiency includes optimization of costs, revenues and logistics.

Pro forma key financials for the integrated company



Pro forma of Key Financials. To facilitate comparability of Rosneft Group performance indicators for the whole calendar year, a pro forma of the integrated company's statements including new assets has been prepared for illustration purposes only. The pro forma shows the impact of new assets acquisition as of 21 March 2013 as if it occurred on 1 January 2012.

The Pro Forma of Key Financials is based on the combined statements of the Company and TNK-BP Limited International (TIL) using the consolidation principles (but not to the full extent) outlined in IAS 27 Consolidated and Separate Financial Statements and IFRS 3 Business Combinations. The Pro Forma of Financials for 12 months 2012 is based on public annual consolidated reports of the Company and TIL according to IFRS for 12 months 2013, and the Pro Forma for 3a 12 months 2013 is based on the public annual consolidated reports of the Company and TIL according to IFRS for 12 months 2013 and estimates of TIL financials for the first 79 days of 2013 (prior to acquisition). Bringing the Pro Forma financials in compliance with the requirements for IFRS consolidated reporting will require significant changes in the accounting policy (including changes in the functional currency), as well full elimination of intergroup turnovers and investments between the two companies, effect from the acquisition price distribution, etc.

By its nature, the pro forma represents assumptions, therefore it cannot reflect the actual financial position of the Group in the eventuality that the acquisition had been completed within the specified or any other time frame and should not be viewed as data on the Group performance or its future financial position.

The Pro Forma is prepared specifically for the purposes of comparing the 2012 and 2013 reporting periods and should be viewed together with Rosneft and TIL consolidated financial statements as of and for the year ended 31 December 2012, Rosneft consolidated financial statements as of and for the year ended 31 December 2013, taking into account the acquisition of new assets from 21 March 2013 and TIL consolidated financial statements for the first quarter of 2013, respectively, prepared in accordance with IFRS.



Thank you for your attention!