## NLMK

## Q4 AND 12M 2012 US GAAP CONSOLIDATED RESULTS

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## INTERNATIONAL MARKETS

## 2012 OVERVIEW

- Demand markedly deteriorated in H2 2012
- Provoking massive destocking in steel products
- Prices dropped and capacity utilization decreased


## Q4 2012 OVERVIEW

- Repetition of H2 2012 key trends
- Steel prices stabilized by the year-end
- In Q1 2013 demand somewhat improved driven by stocks replenishment and growth in iron ore prices

STEEL INVENTORIES


[^0]STEELMAKING CAPACITIES UTILISATION


Sources: World Steel Association


[^1]
## RUSSIAN MARKET

## 2012 OVERVIEW

- Steel consumption went up by 5\%
- Construction market is the largest steel consuming sector - its share in steel demand expanded by 4 p.p.
- NLMK became the largest steel producer in Russia. with 20\% share in the country steel output
- NLMK is one of the niche products suppliers


## Q4 2012 OVERVIEW

- $\quad$ Steel demand was seasonally weaker by $8 \% ~ q / q$
- Steel prices weakened by 2-7\%
- ... and stabilizing in Q1 2013

RUSSIA'S STEEL DEMAND STRUCTURE

|  | growth <br> 38 mt | $\sim+5 \%$ <br> in steel | mand <br> 40 mt | $\square$ Pipe producers |
| :---: | :---: | :---: | :---: | :---: |
| 34 mt | 18\% |  | 15\% |  |
| 20\% |  |  | 13\% | $\square$ Machinery |
| 13\% | 14\% |  | 7\% |  |
|  |  |  |  | $\square$ Steel processing and coating |
|  | 61\% | +4 p.p. | 65\% |  |
| 60\% |  | market |  |  |
|  |  |  |  | $\square$ Construction and infrastructure |
| 2010 | 2011 |  | 2012 |  |

CRUDE STEEL OUTPUT, CONSUMPTION AND PRICES


Sources: Metal Expert (prices, consumption) WSA (steel production)

NLMK MARKET POSITION IN RUSSIA


Production data for 12M 2012
Sources: Chermet, Metall-Expert, Company's data

## PRODUCTION

## >95\% - CAPACITY UTILISATION RATE

+25\% - CRUDE STEEL PRODUCTION IN 2012 TO 14.9 MT

- Novolipetsk: 12.2 million $\mathrm{t},+25 \% \mathrm{y} / \mathrm{y}$
- NLMK Long Products: 1.8 million $\mathrm{t},+23 \% \mathrm{y} / \mathrm{y}$
- Foreign Rolled Products: 0.9 million $t,+27 \% ~ y / y$

Q4 2012: 3.67 MT, -3\% Q/Q
Q1 2013: 3,7 MT, FLAT Q/Q


STEELMAKING CAPACITY UTILISATION: NOVOLIPETSK AND GLOBAL AVERAGE


## SALES GEOGRAPHY

## 12M 2012: +18\% GROWTH IN SALES TO 15.2 MT

- Driven by the launch of new steel capacity
- Intercompany slab sales were up $+47 \%$ to 2.6 million $t$
- Growth in sales to growing Russian market
- Increase in sales to S.E. Asia
- In Q4 seasonal decline in domestic demand offset by growth in exports


## +14\% Y/Y SALES GROWTH IN RUSSIA TO 4.9 MT

- Over $80 \%$ - share of sales to construction sector
- About $11 \%$ - share of sales to automotive (+100\% growth)


## REVENUE BY REGION

SALES BY REGION


## SALES STRUCTURE

## 2012: +22\% GROWTH IN FINISHED PRODUCTS SALES

- $+20 \%$ - growth in high value added (HVA) to 5.4 million $t$
-     - 3 p.p. - decline in share of semi-finished to $30 \%$

Q4 2012: DEMAND FOR SLABS GREW IN GLOBAL MARKET

- $33 \%$ - share in value added products, or -2 p.p.
- Sales of slabs went up supported by better demand in international markets
- Sequential decline in plates sales due to upgrade of rolling operations at NLMK DanSteel

STEEL PRODUCTS SALES

|  | million t | 15,184 | 4 | 3,872 | 3,818 | 3,816 | 3,678 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16 | 12,840 |  |  |  |  |  |  |
|  |  | 4,58 |  | 1,11 | 1,00 | 1,18 |  |
| 10 | 4,18 | 1,42 |  | 0,33 | 0,39 | 0,37 |  |
| 8 | 1,29 |  | 2 |  |  |  | 0,33 |
| 6 | 4,51 | 5,43 |  | 1,40 | 1,45 | 1,35 | 1,22 |
| $\left.\begin{array}{l} 2 \\ 0 \end{array}\right]$ | 2,87 | 3,76 |  | 1,03 | 0,97 | 0,91 | 0,84 |
|  | 2011 | 2012 |  | Q1 2012 | Q2 2012 | Q3 2012 | Q4 2012 |
|  |  | i-finished |  | ong produ |  | VA | Flat |

SALES AND REVENUE BY PRODUCT IN Q4

*Note: Revenue from other operations include revenues from sales of iron ore, coke, scrap and others

CHANGE IN SALES STRUCTURE Q4/Q3


## INVESTMENTS IN 2012

## STEEL PRODUCTION GROWTH

- BF\#7 capacity of 3.4 m tpa fully ramped up and running
- Steel quality improvement, +30 new steel grades


## QUALITY IMPROVEMENTS FOR THE NICHE PRODUCTS

- NLMK DanSteel rolling mill revamping
- Niche products development at NLMK Clabecq
- Transformer steel development program at Lipetsk site and VIZ-Steel


## LONG PRODUCTS DIVISION DEVELOPMENT

- NLMK Kaluga mini-mill (EAF+ rolling mill) of 1.5 m tpa operational in 2013
- Development of scrap collection facilities


## VERTICAL INTEGRATION

- Iron ore capacity growth with continued expansion of Stoilensky
- Coke-chemical projects (PCI, tar pitch, etc.) to reduce energy costs


## 5-YEAR CAPEX




## INVESTMENTS: NLMK KALUGA

MODERN EAF BASED FACILITY WITH TOTAL CAPACITY OF

### 1.5 MILLION T

- 2012 re-bar consumption exceeded all-time record of 2008
- Construction sector offers strong demand for NLMK-Kaluga products: re-bar and sections
- Favorable location: 90 km from Moscow city
- Total investments c. \$1.2 billion (about 80\% has already been invested)


## NLMK-KALUGA TO TAP LONG PRODUCTS DEFICIT IN THE CENTRAL REGION



NLMK-KALUGA: PRODUCTOIN PLAN



[^2]
## KEY HIGHLIGHTS

## 12M 2012 FINANCIAL RESULTS

- Revenue $\$ 12,157 \mathrm{~m}(+4 \% \mathrm{y} / \mathrm{y})$,
- EBITDA $\$ 1,900 \mathrm{~m}(-16 \%)$,
- EBITDA margin $16 \%$ ( $-3,6$ p.p.),
- Operating cash flow : \$1,825 m (+1\%),
- Capex: \$1,453 m (-29\%),


## 12M 2012 OPERATING RESULTS

- Steel output: $14,923 \mathrm{mt}$ (+25\%),
- Steel sales: $15,184 \mathrm{mt}(+18 \%)$,
- Revenue/t: \$801 (-12\%),

Q4 '12 FINANCIAL RESULTS

- Sales revenue \$2,803 m (-7\% q-o-q),
- EBITDA $\$ 390 \mathrm{~m}(-19 \%)$,
- EBITDA margin 14\% (-2,2 p.p.),
- Operating cash flow: \$333 m (-51\%),
- Capex: \$296 m (-15\%),
- Net debt/EBITDA: 1.88

Q4 '12 OPERATING RESULTS

- Steel output: 3.674 m t (-3\%),
- Steel sales: 3.678 m t (-4\%),
- Revenue/t: \$762 (-3\%),

EBITDA PER TONNE


## PRODUCTION COSTS AND PROFIT

## PRODUCTION COSTS DOWN BY 5\%

- Impacted by further reduction in raw materials prices
- Strict control over operating expenses and overheads

SLAB CASH COST AT NOVOLIPETSK WENT DOWN BY 6\% TO
\$361/T.

- Sustainable competitive cost advantage

Q4 2012 EBITDA IMPACTED BY:

- The major EBITDA decrease applied to the steel segment (-\$90 million) and long products segment (-\$29 million) due to lower steel prices and sales

EBITDA CHANGE BY SEGMENT


COST OF GOODS SOLD


STEEL CASH COST GLOBALLY


## CASH FLOW

- Positive impact of working capital release on cash flow from operations (+ \$ 311 million)
- 2012 Capex fell $29 \%$ down to $\$ 1,453$ million as key capital intensive projected completed

Q4 2012

- Q4 Capex dropped by $15 \% \mathrm{q} / \mathrm{q}$ to $\$ 296$ million
- Balancing the operating and investment cash flow
- Short-term liabilities repayment in Q4 (\$1247 million)
- Net financial outflow (\$748 million)

\$ million



## DEBT

## DEBT POSITION

- Net debt $\$ 3.57$ billion (+3\%)
- Cash and equivalents ${ }^{1} \$ 1.058$ billion (-42\%)
- Net debt / 12M EBITDA 1.88
- Gross debt $\$ 4.63$ billion (-12\%)


## DEBT MANAGEMENT

- Settlement of current liabilities In Q4
- Average debt maturity extended to 3.1 years


## RATING

- Investment grade rating (S\&P, Moody's, Fitch)


## AVERAGE MATURITY AND NET DEBT/EBITDA²



1. Cash and equivalents and ST deposits
2. As of the end of the quarter
3. Management accounts data

CHANGE IN DEBT POSITION


CURRENCY OF THE DEBT AND REVENUE

Debt currency ${ }^{2}$


Revenue currency ${ }^{3}$


## MATURITY

## DEBT MATURITY

- Substantial liquidity cushion and portfolio of instruments for debt restructuring
- Short-term debt $\$ 1.82$ billion
- Settlement of RUR notes in Q1 2013,
- PXF
- Long term debt $\$ 2.82$ billion
- Eurobonds
- RUR notes,
- Long term part of ECA and liabilities of European assets

LIQUID ASSETS AND ST DEBT MATURITY ${ }^{1}$


INTEREST EXPENSE ${ }^{3}$


TOTAL DEBT MATURITY ${ }^{2}$


1. The ST maturity payments include interests accrued and bond coupon payments
2. The maturity payments do not include interests
3. Quarterly figures are derived by computational method based on reporting data for the $9 \mathrm{M}, 12 \mathrm{M} 2011$ and for the $3 \mathrm{M}, 6 \mathrm{M}, 9 \mathrm{M} 2012$ and 12 M 2012.

## OUTLOOK

## MARKET OVERVIEW

- Steel prices somewhat improved in Q1 2013 amid restocking by traders and consumers, and raw materials prices growth


## PRODUCTION

- In Q1 2013: 3.7 million $t$ of steel (flat, q/q)
- 12M 2013: 15.5 million $t$ of steel ( $+4 \% \mathrm{y} / \mathrm{y}$ )


## FINANCIAL RESULTS

- Q1 '13 Revenue may decline by roughly $5 \% \mathrm{q} / \mathrm{q}$
- Q1 '13 EBITDA is expected to be sequentially lower
- 2013 Capex to further decline by $20-25 \% ~ y / y$
- Debt level is expected to be at relatively stable level as compared to the last year


## SEGMENTS

## SEGMENTS CONTRIBUTION - Q4 2012

## STEEL SEGMENT

- Revenue and profit decreased as prices went down


## FOREIGN ROLLED PRODUCTS SEGMENT

- Negative result on the back of decreased sales and lower prices


## LONG PRODUCTS SEGMENT

- Lower revenue and profit due to seasonal decline on the Russian construction market


## MINING SEGMENT

- Profitability remained stable

PRODUCTION COSTS BY SEGMENTS


SALES REVENUE FROM THIRD PARTIES



## STEEL SEGMENT - Q4 2012 (1)

## STABLE SALES VOLUMES

- Growth of slabs shipments to domestic market (large diameter pipes producers) and external markets, pig iron sales decreased


## PROFITABILITY SLIGHTLY DECLINED (10\%)

- Lower prices and spreads
- Seasonal factor

Q4 SALES AND REVENUE STRUCTURE

*Note: Revenue from other operations incl. revenue from raw materials and coke, that sell Altai-Koks and Traders as part of Steel segment

SALES TO DOMESTIC MARKET AND EXPORT


[^3]
## STEEL SEGMENT - Q4 2012 (2)

## SLAB CASH COST REDUCTION

- Raw materials prices went down
- Optimization measures at Lipetsk site


## FX RATE

- Average RUR/USD rate decreased by 3\% q/q (about 90\% of the Segment's expenses nominated in RUR)

CASH COST AND FX RATE DYNAMICS



COST STRUCTURE OF SEGMENT'S SALES

$\square$ Iron ore
$\square$ Coke/coal
$\square$ Scrap
$\square$ Ferroalloys
-Other raw materials
Electricity
Natural gas

- Other energy costs
- Labor costs
$\square$ Other costs and balance changes
$\square$ Depreciation

CONSOLIDATED SLAB CASH COST

| 450 | \$/T |  | $\square$ Coking coal and coke | 29\% |
| :---: | :---: | :---: | :---: | :---: |
|  | \$383/T |  |  |  |
| 400 |  | \$361/T | $\square$ Iron ore | 16\% |
| 350 | 110 |  | $\square$ Scrap | 10\% |
| 300 |  | 104 |  |  |
| 250 | 78 | 59 | $\square$ Other raw materials | 8\% |
| 200 | 41 | 37 | $\square$ Electricity | 6\% |
| 150 | 30 | 29 |  |  |
| 100 | 18 | 19 | $\square$ Natural gas | 5\% |
|  | 31 | 35 |  |  |
| 50 | 56 | 59 | $\square$ Labor costs | 10\% |
|  | Q3 2012 | Q4 2012 | $\square$ Other costs | 16\% |

## LONG PRODUCTS SEGMENT- Q4 2012

## SEASONAL DECLINE IN SALES AND REVENUE

- Segment' revenue decline by $11 \%$ occurred against a seasonal decrease in sales volume and prices


## SEGMENT'S PROFITABILITY 8\%

- Decline of segment's profitability by 6 p.p., which is caused by seasonal decrease in long products demand and prices


## STABLE OPERATING EXPENSES

- Production costs per ton of steel increased slightly to $\$ 458 / \mathrm{t}$ as capacity utilization edged down

REVENUE AND EBITDA


SALES AND REVENUE STRUCTURE IN Q4 2012


BILLET CASH COST AT NSMMZ**


- $\square$ Intercompany sales (I.h.)


## MINING SEGMENT- Q4 2012

## SEGMENT'S REVENUE GROWTH

- Growth of shipments to the Lipetsk Site
- Increase of concentrate supply to the third parties, incl. export


## STABLE HIGH PROFITABILITY

- Concentrate production cost $\$ 21 /$ т.
- EBITDA margin is still at competitive level (60\%) despite lower prices for iron ore

IRON ORE CONCENTRATE SALES AND PRODUCTION COST

$\square$ Sales to third parties $\square$ Sales to NLMK
$\square$ Iron ore concentrate cost

SEGMENT REVENUE AND EBITDA

$\square$ Revenue from sales to third parties (lh)
$\square$ Revenue from intersegmental operations (lh)
$\square-$ EBITDA margin (rh)

COST STRUCTURE OF SALES

$\square$ Raw materials
$\square$ Electric energy
$\square$ Natural gas
$\square$ Other energy resourses
$\square$ Labour costs
$\square$ Other expenses
$\square$ Amortisation

## FOREIGN ROLLED PRODUCTS SEGMENT- Q4 2012

## SALES VOLUMES DECREASE -11\%

- Lower steel prices
- Weak demand in Europe
- Reconstruction of rolling mill on NLMK Dansteel


## NEGATIVE FINANCIAL RESULT

- Negative EBITDA \$72 million

SALES VOLUMES AND REVENUES NLMK USA


SEGMENT REVENUE AND EBITDA


SALES VOLUMES AND REVENUES NLMK EUROPE


APPENDIX

## SEGMENTAL INFORMATION

| Q4 2012 <br> (million USD) | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1703 | 692 | 281 | 127 | 0 | 2803 |  | 2803 |
| Intersegment revenue | 346 |  | 88 | 220 |  | 655 | (655) |  |
| Gross profit | 376 | (60) | 56 | 220 | 0 | 594 | 26 | 620 |
| Operating income/(loss) | 84 | (118) | 10 | 188 | (1) | 163 | 28 | 191 |
| as \% of net sales | 4\% | (17\%) | 3\% | 54\% |  |  |  | 7\% |
| Income / (loss) from continuing operations before minority interest | 108 | (197) | 20 | 136 | 0 | 67 | (71) | (5) |
| as \% of net sales | 5\% | (28\%) | 5\% | 39\% |  |  |  | (0\%) |
| Segment assets including goodwill ${ }^{1}$ | 14603 | 3937 | 2822 | 2270 | 55 | 23688 | (5 163) | 18525 |


| Q3 2012 <br> (million USD) | Steel | Foreign rolled products | Long products | Mining | All other | Totals | Intersegmental operations and balances | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customers | 1836 | 759 | 314 | 93 | 0 | 3002 |  | 3002 |
| Intersegment revenue | 295 | 1 | 122 | 222 |  | 641 | (641) |  |
| Gross profit | 438 | (53) | 78 | 216 | 0 | 680 | 6 | 686 |
| Operating income/(loss) | 152 | (110) | 40 | 173 | (0) | 254 | 7 | 262 |
| as \% of net sales | 7\% | (15\%) | 9\% | 55\% |  |  |  | 9\% |
| Income / (loss) from continuing operations before minority interest | 248 | (109) | (7) | 117 | 1 | 250 | (84) | 166 |
| as \% of net sales | 12\% | (14\%) | (2\%) | 37\% |  |  |  | 6\% |
| Segment assets including goodwill ${ }^{2}$ | 14970 | 3897 | 2764 | 2224 | 54 | 23909 | (4960) | 18949 |

## QUARTERLY DATA: CONSOLIDATED STATEMENT OF INCOME

|  | Q4 2012 | Q3 2012 | Q4 2012/Q3 2012 |  | 12M 2012 | 12M 2011 | 12M 2012/12M 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ( $m \mathrm{ln}$ USD) |  |  | +/- | \% |  |  | +/- | \% |
| Sales revenue | 2803 | 3002 | (199) | (7\%) | 12157 | 11729 | 428 | 4\% |
| Production cost | (1984) | (2095) | 111 | (5\%) | (8494) | (7780) | (714) | 9\% |
| Depreciation and amortization | (199) | (221) | 23 | (10\%) | (768) | (589) | (179) | 30\% |
| Gross profit | 620 | 686 | (66) | (10\%) | 2894 | 3360 | (465) | (14\%) |
| General and administrative expenses | (113) | (99) | (15) | 15\% | (448) | (556) | 108 | (19\%) |
| Selling expenses | (273) | (279) | 6 | (2\%) | $(1144)$ | (973) | (171) | 18\% |
| Taxes other than income tax | (43) | (46) | 4 | (8\%) | (170) | (165) | (5) | 3\% |
| Operating income | 191 | 262 | (71) | (27\%) | 1133 | 1666 | (533) | (32\%) |
| Gain / (loss) on disposals of property, plant and equipment | (0) | (0) | (0) |  | (38) | (29) | (9) | 30\% |
| Gains / (losses) on investments | (3) | 1 | (3) |  | (3) | 12 | (15) |  |
| Interest income | 10 | 6 | 4 | 65\% | 29 | 30 | (1) | (3\%) |
| Interest expense | (31) | (24) | (7) | 29\% | (68) |  | (68) |  |
| Foreign currency exchange loss, net | 14 | (13) | 27 | (206\%) | 3 | 19 | (15) | (82\%) |
| Other expense, net | (105) | (3) | (103) | 4066\% | (140) | (14) | (126) | 879\% |
| Income from continuing operations before income tax | 76 | 229 | (153) | (67\%) | 915 | 1682 | (767) | (46\%) |
| Income tax | (81) | (63) | (19) | 30\% | (305) | (421) | 116 | (28\%) |
| Equity in net earnings/(losses) of associate | (0) | (0) | (0) | 256\% | 0 | 54 | (54) | (99\%) |
| Net income | (5) | 166 | (172) | (103\%) | 610 | 1315 | (705) | (54\%) |
| Less: Net loss / (income) attributable to the non-controlling interest | (16) | 0 | (17) |  | (15) | 42 | (57) |  |
| Net (loss) / income attributable to OJSC Novolipetsk Steel stockholders | (22) | 167 | (188) | (113\%) | 596 | 1358 | (762) | (56\%) |
| EBITDA | 390 | 483 | (93) | (19\%) | 1900 | 2254 | (354) | (16\%) |

## CONSOLIDATED CASH FLOW STATEMENT

|  | Q4 2012 | Q3 2012 | Q4 2012/Q3 2012 |  | 12M 2012 | 12M 2011 | 12M 2012/12M 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (m/n. USD) |  |  | +/- | \% |  |  | +/- | \% |
| Cash flow from operating activities |  |  |  |  |  |  |  |  |
| Net income | (5) | 166 | (172) | (103\%) | 610 | 1315 | (705) | (54\%) |
| Adjustments to reconcile net income to net cash provided by operating |  |  |  |  |  |  |  |  |
| Depreciation and amortization | 199 | 221 | (23) | (10\%) | 768 | 589 | 179 | 30\% |
| Loss on disposals of property, plant and equipment | 0 | 0 | 0 | 362\% | 38 | 29 | 9 | 30\% |
| (Gain)/loss on investments | 3 | (1) | 3 |  | 3 | (12) | 15 |  |
| Interest expense |  |  |  |  | 68 |  |  |  |
| Equity in net earnings of associate | 0 | 0 | 0 | 256\% | (0) | (54) | 54 | (99\%) |
| Defferd income tax (benefit)/expense | 23 | 3 | 20 |  | 21 | 46 | (25) | (54\%) |
| Loss / (income) on forward contracts | (1) | (7) | 5 | (80\%) | (9) | 5 | (13) |  |
| Other movements | 6 | 28 | (22) | (79\%) | 14 | 25 | (11) | (43\%) |
| Changes in operating assets and liabilities |  |  |  |  |  |  |  |  |
| Increase in accounts receivables | 92 | 181 | (89) | (49\%) | 167 | 130 | 36 | 28\% |
| Increase in inventories | 42 | 79 | (37) | (47\%) | 170 | (369) | 539 |  |
| Decrease/(increase) in other current assets | 12 | 8 | 5 | 65\% | 32 | 13 | 18 | 134\% |
| Increase in accounts payable and oher liabilities | (120) | 24 | (144) |  | (70) | 98 | (168) | (172\%) |
| Increase/(decrease) in current income tax payable | 15 | (19) | 33 |  | 12 | (10) | 23 | (223\%) |
| Net cash provided from operating activities | 333 | 684 | (351) | (51\%) | 1825 | 1805 | 20 | 1\% |
| Cash flow from investing activities |  |  |  |  |  |  |  |  |
| Proceeds from sale of property, plant and equipment | 5 | 14 | (9) | (65\%) | 29 | 27 | 2 | 6\% |
| Purchases and construction of property, plant and equipment | (296) | (347) | 51 | (15\%) | $(1453)$ | (2048) | 594 | (29\%) |
| Proceeds from sale of investments | 22 | 11 | 12 | 112\% | 283 | 718 | (434) | (61\%) |
| Placement of bank deposits and purchases of other investments | (111) | (14) | (97) | 694\% | (145) | (524) | 379 | (72\%) |
| Prepayment for acquisition of interests in new subsidiaries |  |  |  |  | (157) | (42) | (115) | 275\% |
| Net cash used in investing activities | (380) | (337) | (43) | 13\% | (1443) | (1869) | 426 | (23\%) |
| Cash flow from financing activities |  |  |  |  |  |  |  |  |
| Proceeds from borrowings and notes payable | 500 | 883 | (383) | (43\%) | 1819 | 1967 | (148) | (8\%) |
| Repayments of borrowings and notes payable | (1247) | (167) | (1080) | 645\% | $(1799)$ | $(1684)$ | (115) | 7\% |
| Capital lease payments | (6) | (6) | 1 | (9\%) | (23) | (33) | 9 | (29\%) |
| Proceeds from disposal of assets to the company under common control |  |  |  |  |  | 313 | (313) |  |
| Dividends to shareholders | (1) | (2) | 1 |  | (117) | (516) | 400 |  |
| Net cash used in financing activities | (754) | 707 | (1 462) |  | (119) | 48 | (167) |  |
| Net increase / (decrease) in cash and cash equivalents | (801) | 1055 | (1856) |  | 263 | (15) | 278 |  |
| Effect of exchange rate changes on cash and cash equivalents | (51) | (21) | (30) | 139\% | (109) | 65 | (173) |  |
| Cash and cash equivalents at the beginning of the period | 1803 | 769 | 1034 | 134\% | 797 | 748 | 49 | 7\% |
| Cash and cash equivalents at the end of the period | 951 | 1803 | (852) | (47\%) | 951 | 797 | 154 | 19\% |

## CONSOLIDATED BALANCE SHEET

|  | $\begin{gathered} \text { as at } \\ \text { 31.12.2012 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.09 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.06 .2012 \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 31.03.2012 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ \text { 31.12.2011 } \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.09 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 30.06 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.03 .2011 \end{gathered}$ | $\begin{gathered} \text { as at } \\ 31.12 .2010 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (mln. USD) |  |  |  |  |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |  |
| Current assets | 5469 | 6287 | 5230 | 5714 | 5504 | 5644 | 4811 | 4438 | 4105 |
| Cash and cash equivalents | 951 | 1803 | 769 | 926 | 797 | 830 | 911 | 977 | 748 |
| Short-term investments | 107 | 11 | 10 | 11 | 227 | 59 | 202 | 265 | 423 |
| Accounts receivable, net | 1491 | 1559 | 1642 | 1786 | 1573 | 1694 | 1669 | 1295 | 1260 |
| Inventories, net | 2827 | 2819 | 2733 | 2904 | 2828 | 2939 | 1923 | 1784 | 1580 |
| Deferred income tax assets | 63 | 54 | 28 | 24 | 19 | 53 | 44 | 51 | 43 |
| Other current assets, net | 30 | 42 | 47 | 63 | 59 | 69 | 62 | 65 | 52 |
| Non-current assets | 12988 | 12661 | 11873 | 12895 | 11753 | 11440 | 11140 | 10713 | 9794 |
| Long-term investments, net | 19 | 13 | 9 | 9 | 8 | 9 | 932 | 728 | 688 |
| Property, plant and equipment, net | 11753 | 11458 | 10716 | 11664 | 10570 | 10275 | 9436 | 9223 | 8382 |
| Intangible assets | 142 | 146 | 148 | 159 | 159 | 173 | 177 | 181 | 181 |
| Goodwill | 786 | 778 | 752 | 802 | 760 | 728 | 534 | 528 | 495 |
| Other non-current assets, net | 38 | 25 | 17 | 244 | 19 | 10 | 22 | 25 | 26 |
| Deferred income tax assets | 250 | 240 | 230 | 17 | 237 | 245 | 38 | 28 | 21 |
| Total assets | 18458 | 18949 | 17103 | 18609 | 17257 | 17084 | 15951 | 15150 | 13899 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |
| Current liabilities | 3302 | 4155 | 3579 | 3577 | 2940 | 3163 | 2141 | 1831 | 1652 |
| Accounts payable and other liabilities | 1462 | 1713 | 1582 | 1783 | 1623 | 2098 | 1535 | 1252 | 1107 |
| Short-term borrowings | 1816 | 2434 | 1971 | 1781 | 1306 | 1031 | 544 | 553 | 526 |
| Current income tax liability | 24 | 9 | 26 | 12 | 11 | 34 | 62 | 26 | 19 |
| Non-current liabilities | 4065 | 3875 | 3329 | 3880 | 4212 | 3849 | 2539 | 2718 | 2693 |
| Long-term borrowings | 2816 | 2850 | 2373 | 2693 | 3074 | 2791 | 2070 | 2074 | 2099 |
| Deferred income tax liability | 792 | 752 | 690 | 762 | 714 | 705 | 455 | 450 | 401 |
| Other long-term liabilities | 457 | 273 | 266 | 425 | 425 | 353 | 14 | 194 | 194 |
| Total liabilities | 7367 | 8030 | 6908 | 7457 | 7152 | 7012 | 4680 | 4549 | 4345 |
| Stockholders' equity |  |  |  |  |  |  |  |  |  |
| Common stock | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 |
| Statutory reserve | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Additional paid-in capital | 306 | 306 | 306 | 306 | 306 | 306 | 306 | 99 | 99 |
| Other comprehensive income | (997) | (1 178) | (1738) | (613) | (1489) | (1391) | (108) | (241) | (917) |
| Retained earnings | 11582 | 11604 | 11437 | 11272 | 11099 | 10945 | 10984 | 10654 | 10261 |
| NLMK stockholders' equity | 11123 | 10964 | 10237 | 11196 | 10147 | 10092 | 11414 | 10742 | 9675 |
| Non-controlling interest | (33) | (45) | (42) | (45) | (42) | (21) | (144) | (141) | (121) |
| Total stockholders' equity | 11090 | 10919 | 10195 | 11151 | 10105 | 10072 | 11270 | 10601 | 9554 |
| Total liabilities and stockholders' equity | 18458 | 18949 | 17103 | 18609 | 17257 | 17084 | 15951 | 15150 | 13899 |

## NLMK

Investor relations

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[^0]:    Sources: CRU, Bloomberg (China statistic, Metals Service Center Inst.)

[^1]:    Sources: Steel Business Briefing

[^2]:    Sources: Metal Expert. Data for 2012

[^3]:    $\square-$ EBITDA margin (r.h.)

