

# **Mining and Metallurgical Company Norilsk Nickel**

**Consolidated financial statements  
for the year ended 31 December 2006**

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## STATEMENT OF MANAGEMENT'S RESPONSIBILITIES FOR THE PREPARATION AND APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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The following statement, which should be read in conjunction with the independent auditors' responsibilities stated in the independent auditors' report set out on pages 2 and 3, is made with a view to distinguishing the respective responsibilities of management and those of the independent auditors in relation to the consolidated financial statements of Open Joint Stock Company "Mining and Metallurgical Company Norilsk Nickel" and its subsidiaries (the "Group").

Management is responsible for the preparation of consolidated financial statements that present fairly the consolidated financial position of the Group at 31 December 2006, the results of its operations, cash flows and changes in equity for the year then ended, in accordance with International Financial Reporting Standards ("IFRS").

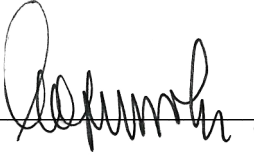
In preparing the consolidated financial statements, management is responsible for:

- selecting suitable accounting policies and applying them consistently;
- making judgments and estimates that are reasonable and prudent;
- stating whether IFRS have been followed, subject to any material departures disclosed and explained in the consolidated financial statements; and
- preparing the consolidated financial statements on a going concern basis, unless it is inappropriate to presume that the Group will continue in business for the foreseeable future.

Management, within its competencies, is also responsible for:

- designing, implementing and maintaining an effective system of internal controls throughout the Group;
- maintaining statutory accounting records in compliance with local legislation and accounting standards in the respective jurisdictions in which the Group operates;
- taking steps to safeguard the assets of the Group; and
- detecting and preventing fraud and other irregularities.

The consolidated financial statements for the year ended 31 December 2006 were approved on 4 June 2007 by:

  
\_\_\_\_\_  
**D. S. Morozov**  
General Director

  
\_\_\_\_\_  
**I. A. Komarov**  
Deputy General Director

Moscow  
4 June 2007

## **INDEPENDENT AUDITORS' REPORT**

### **To the shareholders of Open Joint Stock Company "Mining and Metallurgical Company Norilsk Nickel":**

We have audited the accompanying consolidated financial statements of Open Joint Stock Company "Mining and Metallurgical Company Norilsk Nickel" and its subsidiaries (the "Group"), which comprise the consolidated balance sheet as at 31 December 2006, and the consolidated statements of income, cash flows and changes in equity for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### **Management's responsibility for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of accompanying consolidated financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### **Auditors' responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Group's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2006, and the results of its consolidated financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

*Deloitte & Touche*

Moscow

4 June 2007

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	Notes	2006	2005
<b>Metal sales</b>	6	<b>11,550</b>	<b>7,169</b>
Cost of metal sales	7	(3,158)	(2,994)
<b>Gross profit on metal sales</b>		<b>8,392</b>	<b>4,175</b>
Selling, general and administrative expenses	13	(1,090)	(841)
Other net operating expenses	14	(278)	(156)
<b>Operating profit</b>		<b>7,024</b>	<b>3,178</b>
Finance costs	15	(21)	(121)
Net (loss)/income from investments	16	(226)	59
<b>Profit before income tax</b>		<b>6,777</b>	<b>3,116</b>
Income tax	17	(1,805)	(838)
<b>Profit for the year from continuing operations</b>		<b>4,972</b>	<b>2,278</b>
Profit for the year from discontinued operation	42	993	74
<b>Profit for the year</b>		<b>5,965</b>	<b>2,352</b>
Attributable to:			
Shareholders of the parent company		5,989	2,355
Minority interest		(24)	(3)
		<b>5,965</b>	<b>2,352</b>
<b>EARNINGS PER SHARE</b>			
Weighted average number of ordinary shares in issue during the year	27	188,767,177	201,242,833
Basic and diluted earnings per share from continuing and discontinued operations attributable to shareholders of the parent company (US Dollars)		31.7	11.7
Basic and diluted earnings per share from continuing operations attributable to shareholders of the parent company (US Dollars)		26.5	11.3

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## CONSOLIDATED BALANCE SHEET AT 31 DECEMBER 2006 US Dollars million

	Notes	2006	2005
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	18	8,134	7,145
Intangible assets	19	73	44
Investments in associates	20	208	95
Investments in securities and other financial assets	21	2,615	690
Other non-current assets	22	44	94
Non-current assets of disposal group	42	-	1,109
		<b>11,074</b>	<b>9,177</b>
<b>Current assets</b>			
Inventories	23	1,471	1,301
Trade and other receivables	24	745	440
Other current assets	25	707	567
Investments in securities and other financial assets	21	104	134
Cash and cash equivalents	26	2,178	922
Current assets of disposal group	42	-	2,189
		<b>5,205</b>	<b>5,553</b>
<b>TOTAL ASSETS</b>		<b>16,279</b>	<b>14,730</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves</b>			
Share capital	27	8	9
Share premium		611	695
Treasury shares	27	(999)	(1,457)
Investments revaluation reserve		997	690
Hedging reserve		(15)	-
Translation reserve		1,580	748
Retained earnings		10,635	10,378
<b>Equity attributable to shareholders of the parent company</b>		<b>12,817</b>	<b>11,063</b>
Minority interest		319	334
		<b>13,136</b>	<b>11,397</b>
<b>Non-current liabilities</b>			
Long-term borrowings	28	632	635
Employee benefit obligations	29	57	56
Environmental obligations	30	322	269
Deferred tax liabilities	31	881	543
Non-current liabilities of disposal group	42	-	236
		<b>1,892</b>	<b>1,739</b>
<b>Current liabilities</b>			
Short-term borrowings	32	158	357
Current portion of employee benefit obligations	29	259	212
Trade and other payables	33	421	300
Taxes payable	34	393	187
Derivative financial liabilities		15	-
Dividends payable		5	301
Current liabilities of disposal group	42	-	237
		<b>1,251</b>	<b>1,594</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>16,279</b>	<b>14,730</b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>Cash flows from operating activities</b>		
<b>Profit for the year</b>	<b>5,965</b>	<b>2,352</b>
Adjustments for <sup>1</sup> :		
Income tax	1,817	889
Amortisation and depreciation	586	585
Interest expense	88	110
Impairment of property, plant and equipment	87	21
Loss on disposal of property, plant and equipment	21	33
Change in allowance for promissory notes and loans advanced	83	4
Impairment of investments in associates	36	-
Interest income	(79)	(43)
Foreign exchange (gain)/loss	(32)	21
Gain on disposal of investments	(733)	-
Gain on disposal of associates	(117)	-
Other	(13)	4
<b>Operating profit before working capital changes</b>	<b>7,709</b>	<b>3,976</b>
(Increase)/decrease in inventories	(73)	37
Increase in trade and other receivables	(218)	(38)
Increase in value added tax recoverable and other current assets	(62)	(11)
Increase in trade and other payables	82	37
Increase/(decrease) in employee benefit obligations	15	(21)
Decrease in taxes payable	(17)	(39)
<b>Cash flows from operations</b>	<b>7,436</b>	<b>3,941</b>
Interest paid	(63)	(84)
Income tax paid	(1,726)	(896)
<b>Net cash generated from operating activities</b>	<b>5,647</b>	<b>2,961</b>
<b>Cash flows from investing activities</b>		
Acquisition of subsidiaries, net of cash acquired	(269)	(175)
Purchase of property, plant and equipment	(743)	(773)
Purchase of intangible assets	(27)	(15)
Proceeds from sale of property, plant and equipment	46	39
Acquisition of associates	(151)	-
Proceeds from disposal of associates	156	-
Purchase of securities and other financial assets	(865)	(637)
Proceeds from sale of securities and other financial assets	2,231	134
<b>Net cash generated from/(used in) investing activities</b>	<b>378</b>	<b>(1,427)</b>

<sup>1</sup>Adjustments are presented for continuing and discontinued operations on a combined basis



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2006 (CONTINUED)

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>Cash flows from financing activities</b>		
Proceeds from short-term borrowings	573	1,877
Repayments of short-term borrowings	(1,055)	(1,792)
Proceeds from long-term borrowings	-	112
Repayments of long-term borrowings	(11)	(412)
Proceeds from increase in share capital of a special purpose entity	28	-
Buy back of issued shares	(999)	(1,457)
Cash distributed to shareholders on disposal of Polyus Group	(2,366)	-
Dividends paid	(1,079)	(201)
	<u>(4,909)</u>	<u>(1,873)</u>
<b>Net cash used in financing activities</b>	<b>(4,909)</b>	<b>(1,873)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>1,116</b>	<b>(339)</b>
<b>Cash and cash equivalents at beginning of the year</b>	<b>922</b>	<b>1,325</b>
Effect of translation to presentation currency	140	(36)
Cash and cash equivalents of disposal group	-	(28)
	<u>2,178</u>	<u>922</u>
<b>Cash and cash equivalents at end of the year</b>	<b>2,178</b>	<b>922</b>

## MINING AND METALLURGICAL COMPANY NORILSK NICKEL

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	Notes	Equity attributable to shareholders of the parent company							Minority interest	Total equity	
		Share capital	Share premium	Treasury shares	Investments revaluation reserve	Hedging reserve	Translation reserve	Retained earnings			Total
<b>Balance at 31 December 2004</b>		<b>9</b>	<b>683</b>	-	<b>(54)</b>	-	<b>1,124</b>	<b>8,515</b>	<b>10,277</b>	<b>366</b>	<b>10,643</b>
Profit for the year		-	-	-	-	-	-	2,355	2,355	(3)	2,352
Dividends	35	-	-	-	-	-	-	(492)	(492)	-	(492)
Buy back of issued shares		-	-	(1,457)	-	-	-	-	(1,457)	-	(1,457)
Issuance of ordinary shares from treasury shares		-	12	-	-	-	-	-	12	(12)	-
Increase in fair value of available-for-sale investments		-	-	-	744	-	-	-	744	-	744
Net decrease in minority interest due to increase of Group's share in subsidiaries		-	-	-	-	-	-	-	-	(15)	(15)
Translation of foreign operations		-	-	-	-	-	12	-	12	-	12
Effect of translation to presentation currency		-	-	-	-	-	(388)	-	(388)	(2)	(390)
<b>Balance at 31 December 2005</b>		<b>9</b>	<b>695</b>	<b>(1,457)</b>	<b>690</b>	-	<b>748</b>	<b>10,378</b>	<b>11,063</b>	<b>334</b>	<b>11,397</b>
Profit for the year		-	-	-	-	-	-	5,989	5,989	(24)	5,965
Dividends	35	-	-	-	-	-	-	(772)	(772)	-	(772)
Buy back of issued shares		-	-	(999)	-	-	-	-	(999)	-	(999)
Cancellation of treasury shares		(1)	(86)	1,457	-	-	(15)	(1,355)	-	-	-
Issuance of ordinary shares from treasury shares		-	2	-	-	-	-	-	2	(2)	-
Increase in fair value of available-for-sale investments		-	-	-	920	-	-	-	920	-	920
Realised gain on disposal of available-for-sale investments		-	-	-	(613)	-	(7)	7	(613)	-	(613)
Contribution to share capital of a special purpose entity		-	-	-	-	-	-	(17)	(17)	17	-
Net assets distributed to shareholders on disposal of Polyus Group	42	-	-	-	-	-	(103)	(3,595)	(3,698)	(31)	(3,729)
Loss on cash flow hedge		-	-	-	-	(15)	-	-	(15)	(7)	(22)
Translation of foreign operations		-	-	-	-	-	(55)	-	(55)	-	(55)
Effect of translation to presentation currency		-	-	-	-	-	1,012	-	1,012	32	1,044
<b>Balance at 31 December 2006</b>		<b>8</b>	<b>611</b>	<b>(999)</b>	<b>997</b>	<b>(15)</b>	<b>1,580</b>	<b>10,635</b>	<b>12,817</b>	<b>319</b>	<b>13,136</b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

### 1. GENERAL

#### Organisation

Open Joint Stock Company “Mining and Metallurgical Company Norilsk Nickel” (the “Company” or “MMC Norilsk Nickel”) was incorporated in the Russian Federation on 4 July 1997. The principal activities of the Company and its subsidiaries (the “Group” or “Norilsk Group”) are exploration, extraction, production and sale of base and precious metals. Further details regarding the nature of the business and structure of the Group are presented in note 44.

Major production facilities of the Group are located in Taimyr and Kola Peninsulas of the Russian Federation and in Columbus, Montana, USA. The registered office of the Company is located at 22, Voznesensky pereulok, Moscow, Russian Federation.

Shareholding structure of the Group is as follows:

Shareholders	31 December 2006		31 December 2005	
	Number of shares	% held	Number of shares	% held
CJSC “ING Bank (Eurasia)” (nominee)	80,209,132	44.21%	82,521,332	43.73%
OJSC AKB “Rosbank” (nominee)	46,386,181	25.57%	12,871,010	6.82%
CJSC “Depository Clearing Company”	12,547,555	6.92%	6,263,470	2.93%
Non-profit Partnership “National Depository Centre”	10,713,585	5.91%	7,407,439	3.46%
Dimosenco Holdings Co. Limited	6,920,313	3.81%	24,123,671	12.78%
Pharanco Holdings Co. Limited	6,920,313	3.81%	24,123,671	12.78%
Other, less than 5%	17,720,834	9.77%	31,396,328	17.50%
<b>Total</b>	<b>181,417,913</b>	<b>100.00%</b>	<b>188,706,921</b>	<b>100.00%</b>

The principal beneficial shareholders of the Group are Mr. Vladimir O. Potanin and Mr. Mikhail D. Prokhorov.

#### Statement of compliance

The consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards (“IFRS”). IFRS include standards and interpretations approved by the International Accounting Standards Board (“IASB”), including International Accounting Standards (“IAS”) and interpretations issued by the International Financial Reporting Interpretations Committee (“IFRIC”).

#### Basis of presentation

The entities of the Group maintain their accounting records in accordance with the laws, accounting and reporting regulations of the jurisdictions in which they are incorporated and registered. Accounting principles in these jurisdictions may differ substantially from those generally accepted under IFRS. Accordingly, financial statements of individual entities of the Group have been adjusted to ensure that the consolidated financial statements are presented in accordance with IFRS.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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The consolidated financial statements of the Group are prepared on the historical cost basis, except for:

- fair value of subsidiaries acquired, in accordance with IFRS 3 “Business Combinations”;
- mark-to-market valuation of by-products, in accordance with IAS 2 “Inventories”; and
- mark-to-market valuation of financial instruments, in accordance with IAS 39 “Financial Instruments: Recognition and Measurement”.

### **Adoption of new and revised IFRS**

In the current year, the Group has adopted all of the new and revised standards and interpretations that are relevant to its operations. The adoption of these new and revised standards and interpretations has not resulted in significant changes to the Group’s accounting policies.

### **New accounting pronouncements**

The following new or revised standards and interpretations issued by IASB and IFRIC have been issued at the date of authorisation of the Group’s consolidated financial statements for the year ended 31 December 2006 that are mandatory for adoption in the accounting periods beginning on or after 1 January 2007:

- Amendment to IAS 1 “Capital Disclosures”
- Amendment to IAS 23 “Required Capitalisation of Borrowing Costs”
- IFRS 7 “Financial Instruments: Disclosures”
- IFRS 8 “Operating Segments”
- IFRIC 7 “Applying the Restatement Approach under IAS 29 “Financial Reporting in Hyperinflationary Economies”
- IFRIC 8 “Scope of IFRS 2”
- IFRIC 9 “Reassessment of Embedded Derivatives”
- IFRIC 10 “Interim Financial Reporting and Impairment”
- IFRIC 11 “IFRS 2: Group and Treasury Share Transactions”
- IFRIC 12 “Service Concession Arrangements”

The impact of adoption of these standards and interpretations in the preparation of the consolidated financial statements in future periods is currently being assessed by management. No material effect on the Group’s accounting policies is anticipated, however, adoption of IFRS 7 “Financial Instrument: Disclosures” will require more comprehensive disclosure of the Group’s financial instruments.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### 2. SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of consolidation**

##### *Subsidiaries*

The consolidated financial statements incorporate financial statements of the Company and its subsidiaries, from the date that control effectively commenced until the date that control effectively ceased. Control is achieved where the Company has power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The assets and liabilities of all subsidiaries are measured at their fair values at the date of acquisition. The interest of minority shareholders is stated at the minority's share of the fair values of the assets and liabilities recognised. Subsequently, any losses applicable to the minority interest in excess of the minority interest are allocated against the interest of the parent company, except to the extent that the minority has binding obligations and is able to make an additional investment to cover the losses.

The financial statements of subsidiaries are prepared for the same reporting period as those of the parent company; where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used by them into line with those of the Group.

All intra-group balances, transactions and any unrealised profits or losses arising from intra-group transactions are eliminated on consolidation.

##### *Associates*

An associate is an entity over which the Group exercises significant influence, but not control, through participation in financing and operating policy decisions, in which it normally owns between 20% and 50% of the voting equity. Associates are equity accounted for from the date significant influence commenced until the date that significant influence effectively ceased.

The results of associates are equity accounted for based on their most recent financial statements. Any losses of associates are recorded in the consolidated financial statements until the investment in such associates is written down to nil value. Thereafter losses are only accounted for to the extent that the Group is committed to providing financial support to such associates.

The carrying value of investments in associates represents the cost of each investment, including goodwill, the share of post-acquisition retained earnings and any other movements in reserves. The carrying value of investments in associates is reviewed on a regular basis and if any impairment in value has occurred, it is written down in the period in which these circumstances are identified.

Profits and losses resulting from transactions with associates are eliminated to the extent of the Group's interest in these associates.

##### *Special purpose entities*

Special purpose entities ("SPE") are those undertakings that are created to satisfy specific business needs of the Group and the Group has the right to the majority of the benefits of the SPE, or is exposed to risks associated with activities of the SPE.

SPEs are consolidated in the same manner as subsidiaries when the substance of the relationship indicates that the SPE is controlled by the Group.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### *Accounting for acquisitions*

Where an investment in a subsidiary or an associate is made, any excess of the purchase consideration over the fair value of the identifiable assets, liabilities, contingent liabilities and attributable ore reserves at the date of acquisition is recognised as goodwill. Goodwill in respect of mining subsidiaries, which represents mineral resources, is amortised on a systematic basis to recognise the depletion of the resources over the life of mine.

Goodwill in respect of non-mining subsidiaries is disclosed as an intangible asset and goodwill relating to associates is included within the carrying value of the investment in associates.

Goodwill is reviewed for impairment at least annually and if an impairment has occurred, it is recognised in the income statement during the period in which the circumstances are identified and is not subsequently reversed.

On disposal of a subsidiary or an associate the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

Where an investment in a subsidiary or an associate is made, any excess of the Group's share in the fair value of acquiree's identifiable assets, liabilities and contingent liabilities over cost is recognised in the income statement immediately.

### **Functional and presentation currency**

The individual financial statements of each group entity are presented in its functional currency.

It was determined that Russian Rouble ("RUR") is the functional currency of the Company and all foreign subsidiaries of the Group, except for Stillwater Mining Company. Stillwater Mining Company has a significant degree of autonomy and uses the functional currency of the economy in which it operates, US Dollar ("USD" or "US Dollar").

The presentation currency of the consolidated financial statements is the United States of America Dollar. Using USD as a presentation currency is common practice for global mining companies. In addition, USD is a more relevant presentation currency for international users of the consolidated financial statements of the Group.

The translation into presentation currency is made as follows:

- all assets and liabilities, both monetary and non-monetary, are translated at closing exchange rates at the dates of each balance sheet presented;
- all income and expenses in each income statement are translated at the average exchange rates for the periods presented; and
- all resulting exchange differences are recognised as a separate component in equity.

The RUR is not a freely convertible currency outside the Russian Federation and, accordingly, any translation of RUR denominated assets and liabilities into USD for the purpose of these consolidated financial statements does not imply that the Group could or will in the future realise or settle in USD the translated values of these assets and liabilities.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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Exchange rates were as follows (RUR to 1 US Dollar):

	<u>2006</u>	<u>2005</u>
31 December	26.3311	28.7825
Average for the year	27.1852	28.2864

### **Foreign currency transactions**

Transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the exchange rates prevailing on the dates of the transactions. At each balance sheet date monetary assets and liabilities denominated in foreign currencies are translated at the exchange rates prevailing at the balance sheet date. Non-monetary items carried at historical cost are translated at the exchange rate prevailing on the date of transaction. Non-monetary items carried at fair value are translated at the exchange rate prevailing on the date on which the most recent fair value was determined. Exchange differences arising from changes in exchange rates are recognised in the income statement.

### **Property, plant and equipment**

#### *Mining assets*

Mining assets are recorded at cost less accumulated amortisation and accumulated impairment losses. Mining assets include the cost of acquiring and developing mining properties, pre-production expenditure, mine infrastructure, mineral rights and mining and exploration licenses and the present value of future decommissioning costs. Amortisation of mining assets is charged from the date on which a new mine reaches commercial production quantities and is included in the cost of production.

#### *Mineral rights, mineral resources and ore reserves*

Mineral rights, mineral resources and ore reserves are recorded as assets when acquired as part of a business combination and are then amortised on a straight-line basis over the life of mine, which is based on estimated proven and probable ore reserves. Estimated proven and probable ore reserves reflect the economically recoverable quantities which can be legally recovered in the future from known mineral deposits.

#### *Mine development costs*

Mine development costs are recorded as capital construction-in-progress and transferred to mining property, plant and equipment when a new mine reaches commercial production quantities.

Capitalised mine development costs include expenditures incurred in:

- acquiring mineral rights and mining and exploration licenses;
- developing new mining operations;
- defining further mineralisation in existing ore bodies; and
- expanding the capacity of a mine.

Mine development costs include interest capitalised during the construction period, when financed by borrowings, and the present value of future decommissioning costs.

Mine development costs are amortised on a straight-line basis over the lives of mines varying from 7 to 40 years.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### *Mine infrastructure*

Processing plant and equipment are recorded at cost and amortised on a straight-line basis over the lesser of their economic useful lives or the life of mine, varying from 5 to 40 years.

### *Non-mining assets*

Non-mining assets are stated at cost less accumulated depreciation. Depreciation is provided on a straight-line basis over the economic useful lives of these assets at the following annual rates:

- buildings and equipment 2% to 10%;
- motor vehicles 9% to 25%;
- office equipment 10% to 20%.

### *Leased assets*

Leases under which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Assets subject to finance leases are capitalised as property, plant and equipment at the lower of fair value or present value of future minimum lease payments at the date of acquisition, with the related lease obligation recognised at the same value. Assets held under finance leases are depreciated over their estimated economic useful lives or over the term of the lease, if shorter. If there is reasonable certainty that the lessee will obtain ownership by the end of the lease term, the period of expected use is useful life of the asset.

Finance lease payments are allocated using the effective interest rate method, between the lease finance cost, which is included in finance costs; and the capital repayment, which reduces the related lease obligation to the lessor.

### *Capital construction-in-progress*

Capital construction-in-progress comprises costs directly related to mine development, construction of buildings, infrastructure, processing plant, machinery and equipment. Cost also includes finance charges capitalised during the development and construction periods where such costs are financed by borrowings. Amortisation or depreciation of these assets commences when the assets are put into production.

### **Intangible assets, excluding goodwill**

Intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses. Intangible assets mainly include software, patents and licenses. Amortisation is charged on a straight-line basis over the economic useful lives of these assets at the following annual rates:

- software 33% to 50%;
- patents and licenses 5% to 50%.

### **Impairment of tangible and intangible assets, excluding goodwill**

An impairment review of tangible and intangible assets is carried out when there is an indication that those assets have suffered an impairment loss by comparing the carrying amount of the assets to their respective recoverable amount. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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The recoverable amount is the higher of fair value less cost to sell and value in use. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised in the income statement immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the original carrying amount that would have been determined had no impairment loss been recognised in prior periods.

A reversal of an impairment loss is recognised in the income statement immediately, unless the relevant asset is carried at revalued amount, in which case the reversal of the impairment loss is treated as revaluation increase.

### **Research and exploration expenditure**

Research and exploration expenditure, including geophysical, topographical, geological and similar types of expenditure, is expensed in the period in which it is incurred, unless it is deemed that such expenditure will lead to an economically viable capital project. In this case the expenditure is capitalised and amortised over the life of mine, when a mine reaches commercial production quantities.

Research and exploration expenditure written-off before development and construction starts is not subsequently capitalised, even if a commercial discovery subsequently occurs.

### **Inventories**

#### *Refined metals*

Joint products, i.e. nickel, copper, palladium, platinum and gold, are measured at the lower of net cost of production on the average basis, or net realisable value. The net cost of production per unit of a joint product is determined by dividing total production cost, less net revenue from sales of by-products and valuation of by-product inventories on hand, allocated in the ratio of the contribution of these joint products to total relative sales value, by the saleable mine output of a joint product.

Production costs include on-mine and concentrating costs, smelting costs, treatment and refining costs, other cash costs and amortisation and depreciation of operating assets.

By-products, i.e. cobalt, ruthenium, rhodium, iridium, silver and other minor metals, are measured at net realisable value, through a mark-to-market valuation.

#### *Work-in-process*

Work-in-process is valued at the net unit cost of production based on the percentage of completion method.

#### *Stores and materials*

Stores and materials consist of consumable stores and are valued at the weighted average cost less allowance for obsolete and slow-moving items.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### *Financial instruments*

Financial instruments recognised on the Group's balance sheet include investments, trade and other receivables, borrowings, trade and other payables and derivative financial instruments. Financial instruments are initially measured at cost, including transaction costs, when the Group has become a party to the contractual arrangement of the instrument. The subsequent measurement of financial instruments is dealt with below.

A financial instrument or a portion of a financial instrument is derecognised, when the Group loses its contractual rights or extinguishes the obligation associated with such an instrument.

On derecognition of a financial asset, the difference between the proceeds received or receivable and the carrying amount of the asset is included in the income statement.

On derecognition of a financial liability the difference between the carrying amount of the liability extinguished or transferred to another party and the amount paid is included in the income statement.

### *Effective interest method*

The effective interest method is a method of calculating the amortised cost of financial asset or liability and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability.

### *Investments*

Investments, other than investments in subsidiaries and associates, are initially measured at fair value on a trade date basis, including directly attributable transaction costs.

Investments are classified into the following categories:

- held-to-maturity;
- at fair value through profit and loss; and
- available-for-sale.

The classification depends on the nature and purpose of the investments and is determined at the time of initial recognition.

Investments with fixed or determinable payments and fixed maturity, which the Group has the positive intention and ability to hold to maturity, other than loans and receivables, are classified as held-to-maturity investments. Held-to-maturity investments are carried at amortised cost using the effective interest rate method less any allowance for impairment.

Amortisation of discount or premium on the acquisition of a held-to-maturity investment is recognised in interest income over the term of the investment. Held-to-maturity investments are included in non-current assets, unless they mature within twelve months of the balance sheet date.

Investments at fair value through profit and loss include investments held for trading and investments that are part of an identified portfolio of financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking.

All other investments, other than loans and receivables, are classified as available-for-sale.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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Investments at fair value through profit and loss and investments available-for-sale are subsequently measured at fair value by reference to their quoted market price at the balance sheet date, without any deduction for transaction costs that may be incurred on sale or other disposal. Gain or loss arising from a change in the fair value of investments at fair value through profit and loss is recognised in the income statement for the period. Gain or loss arising from a change in fair value of investments available-for-sale is recognised directly in equity through the statement of changes in equity, until such investments are derecognised, at which time the cumulative gain or loss previously recognised in equity is recognised in the income statement.

When a decline in fair value of an available-for-sale investment has been recognised directly in equity and there is objective evidence that investment is impaired, the cumulative loss that had been recognised directly in equity is removed from equity and recognised in the income statement even though the investment has not been derecognised.

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are recorded at management's estimate of fair value.

### ***Trade and other receivables***

Trade and other receivables are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest method. Appropriate allowances for estimated irrecoverable amounts, calculated as the difference between the carrying amount of the asset and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition, are recognised in the income statement when there is the objective evidence the asset is impaired.

### ***Borrowings***

Loans and borrowings are initially measured at fair value, net of direct transaction costs. Subsequently loans and borrowing are measured at amortised cost, which is calculated by taking into account any discount or premium on settlement.

### ***Trade and other payables***

Trade and other payables are initially measured at fair value, and are subsequently measured at amortised cost using the effective interest method.

### ***Derivative financial instruments and hedge accounting***

The Group uses derivative financial instruments to hedge the risk of changes in metal prices. The Group designates these instruments as cash flow hedges and assesses the effectiveness of these hedging activities at the reporting dates.

Derivative financial instruments are initially measured at fair value on the contract date, and are remeasured to fair value at subsequent reporting dates. The effective portion of changes in the fair value of the derivative financial instruments that are designated as cash flow hedges is recognised directly in equity. The ineffective portion of cash flow hedges is recognised in the income statement.

When a hedging instrument is expired or sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss recognised in equity is transferred to the income statement.

Hedging derivatives are classified as non-current assets or liabilities if the remaining maturity of the hedged item is more than one year and as current assets or liabilities if the maturity of the hedged item is less than one year.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### **Cash and cash equivalents**

Cash and cash equivalents comprise cash balances, cash deposits and highly liquid investments with maturities of three months or less, that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

### **Employee benefit obligations**

Remuneration to employees in respect of services rendered during a reporting period is recognised as an expense in that reporting period.

### ***Defined contribution plans***

The Group contributes to the following defined contribution plans:

- Pension fund of the Russian Federation;
- Stillwater Mining Company savings plan.

The only obligation of the Group with respect to these defined contribution plans is to make the specified contributions in the period in which they arise. These contributions are expensed as incurred.

### ***Defined benefit plans***

The Group operates a number of unfunded defined benefit plans for its employees. At management's discretion and within established annual budgets, the Group admits employees, who have met certain criteria, into one of the following retirement benefit plans:

- *Six pensions plan*, whereby a retired employee receives a monthly allowance equal to 600% of the Russian Federation state pension for the immediate two years subsequent to retirement; or
- *Lifelong professional pension plan*, whereby a retired employee receives a monthly allowance equal to 200% of the Russian Federation state pension for the rest of his/her life; or
- *Joint corporate pension plan*, whereby a retired employee receives a monthly allowance equal to 1/150th of total Starting and Counter capital for the rest of his/her life. Starting capital is determined on an individual basis taking into account seniority, salary level, etc. The Counter capital consists of a contribution funded by the Group of 3% of salaries paid to an employee during the period of participation in the plan.

In addition, the Group operates the *Mother's rights program*, whereby a discharged mother with a child between the ages of three and seven receives a monthly benefit equal to her average salary, but limited to 150% of minimum basic salary.

For defined benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with an actuarial valuation being carried out on a regular basis. Actuarial gains and losses that exceed 10% of the present value of the Group's defined benefit obligation are amortised over the expected average remaining lives of the participating employees. Past service cost is recognised immediately in the income statement to the extent that the benefits are already vested, and otherwise amortised on the straight-line basis over the average period until the benefit becomes vested.

The Group's obligation in respect of these defined benefit plans relating to post employment benefits is recognised in the balance sheet and represents the present value of the defined benefit obligations as adjusted for unrecognised actuarial gains and losses and unrecognised past service costs.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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The principal assumptions used in calculating these benefits relate to:

- discount rates used in determining the present value of post employment benefits;
- projected salary and pension increases;
- pre-retirement increases to capital accounts; and
- life expectancy of members (or period of the benefit as defined).

### **Income tax**

Income tax on the profit or loss for the period comprises current and deferred taxation.

Current tax is the tax payable on the taxable income for the period, using tax rates enacted or substantively enacted at the balance sheet date, and includes any adjustment to tax payable in respect of previous periods.

Deferred taxation is accounted for using the balance sheet liability method in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used in the computation of taxable income.

Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable income will be available against which deductible temporary differences can be utilised. Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same tax authority and the Group intends to settle its tax assets and liabilities on a net basis.

Deferred taxation is calculated at rates that are expected to apply to the period when the asset is realised or the liability is settled. It is charged or credited to the income statement, except when it relates to items credited or charged directly to equity, in which case deferred taxation is also dealt with in equity.

### **Government grants**

Government grants related to assets are deducted from the cost of these assets in arriving at their carrying value.

### **Revenue recognition**

Revenue consists of the sale of joint product metals, and is recognised when the risks and rewards of ownership are transferred to the buyer. Metal sales revenue represents the net invoiced value of all joint products shipped to customers, net of value-added tax. Revenues from sale of by-products are netted off against production costs.

Revenue from contracts that are entered into and continue to meet the Group's expected sale requirements designated for that purpose at their inception, and are expected to be settled by physical delivery, are recognised in the consolidated financial statements as and when they are delivered.

### **Segmental information**

The Group predominantly operates in a single business segment, being exploration, extraction, production and sale of base and precious metals. Reportable segments are based on the geographic location of the Group's operations, which are the Russian Federation, United States of America and Europe.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### **Provisions**

Provisions are recognised when the Group has legal or constructive obligations, as a result of a past event for which it is probable that an outflow of economic benefits will be required to settle the obligations, and the amount of the obligations can be reliably estimated.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to be required to settle the present obligation, its carrying amount is the present value of those cash flows.

### **Interest on borrowings**

Interest on borrowings relating to major qualifying capital projects under construction is capitalised during the construction period in which they are incurred. Once a qualifying capital project has been fully commissioned, the associated interest is expensed in the income statement as and when incurred.

Interest relating to operating activities is expensed in the income statement as and when incurred.

### **Operating lease payments**

Payments made under operating leases are recognised in the income statement in the period in which they are due in accordance with lease terms. Lease of assets under which all the risks and benefits of ownership are retained by the lessor are classified as operating leases.

### **Dividends declared**

Dividends and related taxation thereon are recognised as a liability in the period in which they have been declared and become legally payable.

Accumulated profits legally distributable are based on the amounts available for distribution in accordance with the applicable legislation and as reflected in the statutory financial statements of the individual entities of the Group. These amounts may differ significantly from the amounts calculated on the basis of IFRS.

### **Environmental obligations**

Environmental obligations include decommissioning and land restoration costs.

Future decommissioning costs, discounted to net present value, are capitalised and corresponding decommissioning obligations raised as soon as the constructive obligation to incur such costs arises and the future decommissioning cost can be reliably estimated. Decommissioning assets are amortised on a straight-line basis over the life of mine. The unwinding of the decommissioning obligation is included in the income statement. Decommissioning obligations are periodically reviewed in light of current laws and regulations, and adjustments made as necessary.

Provision for land restoration, representing the cost of restoring land damage after the commencement of commercial production, is estimated at net present value of the expenditures expected to settle the obligation. Increases in provision are charged to the income statement as a cost of production. The unwinding of restoration costs are expensed over the life of mine.

Ongoing rehabilitation costs are expensed when incurred.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### Discontinued operations

Discontinued operations are disclosed when a component of the Group either has been disposed of during the reporting period, or is classified as held for sale or other type of disposal at the balance sheet date. This condition is regarded as met only when the disposal is highly probable within one year from the date of classification.

Comparative information related to discontinued operations is amended in the income statement for a prior period.

Assets and liabilities of a disposal group are presented in the balance sheet separately from other assets and liabilities. Comparative information related to discontinued operations is not amended in the balance sheet for a prior period.

### 3. CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES

Preparation of the consolidated financial statements in accordance with IFRS requires the Group's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The determination of estimates requires judgements which are based on historical experience, current and expected economic conditions, and all other available information. Actual results could differ from those estimates.

The most significant areas requiring the use of management estimates and assumptions relate to:

- useful economic lives of property, plant and equipment;
- impairment of assets;
- allowances for doubtful debts, obsolete and slow-moving raw materials and spare parts;
- environmental obligations;
- employee benefit obligations;
- tax matters; and
- contingencies.

#### Useful economic lives of property, plant and equipment

The Group's mining assets, classified within property, plant and equipment, are amortised using the straight-line method over life of mine based on proven and probable ore reserves. When determining life of mine, assumptions that were valid at the time of estimation, may change when new information becomes available.

The factors that could affect estimation of life of mine include the following:

- changes of proven and probable ore reserves;
- the grade of mineral reserves varying significantly from time to time;
- differences between actual commodity prices and commodity price assumptions used in the estimation of ore reserves;
- unforeseen operational issues at mine sites; and
- changes in capital, operating mining, processing and reclamation costs, discount rates and foreign exchange rates possibly adversely affecting the economic viability of ore reserves.

Any of these changes could affect prospective amortisation of mining assets and their carrying value.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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Non-mining property, plant and equipment are depreciated on a straight-line basis over their useful economic lives. Management periodically reviews the appropriateness of assets' useful economic lives. The review is based on the current condition of the assets and the estimated period during which they will continue to bring economic benefit to the Group.

### **Impairment of assets**

The Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets are impaired. In making the assessment for impairment, assets that do not generate independent cash flows are allocated to an appropriate cash-generating unit. Management necessarily applies its judgement in allocating assets that do not generate independent cash flows to appropriate cash-generating units, and also in estimating the timing and value of underlying cash flows within the value in use calculation. Subsequent changes to the cash generating unit allocation or to the timing of cash flows could impact the carrying value of the respective assets.

### **Allowances**

The Group creates allowances for doubtful debts to account for estimated losses resulting from the inability of customers to make required payments. When evaluating the adequacy of an allowance for doubtful debts, management bases its estimates on the current overall economic conditions, the ageing of accounts receivable balances, historical write-off experience, customer creditworthiness and changes in payment terms. Changes in the economy, industry or specific customer conditions may require adjustments to the allowance for doubtful debts recorded in the consolidated financial statements.

The Group creates an allowance for obsolete and slow-moving raw materials and spare parts. In addition, certain finished goods of the Group are carried at net realisable value. Estimates of net realisable value of finished goods are based on the most reliable evidence available at the time the estimates are made. These estimates take into consideration fluctuations of price or cost directly relating to events occurring subsequent to the balance sheet date to the extent that such events confirm conditions existing at the end of the period.

### **Environmental obligations**

The Group's mining and exploration activities are subject to various environmental laws and regulations. The Group estimates environmental obligations based on the management's understanding of the current legal requirements in the various jurisdictions, terms of the license agreements and internally generated engineering estimates. Provision is made, based on net present values, for decommissioning and land restoration costs as soon as the obligation arises. Actual costs incurred in future periods could differ materially from the amounts provided. Additionally, future changes to environmental laws and regulations, life of mine estimates and discount rates could affect the carrying amount of this provision.

### **Employee benefits**

The expected costs of providing pensions and post-retirement benefits under defined benefit arrangements and related employee current service cost during the period are charged to the income statement.

Assumptions in respect of the expected costs are set after consultation with actuaries. While management believes the assumptions used are appropriate, a change in the assumptions used would impact the results of the Group's operations.



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### **Income taxes**

The Group is subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the worldwide provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Deferred tax assets are reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. The estimation of that probability includes judgments based on the expected performance. Various factors are considered to assess the probability of the future utilisation of deferred tax assets, including past operating results, operational plan, expiration of tax losses carried forward, and tax planning strategies. If actual results differ from that estimates or if these estimates must be adjusted in future periods, the financial position, results of operations and cash flows may be negatively affected.

### **Contingencies**

By their nature, contingencies will only be resolved when one or more future events occur or fail to occur. The assessment of such contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

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### 4. RECLASSIFICATIONS

Certain comparative information, presented in the consolidated financial statements for the year ended 31 December 2005, has been reclassified.

The effect of the reclassifications is summarised below:

	<u>After</u> <u>reclassifications</u>	<u>Before</u> <u>reclassifications</u>	<u>Difference</u>
<b>CONSOLIDATED INCOME STATEMENT</b>			
Other net operating expenses	(156)	(58)	(98)
Other non-operating expenses	-	(124)	124
Finance costs	(121)	(95)	<u>(26)</u>
			<u><u>-</u></u>

Management has performed additional analysis of the nature of expenses incurred and made a decision to present expenses related to maintenance of social sphere facilities and donations within operating expenses.

In addition, all exchange differences related to financing activities were reclassified to finance costs.

### CONSOLIDATED BALANCE SHEET

<b>Non-current assets</b>			
Intangible assets	44	-	44
Other non-current assets	94	138	<u>(44)</u>
			<u><u>-</u></u>

In previous reporting periods intangible assets were not presented separately in the consolidated balance sheet, but included in other non-current assets. Starting 2006, it was decided to present the balance of intangible assets separately, and disclose movements in a separate note.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

*US Dollars million*

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	<u>After</u> <u>reclassifications</u>	<u>Before</u> <u>reclassifications</u>	<u>Difference</u>
<b>Capital and reserves</b>			
Share premium	695	-	695
Treasury shares	(1,457)	-	(1,457)
Investments revaluation reserve	690	676	14
Translation reserve	748	-	748
			<u>-</u>

Management has made a decision to change presentation of exchange differences arising on translation of consolidated financial statements from functional to presentation currency in order to better comply with the requirements of IAS 21 “The Effects of Changes in Foreign Exchange Rates”. All exchange differences resulting from such translation have been now presented as a separate component in the statement of changes in equity.

Starting 2006, treasury shares are presented as a separate component of equity.

Other reclassifications of comparative information, individually or in aggregate, were not material to the consolidated financial statements of the Group.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

### 5. SEGMENTAL INFORMATION

Financial information relating to the Group's consolidated segments is as follows:

2006	Corporate and other	Taimyr peninsula	Kola peninsula	Subtotal Russian Federation	North America	Europe	Total
<b>Metal sales</b>	-	<b>10,046</b>	<b>980</b>	<b>11,026</b>	<b>524</b>	-	<b>11,550</b>
Third party transactions	-	1,270	148	<b>1,418</b>	524	9,608	<b>11,550</b>
Intra-segment transactions	-	8,776	832	<b>9,608</b>	-	(9,608)	-
Operating (loss)/profit	(412)	6,137	564	<b>6,289</b>	3	732	<b>7,024</b>
Interest income	43	4	3	<b>50</b>	11	13	<b>74</b>
Finance costs	11	22	5	<b>38</b>	11	(28)	<b>21</b>
Income/(loss) from associates	5	-	-	<b>5</b>	-	(38)	<b>(33)</b>
(Loss)/profit before income tax	(643)	6,119	562	<b>6,038</b>	2	737	<b>6,777</b>
<b>Significant non-cash items</b>							
Amortisation and depreciation	18	470	77	<b>565</b>	8	17	<b>590</b>
Other non-cash expenses	96	139	9	<b>244</b>	(4)	2	<b>242</b>
<b>Capital expenditures</b>	<b>77</b>	<b>572</b>	<b>79</b>	<b>728</b>	<b>28</b>	<b>40</b>	<b>796</b>
<b>Carrying value of assets/liabilities</b>							
Property, plant and equipment	327	6,531	722	<b>7,580</b>	474	80	<b>8,134</b>
Investments in associates	85	1	10	<b>96</b>	-	112	<b>208</b>
Net operating assets	1,119	1,129	233	<b>2,481</b>	177	1,296	<b>3,954</b>
Total assets	4,245	8,528	1,079	<b>13,852</b>	754	1,673	<b>16,279</b>
Total liabilities	414	1,814	166	<b>2,394</b>	241	508	<b>3,143</b>

## MINING AND METALLURGICAL COMPANY NORILSK NICKEL

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

2005	Corporate and other	Taimyr peninsula	Kola peninsula	Severo- Eniseysk and Bodaibo <sup>1</sup>	Subtotal Russian Federation	North America	Europe	Total
<b>Metal sales</b>	-	<b>6,063</b>	<b>642</b>	-	<b>6,705</b>	<b>434</b>	<b>30</b>	<b>7,169</b>
Third party transactions	-	988	130	-	<b>1,118</b>	434	5,617	<b>7,169</b>
Intra-segment transactions	-	5,075	512	-	<b>5,587</b>	-	(5,587)	-
Operating (loss)/profit	(268)	2,979	284	-	<b>2,995</b>	(32)	215	<b>3,178</b>
Interest income	27	1	5	-	<b>33</b>	5	5	<b>43</b>
Finance costs	26	18	3	-	<b>47</b>	12	62	<b>121</b>
Income from associates	2	-	-	-	<b>2</b>	-	-	<b>2</b>
(Loss)/profit before taxation	(249)	2,961	284	-	<b>2,996</b>	(29)	149	<b>3,116</b>
<b>Significant non-cash items</b>								
Amortisation and depreciation	14	431	70	-	<b>515</b>	5	16	<b>536</b>
Other non-cash expenses	(2)	117	(21)	-	<b>94</b>	-	1	<b>95</b>
<b>Capital expenditures</b>	<b>58</b>	<b>488</b>	<b>67</b>	-	<b>613</b>	<b>18</b>	<b>1</b>	<b>632</b>
<b>Carrying value of assets/liabilities</b>								
Property, plant and equipment	182	5,787	661	-	<b>6,630</b>	475	40	<b>7,145</b>
Investments in associates	95	-	-	-	<b>95</b>	-	-	<b>95</b>
Net operating assets	(151)	1,078	151	1,952	<b>3,030</b>	184	745	<b>3,959</b>
Total assets	1,525	7,417	890	3,298	<b>13,130</b>	739	861	<b>14,730</b>
Total liabilities	727	1,216	156	473	<b>2,572</b>	236	525	<b>3,333</b>

<sup>1</sup> The operations attributable to this segment are presented as discontinued in the Group's consolidated income statement. Assets and liabilities related to discontinued operation are presented in the consolidated balance sheet as at 31 December 2005 as assets and liabilities of disposal group (refer to note 42).

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

### 6. METAL SALES

	<u>Total</u>	<u>Nickel</u>	<u>Copper</u>	<u>Palladium</u>	<u>Platinum</u>	<u>Gold</u>
<b>2006</b>						
<b>By origin</b>						
Russian Federation						
Taimyr Peninsula	<b>10,046</b>	5,398	2,699	1,018	841	90
Kola Peninsula	<b>980</b>	814	139	15	9	3
United States of America	<b>524</b>	16	3	232	266	7
	<b>11,550</b>	<b>6,228</b>	<b>2,841</b>	<b>1,265</b>	<b>1,116</b>	<b>100</b>
<b>By destination</b>						
Europe	<b>6,846</b>	3,939	2,016	341	506	44
Asia	<b>1,903</b>	1,497	-	309	97	-
North America	<b>1,820</b>	690	84	613	412	21
Russian Federation	<b>981</b>	102	741	2	101	35
	<b>11,550</b>	<b>6,228</b>	<b>2,841</b>	<b>1,265</b>	<b>1,116</b>	<b>100</b>
<b>2005</b>						
<b>By origin</b>						
Russian Federation						
Taimyr Peninsula	<b>6,063</b>	3,143	1,527	654	672	67
Kola Peninsula	<b>642</b>	506	117	5	11	3
United States of America	<b>434</b>	-	-	253	181	-
Europe	<b>30</b>	25	-	2	-	3
	<b>7,169</b>	<b>3,674</b>	<b>1,644</b>	<b>914</b>	<b>864</b>	<b>73</b>
<b>By destination</b>						
Europe	<b>4,529</b>	2,555	1,228	282	414	50
Asia	<b>925</b>	657	-	176	91	1
North America	<b>1,066</b>	327	-	456	283	-
Russian Federation	<b>649</b>	135	416	-	76	22
	<b>7,169</b>	<b>3,674</b>	<b>1,644</b>	<b>914</b>	<b>864</b>	<b>73</b>

	<u>2006</u>	<u>2005</u>
<b>7. COST OF METAL SALES</b>		
<b>Cash operating costs</b>		
On-mine and concentrating costs (refer to note 8)	1,454	1,243
Smelting costs (refer to note 9)	915	683
Treatment and refining costs (refer to note 10)	453	411
Other costs (refer to note 11)	388	406
Sales of by-products	(672)	(333)
<b>Total cash operating costs</b>	<b>2,538</b>	<b>2,410</b>
Amortisation and depreciation of operating assets (refer to note 12)	568	498
Decrease in metal inventories	52	86
<b>Total</b>	<b>3,158</b>	<b>2,994</b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>8. ON-MINE AND CONCENTRATING COSTS</b>		
Labour	648	519
Consumables and spares	464	434
Repairs and maintenance of equipment	109	98
Insurance	51	52
Tailing pile maintenance and relocation	35	27
Transportation	35	16
Utilities	31	36
Rent expenses	17	14
Sundry on-mine and concentrating costs	64	47
<b>Total (refer to note 7)</b>	<b><u>1,454</u></b>	<b><u>1,243</u></b>
<b>9. SMELTING COSTS</b>		
Platinum group scrap metals purchased	268	82
Labour	245	201
Consumables and spares	223	193
Insurance	70	48
Repairs and maintenance	45	24
Utilities	28	34
Transportation	13	7
Rent expenses	7	5
Non-ferrous scrap metal purchased	5	87
Sundry smelting costs	11	2
<b>Total (refer to note 7)</b>	<b><u>915</u></b>	<b><u>683</u></b>
<b>10. TREATMENT AND REFINING COSTS</b>		
Labour	167	142
Consumables and spares	146	138
Platinum group metals toll refining cost	77	76
Insurance	18	16
Repairs and maintenance	17	12
Utilities	14	18
Transportation	5	3
Rent expenses	3	2
Sundry treatment and refining costs	6	4
<b>Total (refer to note 7)</b>	<b><u>453</u></b>	<b><u>411</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>11. OTHER COSTS</b>		
Transportation	143	117
Tax on mining and pollution levies	127	119
Exploration expenses	49	39
Cost of refined metals purchased from third parties	28	91
Other	41	40
	<u>388</u>	<u>406</u>
<b>Total</b> (refer to note 7)	<b><u>388</u></b>	<b><u>406</u></b>
<b>12. AMORTISATION AND DEPRECIATION OF OPERATING ASSETS</b>		
Mining and concentrating	338	305
Smelting	165	136
Treatment and refining	51	44
Other	14	13
	<u>568</u>	<u>498</u>
<b>Total</b> (refer to note 7)	<b><u>568</u></b>	<b><u>498</u></b>
<b>13. SELLING, GENERAL AND ADMINISTRATIVE EXPENSES</b>		
Export customs duties	484	301
Salaries	240	194
Taxes other than mining and income taxes and pollution levies	82	68
Advertising	70	58
Transportation expenses	30	36
Consulting and other professional services	29	27
Legal and audit services	21	29
External research and development	20	14
Depreciation	19	17
Commission paid	12	10
Repairs and maintenance	12	9
Insurance	10	12
Other	61	66
	<u>1,090</u>	<u>841</u>
<b>Total</b>	<b><u>1,090</u></b>	<b><u>841</u></b>



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>14. OTHER NET OPERATING EXPENSES</b>		
Impairment of property, plant and equipment (refer to note 18)	87	10
Maintenance of social sphere facilities	78	69
Donations	68	49
Foreign exchange loss/(gain), net	33	(1)
Loss on disposal of property, plant and equipment	21	28
Change in provision for tax penalties	19	15
Change in allowance for value added tax recoverable	9	15
Change in allowance for doubtful debts	5	(10)
Operating profit of non-mining entities	(28)	(16)
Other	(14)	(3)
<b>Total</b>	<b><u>278</u></b>	<b><u>156</u></b>
<b>15. FINANCE COSTS</b>		
Interest expense on borrowings	60	75
Unwinding of discount on decommissioning obligations (refer to note 30)	19	12
Interest expense on pension obligations (refer to note 29)	7	8
Foreign exchange (gain)/loss on revaluation of borrowings, net	(65)	26
<b>Total</b>	<b><u>21</u></b>	<b><u>121</u></b>
<b>16. NET (LOSS)/INCOME FROM INVESTMENTS</b>		
Income on disposal of shares of OJSC "Krasnoyarskaya generatsiya"	117	-
Interest income on bank deposits and loans advanced	74	43
Dividend income on available-for-sale investments	6	9
Income from associates (refer to note 20)	3	2
Loss on disposal of shares of Gold Fields Limited	(317)	-
Change in allowance for promissory notes and loans advanced	(83)	(4)
Impairment of investments in associates (refer to note 20)	(36)	-
Other	10	9
<b>Total</b>	<b><u>(226)</u></b>	<b><u>59</u></b>

Change in allowance for promissory notes and loans advanced mostly represents provision against loan provided by the Group to a related party in the amount of USD 70 million (refer to note 37).

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>17. INCOME TAX</b>		
Current tax expense	1,893	911
Deferred tax benefit	<u>(88)</u>	<u>(73)</u>
<b>Total</b>	<b><u>1,805</u></b>	<b><u>838</u></b>

A reconciliation of theoretical income tax, calculated at the rate effective in the Russian Federation of 24%, the primary location of the Group's production entities, to the amount of actual income tax expense recorded in the income statement is as follows:

<b>Profit before income tax from continuing operations</b>	<b>6,777</b>	<b>3,116</b>
Profit before income tax from a discontinued operation	<u>1,005</u>	<u>125</u>
<b>Profit before income tax from continuing and discontinued operations</b>	<b><u>7,782</u></b>	<b><u>3,241</u></b>
Theoretical income tax at 24%	1,868	778
Impact of specific tax rates	(291)	(21)
Tax effect of permanent differences	171	118
Permanent difference on impairment of investments	29	1
Taxable losses of subsidiaries not carried forward	2	6
Change in valuation allowance	<u>38</u>	<u>7</u>
<b>Income tax at effective rate of 23% (2005: 27%)</b>	<b><u>1,817</u></b>	<b><u>889</u></b>
Less: Income tax attributable to a discontinued operation (refer to note 42)	<u>(12)</u>	<u>(51)</u>
<b>Income tax expense attributable to continuing operations</b>	<b><u>1,805</u></b>	<b><u>838</u></b>

The corporate income tax rates in other countries where the Group has a significant taxable presence vary from 0% to 39%.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

### 18. PROPERTY, PLANT AND EQUIPMENT

	Buildings, structures and utilities	Machinery, equipment and transport	Other	Construction- in-progress	Total
<b>Cost</b>					
<b>Balance at 31 December 2004</b>	<b>5,258</b>	<b>2,717</b>	<b>152</b>	<b>1,312</b>	<b>9,439</b>
Additions	-	-	-	780	780
Acquired on acquisition of subsidiaries (refer to note 36)	397	39	1	8	445
Disposed of on disposal of subsidiaries	(5)	(9)	-	(1)	(15)
Transfers from capital construction-in-progress	167	375	19	(561)	-
Decommissioning asset raised (refer to note 30)	135	9	-	-	144
Disposals	(26)	(69)	(9)	(20)	(124)
Reclassified to non-current assets of disposal group	(799)	(296)	(9)	(145)	(1,249)
Effect of translation to presentation currency	(172)	(96)	(4)	(59)	(331)
<b>Balance at 31 December 2005</b>	<b>4,955</b>	<b>2,670</b>	<b>150</b>	<b>1,314</b>	<b>9,089</b>
Additions	-	-	-	769	769
Acquired on acquisition of subsidiaries (refer to note 36)	200	107	-	8	315
Transfers from capital construction-in-progress	247	326	7	(580)	-
Decommissioning asset raised (refer to note 30)	9	-	-	-	9
Disposals	(29)	(81)	(2)	(2)	(114)
Effect of translation to presentation currency	428	256	14	126	824
<b>Balance at 31 December 2006</b>	<b>5,810</b>	<b>3,278</b>	<b>169</b>	<b>1,635</b>	<b>10,892</b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	Buildings, structures and utilities	Machinery, equipment and transport	Other	Construction- in-progress	Total
<b>Accumulated depreciation and impairment</b>					
<b>Balance at 31 December 2004</b>	<b>(786)</b>	<b>(685)</b>	<b>(18)</b>	<b>(98)</b>	<b>(1,587)</b>
Charge for the year	(316)	(260)	(11)	-	(587)
Eliminated on disposals	7	36	2	-	45
Impairment	(6)	-	-	(15)	(21)
Eliminated on reclassification to non-current assets of disposal group	73	64	1	6	144
Effect of translation to presentation currency	30	28	-	4	62
<b>Balance at 31 December 2005</b>	<b>(998)</b>	<b>(817)</b>	<b>(26)</b>	<b>(103)</b>	<b>(1,944)</b>
Charge for the year	(306)	(262)	(11)	-	(579)
Eliminated on disposals	8	38	2	-	48
Impairment (refer to note 14)	(92)	(8)	-	13	(87)
Effect of translation to presentation currency	(101)	(84)	(2)	(9)	(196)
<b>Balance at 31 December 2006</b>	<b>(1,489)</b>	<b>(1,133)</b>	<b>(37)</b>	<b>(99)</b>	<b>(2,758)</b>
<b>Carrying value</b>					
<b>31 December 2005</b>	<b>3,957</b>	<b>1,853</b>	<b>124</b>	<b>1,211</b>	<b>7,145</b>
<b>31 December 2006</b>	<b>4,321</b>	<b>2,145</b>	<b>132</b>	<b>1,536</b>	<b>8,134</b>

Included in property, plant and equipment at 31 December 2006 are non-mining assets with a carrying value of USD 1,237 million (31 December 2005: USD 651 million).

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

### 19. INTANGIBLE ASSETS

	<u>Goodwill</u>	<u>Software and other</u>	<u>Total</u>
<b>Cost</b>			
<b>Balance at 31 December 2004</b>	-	28	28
Acquired on acquisition of subsidiaries (refer to note 36)	14	-	14
Additions	-	15	15
Disposals	-	(2)	(2)
Effect of translation to presentation currency	-	(2)	(2)
<b>Balance at 31 December 2005</b>	<u>14</u>	<u>39</u>	<u>53</u>
Acquired on acquisition of subsidiaries (refer to note 36)	10	-	10
Additions	-	27	27
Disposals	-	(1)	(1)
Effect of translation to presentation currency	1	4	5
<b>Balance at 31 December 2006</b>	<u><u>25</u></u>	<u><u>69</u></u>	<u><u>94</u></u>
<b>Accumulated amortisation and impairment</b>			
<b>Balance at 31 December 2004</b>	-	(4)	(4)
Charge for the year	-	(7)	(7)
Eliminated on disposals	-	2	2
Effect of translation to presentation currency	-	-	-
<b>Balance at 31 December 2005</b>	-	(9)	(9)
Charge for the year	-	(11)	(11)
Eliminated on disposals	-	-	-
Effect of translation to presentation currency	-	(1)	(1)
<b>Balance at 31 December 2006</b>	<u><u>-</u></u>	<u><u>(21)</u></u>	<u><u>(21)</u></u>
<b>Carrying value</b>			
<b>31 December 2005</b>	<u><u>14</u></u>	<u><u>30</u></u>	<u><u>44</u></u>
<b>31 December 2006</b>	<u><u>25</u></u>	<u><u>48</u></u>	<u><u>73</u></u>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	2006	2005
<b>20. INVESTMENTS IN ASSOCIATES</b>		
<b>Balance at beginning of the year</b>	<b>95</b>	<b>162</b>
Acquired during the year	151	-
Disposed of during the year	(39)	-
Change in classification due to increase in shareholding	-	(9)
Share of post-acquisition profits (refer to note 16)	3	2
Impairment of investments in associates (refer to note 16)	(36)	-
Reclassified from/(to) investments held for sale	56	(56)
Reclassified to investments available-for-sale	(35)	-
Effect of translation to presentation currency	13	(4)
<b>Balance at end of the year</b>	<b>208</b>	<b>95</b>

Details of the Group's associates are as follows:

Name of associate	Carrying value of investment	Total assets	Total liabilities	Sales	(Loss)/ profit
<b>2006</b>					
Smart Hydrogen Inc.	112	224	-	-	(76)
OJSC "Krasnoyarskenergo"	30	143	(31)	225	6
OJSC "Norilskgazprom"	30	140	(36)	122	16
OJSC "Kolenergo"	15	85	(27)	100	-
Other	21	226	(106)	972	(20)
	<b>208</b>	<b>818</b>	<b>(200)</b>	<b>1,419</b>	<b>(74)</b>
<b>2005</b>					
OJSC "Krasnoyarskaya generatsiya"	37	465	(74)	86	(4)
OJSC "Norilskgazprom"	28	145	(54)	97	14
OJSC "Krasnoyarskenergo"	23	278	(38)	475	4
Other	7	124	(36)	130	-
	<b>95</b>	<b>1,012</b>	<b>(202)</b>	<b>788</b>	<b>14</b>

Smart Hydrogen Inc. is a joint venture formed in April 2006 by the Group and Interros Holding Company, a party related by means of common ownership and control. The Group owns 50% of Smart Hydrogen Inc. Through this entity in June 2006 the principal investors acquired a 35% stake in Plug Power Inc., a US designer of environmentally clean and reliable energy products.

At 31 December 2006 management reviewed the carrying value of the Group's investment in Smart Hydrogen Inc. and determined that the recoverable amount of the investment is less than its carrying amount. Accordingly, the carrying amount was reduced to the recoverable amount and an impairment loss of USD 36 million was recognised in the income statement (refer to note 16).

In October 2005 and March 2006 the Group became a shareholder in OJSC "Krasnoyarskaya generatsiya" and OJSC "Krasnoyarskiye magistralniye seti", accordingly, as a part of reorganisation of OJSC "Krasnoyarskenergo". In November 2006 the Group sold its share in OJSC "Krasnoyarskaya generatsiya" for a cash consideration of USD 156 million (refer to note 37).

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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On 9 December 2005 the Board of Directors of the Company approved a decision to sell its investment in OJSC “Kolenergo”. At 31 December 2005 this investment was classified as held for sale and included in current investments in securities (refer to note 21). However, in September 2006 management has changed its plan to sell this investment. Accordingly, the Group ceased to classify investment in OJSC “Kolenergo” as held for sale, and adjusted its carrying value as if this asset had not been classified as held for sale. As a result of reclassification of this investment from investments held for sale to investments in associates, income from associate for the year ended 31 December 2006 was recognised in profit from continuing operations.

In November 2006 the Group’s investments in OJSC “Kolskaya generiruyuschaya kompania” and OJSC “Apatitskaya TEC” were exchanged for 208,928 million shares of OJSC “Territorial Generation Company № 1” (OJSC “TGK-1”) as a part of the reorganisation of RAO “UES of Russia”. Investment in OJSC “TGK-1” was classified as investment in securities available-for-sale (refer to note 21).

OJSC “Krasnoyarskenergo” and OJSC “Kolenergo” are public entities that are listed on the Russian Stock Exchange. At 31 December 2006 market value of the Group’s investment in OJSC “Krasnoyarskenergo” amounted to USD 164 million (31 December 2005: USD 66 million), and market value of the Group’s investment in OJSC “Kolenergo” amounted to USD 51 million.

	<u>2006</u>	<u>2005</u>
<b>21. INVESTMENTS IN SECURITIES AND OTHER FINANCIAL ASSETS</b>		
<b>Non-current</b>		
Securities available-for-sale	2,331	615
Long-term deposits	268	5
Long-term accounts receivable	9	25
Long-term loans advanced and other	7	45
<b>Total non-current</b>	<b><u>2,615</u></b>	<b><u>690</u></b>
<b>Current</b>		
Short-term loans advanced	45	5
Securities available-for-sale	35	71
Securities held for trading	22	-
Investments held for sale (refer to note 20)	-	56
Other	2	2
<b>Total current</b>	<b><u>104</u></b>	<b><u>134</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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	<u>Shareholding</u>	<u>2006</u>	<u>2005</u>
Non-current securities available-for-sale consisted of shares of the following companies:			
RAO "UES of Russia"	3.5%	1,580	611
OJSC "OGK-3"	14.6%	572	-
OJSC "Polyus Gold"	1.0%	95	-
OJSC "TGK-1"	7.2%	79	-
OJSC "Samara Bearing Plant"	5.6%	5	4
<b>Total</b>		<b><u>2,331</u></b>	<b><u>615</u></b>

At 31 December 2006 short-term loans advanced included a loan to OJSC "Norilskgazprom" in the amount of USD 21 million, at interest rate of 6.4%, repayable in 2007. At 31 December 2005 this loan in the amount of USD 37 million was recognised within long-term loans advanced.

Current securities available-for-sale mostly comprised U.S. federal agency notes, commercial papers and bonds.

Interest rates on long-term deposits held in banks vary from 6.1% to 7.4%.

## 22. OTHER NON-CURRENT ASSETS

Value added tax recoverable	82	137
Non-current metal inventories	-	9
	<b>82</b>	<b>146</b>
Less: Allowance for value added tax recoverable	(38)	(52)
<b>Total</b>	<b><u>44</u></b>	<b><u>94</u></b>

## 23. INVENTORIES

Refined metals		
Joint products at net production cost	361	389
By-products at net realisable value	135	78
Work-in-process at net production cost	273	254
<b>Total metal inventories</b>	<b>769</b>	<b>721</b>
Stores and materials at cost	732	639
Less: Allowance for obsolete and slow-moving items	(30)	(59)
<b>Net stores and materials</b>	<b><u>702</u></b>	<b><u>580</u></b>
<b>Total inventories</b>	<b><u>1,471</u></b>	<b><u>1,301</u></b>



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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	<u>2006</u>	<u>2005</u>
<b>24. TRADE AND OTHER RECEIVABLES</b>		
Trade receivables	611	339
Advances to suppliers	54	46
Other receivables	<u>157</u>	<u>116</u>
	<b>822</b>	<b>501</b>
Less: Allowance for doubtful debts	<u>(77)</u>	<u>(61)</u>
<b>Total</b>	<b><u>745</u></b>	<b><u>440</u></b>
<b>25. OTHER CURRENT ASSETS</b>		
Value added tax recoverable	510	453
Prepaid insurance	97	27
Customs duties	55	29
Prepaid income tax	27	22
Other taxes	10	25
Other prepaid expenses	<u>8</u>	<u>11</u>
<b>Total</b>	<b><u>707</u></b>	<b><u>567</u></b>
<b>26. CASH AND CASH EQUIVALENTS</b>		
Current accounts		
- RUR	185	137
- foreign currencies	263	47
Bank deposits		
- RUR	15	-
- foreign currencies	1,618	639
Restricted cash	5	18
Other cash and cash equivalents	<u>92</u>	<u>81</u>
<b>Total</b>	<b><u>2,178</u></b>	<b><u>922</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>27. SHARE CAPITAL</b>		
<b>Authorised, issued and fully paid capital</b>		
31 December 2006: 190,627,747 ordinary shares at par value of RUR 1 each	8	-
31 December 2005: 213,905,884 ordinary shares at par value of RUR 1 each	<u>-</u>	<u>9</u>
<b>Total</b>	<b><u>8</u></b>	<b><u>9</u></b>
<b>Treasury shares</b>		
31 December 2006: 9,209,834 ordinary shares	(999)	-
31 December 2005: 25,198,963 ordinary shares	<u>-</u>	<u>(1,457)</u>
<b>Total</b>	<b><u>(999)</u></b>	<b><u>(1,457)</u></b>
<p>On 27 March 2006 23,278,137 treasury shares were cancelled by the Company.</p> <p>On 28 December 2006 7,498,950 ordinary shares were bought back from shareholders at RUR 3,510 per share for a total consideration of USD 999 million.</p> <p>As part of restructuring of the Group that took place in 2001-2002, shareholders of OJSC "RAO "Norilsk Nickel", a subsidiary of the Group, were entitled during certain periods to swap their shares for shares in OJSC "MMC Norilsk Nickel". During the year ended 31 December 2006 209,942 shares had been swapped.</p>		
Number of ordinary shares in issue at end of the year	181,417,913	188,706,921
Weighted average number of ordinary shares in issue during the year	188,767,177	201,242,833

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>28. LONG-TERM BORROWINGS</b>		
7.125% Guaranteed notes due 2009, net of direct expenses on issuance	499	499
<p>On 30 September 2004 Norilsk Nickel Luxemburg S.A., a wholly owned special purpose subsidiary of the Group, issued USD 500 million 7.125% notes. The notes were issued at par value with an interest payable semi-annually in arrears on 30 March and 30 September, and mature on 30 September 2009. The notes are unconditionally and irrevocably guaranteed by OJSC "MMC Norilsk Nickel".</p>		
Syndicated loan arranged by Toronto Dominion	96	109
<p>A USD 250 million credit facility arranged by Stillwater Mining Company, a subsidiary of the Group, at LIBOR + 3.25% per annum. Repayments commenced in 2004, with the final instalment due on 30 July 2010. Substantially all the property and assets of Stillwater Mining Company are pledged as security for this credit facility. The loan agreement requires that 50% of the company's annual excess cash flow, any proceeds from asset sales and the issuance of debt or equity securities, subject to specified exceptions, be offered to repay this loan.</p>		
Exempt Facility Reversal Bonds Series 2000 issued through the State of Montana Investment Board	29	29
<p>USD-denominated bonds with an effective interest rate of 8.57% issued on 6 July 2002 and maturing on 1 July 2020.</p>		
Other long-term borrowings	<u>11</u>	<u>6</u>
	<b>635</b>	<b>643</b>
Less: Current portion repayable within one year and shown under current liabilities (refer to note 32)	<u>(3)</u>	<u>(8)</u>
<b>Total</b>	<b><u>632</u></b>	<b><u>635</u></b>
Long-term borrowings are repayable as follows:		
Due in the second year	4	2
Due in the third year	502	2
Due in the fourth year	93	500
Due in the fifth year	-	98
Due thereafter	<u>33</u>	<u>33</u>
	<b><u>632</u></b>	<b><u>635</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>29. EMPLOYEE BENEFIT OBLIGATIONS</b>		
<b>Non-current</b>		
Lifelong professional pension plan	42	37
Joint corporate pension plan	21	24
Mother's rights program	1	2
Six pensions plan	<u>1</u>	<u>1</u>
	<b>65</b>	<b>64</b>
Less: Current portion of employee benefit obligations	<u>(8)</u>	<u>(8)</u>
<b>Total non-current</b>	<u><b>57</b></u>	<u><b>56</b></u>
<b>Current</b>		
Accrual for annual leave	143	120
Wages and salaries	92	72
Current portion of employee benefit obligations	8	8
Other	<u>16</u>	<u>12</u>
<b>Total current</b>	<u><b>259</b></u>	<u><b>212</b></u>
<b>Defined benefit plans</b>		
Present value of funded defined benefit obligation	121	104
Fair value of plan assets	<u>(11)</u>	<u>-</u>
Fair value of obligation	110	104
Unrecognised actuarial losses	<u>(45)</u>	<u>(40)</u>
	<u><b>65</b></u>	<u><b>64</b></u>
Amounts recognised in the income statement were as follows:		
Interest expense (refer to note 15)	7	8
Additional cost arising from new plan members	4	6
Net actuarial losses recognised during the year	3	2
Current service costs	<u>2</u>	<u>1</u>
<b>Total</b>	<u><b>16</b></u>	<u><b>17</b></u>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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Movements in the present value of the defined benefit obligations were as follows:

	<b>Lifelong professional pension plan</b>	<b>Joint corporate pension plan</b>	<b>Mother's rights program</b>	<b>Six pensions plan</b>
<b>Balance at 31 December 2004</b>	<b>41</b>	<b>22</b>	<b>4</b>	<b>3</b>
Cash payments	(5)	(1)	(4)	(2)
Charge for the year	8	6	2	1
Actuarial losses/(gains)	23	9	-	(1)
Effect of translation to presentation currency	(1)	(1)	-	-
<b>Balance at 31 December 2005</b>	<b>66</b>	<b>35</b>	<b>2</b>	<b>1</b>
Cash payments	(7)	(1)	(1)	(1)
Charge for the year	9	6	-	1
Actuarial losses/(gains)	9	(5)	-	-
Effect of translation to presentation currency	4	3	-	-
<b>Balance at 31 December 2006</b>	<b>81</b>	<b>38</b>	<b>1</b>	<b>1</b>

Starting from 2006 all of the Group's pension plans are managed by a non-state Pension Fund "Norilsk Nickel", a related party. Contributions from the Group to this Fund during the year ended 31 December 2006 amounted to USD 11 million (2005: nil).

The major categories of plan assets and the expected rate of return at the balance sheet dates for each category were as follows:

	<b>Expected return</b>		<b>Fair value of plan assets</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
Equity securities	46.7%	n/a	3	-
Bonds	7.9%	n/a	6	-
Promissory notes	6.4%	n/a	1	-
Other	4.9%	n/a	1	-
<b>Weighted average expected return</b>	<b>10.4%</b>	<b>n/a</b>	<b>11</b>	<b>-</b>

The overall expected rate of return is a weighted average of the expected returns of the various categories of plan assets held less expenses on managing the assets. Management of the Group assesses the expected returns based on historical return trends for these assets.

Key assumptions used in estimation of defined benefit obligations were the following:

	<b>2006</b>	<b>2005</b>
Discount rate	7.0%	7.0%
Weighted average expected return on plan assets	10.4%	n/a
Pre-retirement increases to capital accounts	4.5%	4.5%
Future salary increases	6.7%	6.7%
Future pension increases	5.2%	5.2%
Average life expectancy of members from the date of retirement	17 years	17 years

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>Defined contribution plans</b>		
Amounts recognised in the income statement in respect of defined contribution plans:		
Pension fund of the Russian Federation	181	156
Stillwater Mining Company savings plan	<u>5</u>	<u>5</u>
<b>Total</b>	<b><u>186</u></b>	<b><u>161</u></b>
<b>30. ENVIRONMENTAL OBLIGATIONS</b>		
<b>Balance at beginning of the year</b>	<b>269</b>	<b>155</b>
New obligations raised (refer to note 18)	4	105
Change in estimate (refer to note 18)	5	39
Acquired on acquisition of subsidiaries	-	21
Unwinding of discount on decommissioning obligations (refer to note 15)	19	12
Charge to production cost	1	3
Reclassified to non-current liabilities of disposal group	-	(61)
Effect of translation to presentation currency	<u>24</u>	<u>(5)</u>
<b>Balance at end of the year</b>	<b><u>322</u></b>	<b><u>269</u></b>
Key assumptions used in estimation of environmental obligations were as follows:		
Discount rates	6.6%-7.7%	7.0%-7.7%
Future expected increase of expenses	25.0%	25.0%
Expected closure date of mines	2007-2063	2006-2070
Present value of expected cost to be incurred for settlement of environmental obligations was as follows:		
Due from second to fifth year	41	49
Due from sixth to tenth year	10	34
Due from eleventh to fifteenth year	64	25
Due from sixteenth to twentieth year	83	65
Due thereafter	<u>124</u>	<u>96</u>
	<b><u>322</u></b>	<b><u>269</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>31. DEFERRED TAX LIABILITIES</b>		
<b>Balance at beginning of the year</b>	<b>543</b>	<b>740</b>
Recognised in the income statement	(88)	(82)
Change in deferred tax liability arising on revaluation of available-for-sale investments	304	-
Change in deferred tax liability due to acquisition of subsidiaries (refer note 36)	57	89
Reclassified to non-current liabilities of disposal group	-	(169)
Effect of translation to presentation currency	65	(35)
<b>Balance at end of the year</b>	<b><u>881</u></b>	<b><u>543</u></b>

Deferred taxation is attributable to the temporary differences that exist between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes. The tax effects of temporary differences that give rise to deferred taxation are presented below:

Property, plant and equipment	662	593
Accrued operating expenses	(41)	(43)
Valuation of receivables	(2)	(7)
Unrealised profit on intra-group transactions	(86)	(43)
Inventory valuation	59	36
Valuation of investments	307	(10)
Loss carried forward on disposal of investments	(80)	-
Valuation allowance for deferred tax asset	100	55
Other	(38)	(38)
<b>Total</b>	<b><u>881</u></b>	<b><u>543</u></b>

The unutilised tax losses of the North American operations as at 31 December 2006, which are available for offset against future taxable income earned in the United States of America, amounted to USD 297 million (31 December 2005: USD 285 million), have not been recognised as a deferred tax asset.

At 31 December 2006 the Group does not recognise a deferred tax liability for taxable temporary differences associated with investments in subsidiaries of USD 2,531 million (31 December 2005: USD 2,422 million), because it is able to control the timing of reversal of such differences and has no intention to reverse them in the foreseeable future.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>32. SHORT-TERM BORROWINGS</b>		
RUR-denominated short-term borrowings	9	54
USD-denominated short-term borrowings at floating rates	-	295
USD denominated short-term borrowings at fixed rates	146	-
Current portion of long-term borrowings (refer to note 28)	3	8
<b>Total</b>	<b><u>158</u></b>	<b><u>357</u></b>

The interest rates on these borrowings vary as follows:

RUR-denominated short-term borrowings	0.0%	5.5%
USD-denominated short-term borrowings at floating rates	-	LIBOR+0.7%
USD-denominated short-term borrowings at fixed rates	5.8% to 6.0%	-

### 33. TRADE AND OTHER PAYABLES

Trade payables	191	170
Insurance	107	10
Advances from customers	50	56
Interest	9	11
Other creditors	64	53
<b>Total</b>	<b><u>421</u></b>	<b><u>300</u></b>

### 34. TAXES PAYABLE

Income tax	244	38
Provision for tax penalties	52	31
Value added tax	29	60
Property tax	25	21
Tax on mining	16	9
Unified social tax	12	10
Personal income tax	10	9
Other	5	9
<b>Total</b>	<b><u>393</u></b>	<b><u>187</u></b>



# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	<u>2006</u>	<u>2005</u>
<b>35. DIVIDENDS</b>		
On 24 November 2006 the Company declared an interim dividend of RUR 56 (USD 2.11) per share in respect of the year ended 31 December 2006. The dividend was paid to shareholders on 29 December 2006. This amount is net of USD 4 million paid to the Group subsidiaries.	399	-
On 29 June 2006 the Company declared a final dividend in respect of the year ended 31 December 2005 of RUR 53 (USD 1.98) per share. The dividend was paid to shareholders on 15 August 2006. This amount is net of USD 4 million paid to the Group subsidiaries.	373	-
On 30 December 2005 the Company declared an interim dividend of RUR 43 (USD 1.49) per share in respect of the year ended 31 December 2005. The dividend was paid to shareholders on 28 February 2006. This amount is net of USD 3 million paid to the Group subsidiaries.	-	298
On 30 June 2005 the Company declared a final dividend in respect of the year ended 31 December 2004 of RUR 28 (USD 0.98) per share. The dividend was paid to shareholders on 31 August 2005. This amount is net of USD 3 million paid to the Group subsidiaries.	-	194
<b>Total</b>	<b><u>772</u></b>	<b><u>492</u></b>
<b>36. ACQUISITION OF SUBSIDIARIES</b>		
<b>Net assets acquired</b>		
Property, plant and equipment (refer to note 18)	315	445
Other assets	19	40
Loans and borrowings	(7)	(37)
Trade and other payables	(6)	(53)
Deferred tax liabilities (refer to note 31)	(57)	(89)
<b>Net assets at date of acquisition</b>	<b>264</b>	<b>306</b>
Decrease in minority interest due to increase of investments in subsidiaries by the Group	2	18
Less: Minority interest	-	(1)
<b>Groups' share of net assets acquired</b>	<b>266</b>	<b>323</b>
Add: Goodwill on acquisition (refer to note 19)	10	14
Less: Pre-acquisition amount invested in subsidiary	-	(9)
<b>Total consideration</b>	<b>276</b>	<b>328</b>
Satisfied by issuance from treasury shares	(2)	(12)
Satisfied by cash	(274)	(176)
Deferred cash consideration	-	(140)
Net cash outflow arising on acquisition:		
Cash consideration	(274)	(176)
Cash and cash equivalents acquired	5	1
<b>Net cash outflow on acquisition of subsidiaries</b>	<b><u>(269)</u></b>	<b><u>(175)</u></b>

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

	2006	2005
Holdings in the following companies were acquired:		
<i>Russian gold mining companies</i>		
OJSC "Aldanzoloto GRK"	-	99.2%
OJSC "Yuzhno-Verkhoyanskaya Gornaya Kompaniya"	-	50.0%
OJSC "Yakutskaya Gornaya Kompaniya"	-	100.0%
OJSC "Pervenets"	-	74.0%
OJSC "Lenzoloto"	-	11.2%
OJSC "Matrosov Mine"	-	31.3%
<i>Other acquisitions</i>		
OJSC "Taimyrenego"	100.0%	-
LLC "Astron"	71.0%	-
LLC "Astron-S"	71.0%	-
LLC "Nortrans"	100.0%	-
LLC "Zapolyarniy Torgoviy Alians"	100.0%	-
LLC "Terminal"	-	100.0%
LLC "Gornaya Leasingovaya Kompaniya"	-	80.1%

### 37. RELATED PARTIES

Related parties are considered to include shareholders, affiliates and entities under common ownership and control with the Group and members of key management personnel. The Company and its subsidiaries, in the ordinary course of their business, enter into various sale, purchase and service transactions with related parties.

#### Transactions with related parties

	Sale of goods	Purchase of goods	Purchase of services	Purchase of investments
<b>Year ended 31 December 2006</b>				
Company	54	12	71	70
Subsidiaries of the Group	51	154	69	-
<b>Total</b>	<b>105</b>	<b>166</b>	<b>140</b>	<b>70</b>
<b>Year ended 31 December 2005</b>				
Company	52	54	63	47
Subsidiaries of the Group	12	62	37	-
<b>Total</b>	<b>64</b>	<b>116</b>	<b>100</b>	<b>47</b>

During the year ended 31 December 2006 the Group sold property, plant and equipment to related parties for a total cash consideration of USD 19 million.

In November 2006 the Group sold its investment in shares of OJSC "Krasnoyarskaya generatsiya" to related parties for a cash consideration of USD 156 million (refer to note 20).

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### Outstanding balances with related parties

	Loans and borrowings	Investments and cash	Trade receivables	Trade payables
<b>31 December 2006</b>				
Company	-	463	8	63
Subsidiaries of the Group	6	212	4	20
<b>Total</b>	<b>6</b>	<b>675</b>	<b>12</b>	<b>83</b>
<b>31 December 2005</b>				
Company	-	242	2	20
Subsidiaries of the Group	31	214	6	14
<b>Total</b>	<b>31</b>	<b>456</b>	<b>8</b>	<b>34</b>

All balances were unsecured and expected to be settled in cash. No guarantees have been given or received. Allowance for loan provided to a related party amounted to USD 70 million (refer to note 16).

### Compensation of key management personnel

Remuneration of key management personnel of the Group for the year ended 31 December 2006 amounted to USD 13 million (31 December 2005: USD 14 million).

## 38. COMMITMENTS

### Capital commitments

The Management Board has approved the following capital expenditure budget for the year ending 31 December 2007:

Maintenance of property, plant and equipment	797
Expansion of property, plant and equipment	508
<b>Total</b>	<b>1,305</b>

2007 budgeted capital expenditure allocated between:

Contracted	570
Not contracted	735
<b>Total</b>	<b>1,305</b>

Contracted obligations in respect of capital commitments for the period after 2007 amount to approximately USD 264 million.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

US Dollars million

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### Operating leases

The land in the Russian Federation on which the Group's production facilities are located is owned by the state. The Group leases land through operating lease agreements, which expire in various years through 2051. Future minimum lease payments due under non-cancellable operating lease agreements at 31 December 2006 are as follows:

Due in one year	22
Due in the second year	10
Due thereafter	<u>24</u>
<b>Total</b>	<b><u><u>56</u></u></b>

### Intergovernmental agreement with Kingdom of Norway

In 2001 the governments of the Russian Federation and Kingdom of Norway signed an intergovernmental agreement in respect of provision of technical assistance in the reconstruction of metallurgical facilities of Pechenganickel Combine, a branch of OJSC "Kolskaya Mining and Metallurgical Company".

Total investment in the reconstruction of metallurgical facilities was agreed to be USD 103 million, financed as follows:

Grants from Kingdom of Norway	31
Loan from Nordic Investment Bank	30
Contribution by the Group	<u>42</u>
<b>Total</b>	<b><u><u>103</u></u></b>

At 31 December 2006 total investment in reconstruction of metallurgical facilities of Pechenganickel Combine amounted to USD 15 million.

### Social commitments

The Group contributes to mandatory and voluntary social programs and maintains social assets in the locations where it has its main operating facilities. The Group's social assets, as well as local social programs, benefit the community at large and are not normally restricted to the Group's employees. These contributions are recorded in the period in which they are incurred.

The Group's commitments will be funded from its own cash resources.

## 39. CONTINGENCIES

### Litigation

Unresolved tax litigation at 31 December 2006 amounted to approximately USD 95 million (31 December 2005: USD 142 million). Management believes that the risk of an unfavourable outcome to the litigation is possible.

In addition, the Group had a number of claims and litigation relating to sales and purchases of goods and services from suppliers. Management believes that none of these claims, individually or in aggregate, will have a material adverse impact on the Group.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

*US Dollars million*

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### **Taxation contingencies in the Russian Federation**

The taxation system in the Russian Federation is at a relatively early stage of development, and is characterised by numerous taxes, frequent changes and inconsistent enforcement at federal, regional and local levels.

The government of the Russian Federation has commenced a revision of the Russian tax system and passed certain laws implementing tax reform. The new laws reduce the number of taxes and overall tax burden on businesses and simplify tax litigation. However, these new tax laws continue to rely heavily on the interpretation of local tax officials and fail to address many existing problems. Many issues associated with practical implication of new legislation are unclear and complicate the Group's tax planning and related business decisions.

In terms of Russian tax legislation, authorities have a period of up to three years to re-open tax declarations for further inspection. Changes in the tax system that may be applied retrospectively by authorities could affect the Group's previously submitted and assessed tax declarations.

While management believes that it has adequately provided for tax liabilities based on its interpretation of current and previous legislation, the risk remains that tax authorities in the Russian Federation could take differing positions with regard to interpretive issues. This uncertainty may expose the Group to additional taxation, fines and penalties that could be significant.

With regards to matters where practice concerning payment of taxes is unclear, management estimated possible tax exposures at 31 December 2006 to be approximately USD 204 million (31 December 2005: USD 117 million).

### **Environmental matters**

The Group is subject to extensive federal, state and local environmental controls and regulations in the countries in which it operates. The Group's operations involve the discharge of materials and contaminants into the environment and the disturbance of land that could potentially impact on flora and fauna, and give rise to other environmental concerns.

The Group's management believes that its mining and production technologies are in compliance with all current existing environmental legislation in the countries in which it operates. However, environmental laws and regulations continue to evolve. The Group is unable to predict the timing or extent to which those laws and regulations may change. Such change, if it occurs, may require that the Group modernise technology to meet more stringent standards.

The Group is obliged in terms of various laws, mining licenses and 'use of mineral rights' agreements to decommission mine facilities on cessation of its mining operations and to restore and rehabilitate the environment. Management of the Group regularly reassesses environmental obligations related to its operations. Estimates are based on management's understanding of current legal requirements and the terms of license agreements. Should the requirements of applicable environmental legislation change or be clarified, the Group may incur additional environmental obligations.

### **Russian Federation risk**

As an emerging market, the Russian Federation does not possess a fully developed business and regulatory infrastructure including stable banking and judicial systems, which would generally exist in a more mature market economy. The economy of the Russian Federation is characterized by a currency that is not freely convertible outside of the country, currency controls, low liquidity levels for debt and equity markets, and continuing inflation. As a result, operations in the Russian Federation involve risks that are not typically associated with those in more developed markets.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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Stability and success of Russian economy and the Group's business mainly depends on the effectiveness of economic measures undertaken by the government as well as the development of legal and political systems.

### 40. RISK MANAGEMENT ACTIVITIES

In the normal course of its operations, the Group is exposed to commodity price, currency, interest rate, operational, credit and liquidity risks. The Group has implemented a risk management structure and has adopted a series of risk management and control procedures to facilitate the measurement, evaluation and control of these exposures and related risk management activities.

#### **Risk management structure**

The Group's treasury function is responsible for the management of currency, liquidity, interest rate and credit risk. Within the treasury function, there is an independent risk management unit, responsible for monitoring the treasury's adherence to the Group's risk management policies.

Commodity price risk is managed by the Sales Block of the Group. An independent risk management unit exists within that function to control exposures and ensure they are in line with policies set by management of the Sales Block and senior management of the Group.

#### **Commodity price risk**

Commodity price risk is the risk that the Group's current or future earnings will be adversely impacted by changes in the market prices of the Group's joint products, i.e. nickel, copper, palladium, platinum and gold.

The Group is exposed to commodity price risk as a substantial part of its revenues is derived from long-term contracts with physical off-takers for known volumes of metals, but at prices that will be determined by reference to market prices at the delivery date.

For a certain portion of its revenues the Group manages its exposure to commodity price risk by entering into fixed price sales contracts and cap and floor arrangements for the sale of refined metal to physical off-takers.

#### **Currency risk**

Currency risk is the risk that the financial results of the Group will be adversely impacted by changes in exchange rates.

The majority of the Group's revenues are denominated in USD, whereas the majority of the Group's expenditures are denominated in RUR, accordingly, operating profits are adversely impacted by appreciation of RUR against USD. In assessing this risk management takes into consideration changes in metal prices. In 2006 favourable changes in metal prices mitigated the adverse effect of appreciation of RUR against USD.

#### **Interest rate risk**

Interest rate risk is the risk that changes in interest rates will adversely impact the financial results of the Group. Management believes that this risk is not significant as the majority of the Group's borrowings are at fixed rates.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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### Operational risk

Operational risk is the risk of the Group incurring financial losses as a result of business interruption and possible damage to the Group's property through natural disasters and technological accidents. The Group has in place an insurance program that is aimed at reducing the following risks related to production activities:

- risk of business interruption;
- risk of damage to core production equipment used in the metallurgical process and other permanent infrastructure as a result of fire or natural disaster, as well as risk of breakages and accidents with key production equipment; and
- risk of loss or damage to domestic and export deliveries of semi-finished and finished goods and imported stores and materials.

In accordance with the statutory requirements the Group insures third party liability under claims resulting from accidents at the Group's production facilities.

### Credit risk

Credit risk is the risk that customer may default or not meet its obligations to the Group on a timely basis, leading to financial loss to the Group. The Group minimises its exposure to this risk by ensuring that credit risk is spread across a number of customers.

The Group is not economically dependent on a limited number of customers for the sale of its products because of the existence of liquid commodity markets for all of its products. Metal sales to the Group's customers are presented below:

	2006				2005			
	Number of customers	%	Turnover, USD million	%	Number of customers	%	Turnover, USD million	%
Largest customer	1	-	825	7	1	-	594	8
Next 9 largest customers	9	2	3,429	30	9	3	2,323	33
<b>Total</b>	<b>10</b>	<b>2</b>	<b>4,254</b>	<b>37</b>	<b>10</b>	<b>3</b>	<b>2,917</b>	<b>41</b>
Next 10 largest customers	10	3	1,940	17	10	3	1,067	15
<b>Total</b>	<b>20</b>	<b>5</b>	<b>6,194</b>	<b>54</b>	<b>20</b>	<b>6</b>	<b>3,984</b>	<b>56</b>
Remaining customers	349	95	5,356	46	314	94	3,185	44
<b>Total</b>	<b>369</b>	<b>100</b>	<b>11,550</b>	<b>100</b>	<b>334</b>	<b>100</b>	<b>7,169</b>	<b>100</b>

Credit is only extended to customers after completion of strict credit approval procedures, thereafter customers are monitored by reference to their financial position.

The Group has a concentration of cash and bank deposits with a related party commercial bank that at 31 December 2006 represented 22% (31 December 2005: 46%) of total cash and bank deposits balances.

The Group believes that there is no other significant concentration of credit risk.

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### Liquidity risk

Liquidity risk is the risk that the Group will not be able to settle all liabilities as they fall due. The Group's liquidity position is carefully monitored and managed. The Group has in place a detailed budgeting and cash forecasting process to help ensure that it has adequate cash available to meet its payment obligations.

At 31 December 2006 the Group had in place financing facilities for management of its day to day liquidity requirements with the following banks:

	<u>2006</u>	<u>2005</u>
<b>Committed credit lines</b>		
Societe Generale; Calyon; ING Bank N.V., London Branch; Mizuho Corporate Bank, Ltd.; Sumitomo Mitsui Banking Corporation Europe Limited; The Bank of Tokyo-Mitsubishi, Ltd.; West LB AG; CJSC KB "Citibank"	400	400
OJSC "Sberbank"	-	486
Barclays Capital; BNP Paribas (Suisse) S.A.	-	295
<b>Total committed credit lines</b>	<u><b>400</b></u>	<u><b>1,181</b></u>
<b>Uncommitted credit lines</b>		
CJSC "Gazprombank"	120	120
CJSC "ING Bank (Eurasia)"	100	100
OJSC "Vneshtorgbank"	100	100
CJSC "West LB Vostok"	76	50
CJSC "BNP Pariba"	50	50
CJSC "Natexis Bank"	50	50
CJSC "Drezdner bank"	50	50
CJSC "Calyon Rusbank"	50	50
OJSC "Bank Uralsib"	50	30
CJSC "Societe Generale Vostok"	40	35
LLC "Deutsche bank"	37	30
OJSC "Eurofinance Mosnarbank"	35	-
CJSC KB "Citibank"	25	25
CJSC "Commerzbank (Eurasia)"	20	20
OJSC KB "MBRD"	20	20
Other	-	14
<b>Total uncommitted credit lines</b>	<u><b>823</b></u>	<u><b>744</b></u>
<b>Bank overdraft facilities</b>		
BNP Paribas Suisse (Switzerland)	150	75
ING (Switzerland)	100	100
Rosbank (Russia)	95	-
Credit Suisse (Switzerland)	75	75
Natexis (France)	75	-
Banque Cantonale Vaudoise (Switzerland)	50	50
UBS (Switzerland)	40	-
<b>Total bank overdraft facilities</b>	<u><b>585</b></u>	<u><b>300</b></u>
<b>Total borrowing facilities</b>	<u><b>1,808</b></u>	<u><b>2,225</b></u>
Less: Outstanding letters of credit	(194)	(61)
Less: Loans received related to the above facilities	(145)	(312)
<b>Net facilities available</b>	<u><u><b>1,469</b></u></u>	<u><u><b>1,852</b></u></u>



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### 41. FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair values of certain financial instruments have been determined using available market information or other valuation methodologies that require considerable judgment in interpreting market data and developing estimates. Accordingly, the estimates applied are not necessarily indicative of the amounts that the Group could realise in a current market exchange. The use of different assumptions and estimation methodologies may have a material impact on the estimated fair values.

At 31 December 2006 the estimated fair values of financial instruments, consisting of investments in securities, trade and other receivables, loans advanced and promissory notes, other current assets, derivative financial liabilities and trade and other payables approximates their carrying value due to the short-term nature of these instruments. At 31 December 2006 USD 500 million of corporate bonds due in 2009 had a fair value of 106% or USD 530 million. The fair value of other fixed-rate debt and floating-rate debt approximates its carrying value.

### 42. DISCONTINUED OPERATION

On 30 September 2005 at an Extraordinary General Meeting of shareholders, the majority of shareholders of OJSC "MMC Norilsk Nickel" voted in favour of the spin-off of CJSC "Gold Mining Company Polus" and its subsidiaries (the "Polyus Group") into a new company OJSC "Polyus Gold" by way of a single transaction which was completed on 17 March 2006.

The results of operations and net cash flows of Polyus Group were as follows:

	<b>Period from 1 January 2006 to 17 March 2006</b>	<b>Year ended 31 December 2005</b>
Metal sales	132	473
Cost of metal sales	(71)	(269)
Selling, general and administrative expenses	(15)	(60)
Other net operating expenses	(23)	(29)
Finance costs	(2)	(3)
Net income from investments	984	13
<b>Profit before income tax</b>	<b>1,005</b>	<b>125</b>
Income tax	(12)	(51)
<b>Profit for the period</b>	<b>993</b>	<b>74</b>
Net cash (used in)/generated from operating activities	(56)	52
Net cash generated from/(used in) investing activities	1,963	(296)
Net cash generated from/(used in) financing activities	50	(30)

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The major classes of assets and liabilities of Polyus Group were as follows:

	<u>17 March 2006</u>	<u>31 December 2005</u>
Property, plant and equipment and other non-current assets	1,164	1,109
Cash and cash equivalents	2,366	28
Investments in securities and other current assets	772	2,161
Non-current liabilities	(240)	(236)
Trade and other payables	<u>(294)</u>	<u>(237)</u>
<b>Net assets</b>	<b>3,768</b>	<b>2,825</b>
Less: Shares of OJSC "Polyus Gold" received by the Group	(39)	n/a
Less: Minority interest	<u>(31)</u>	<u>n/a</u>
<b>Net assets distributed to shareholders</b>	<b><u>3,698</u></b>	<b><u>n/a</u></b>

### 43. EVENTS SUBSEQUENT TO THE BALANCE SHEET DATE

#### Proposed spin-off of energy assets

On 15 May 2007 the Board of Directors of OJSC "MMC Norilsk Nickel" made a decision to spin-off the Group's non-core energy assets into a separate company. The ordinary shares of the newly established company will be distributed among shareholders of OJSC "MMC Norilsk Nickel". The subject of spin-off is the Group's energy assets excluding assets involved in energy supplies for Transpolar branch of OJSC "MMC Norilsk Nickel". The list of such assets will be finalised in August – September 2007. The spin-off is a subject to final approval by an Extraordinary General Meeting of shareholders in December 2007 and, if approved, is expected to be completed in the first half of 2008.

#### Acquisition of Energy assets

##### *Acquisition of shares in TGK-14*

On 30 January 2007 the Group acquired 215,412 million of ordinary shares, or 27.8% of the issued share capital of OJSC "Territorial Generation Company 14" ("TGK-14") for a cash consideration of USD 44 million.

##### *Acquisition of shares in OGK-3*

On 26 March 2007 in addition to 14.6% of share capital of OJSC "Third Generation Company of the Wholesale Electricity Market" ("OGK-3") (refer to note 21) the Group acquired additional 17,836 million of ordinary shares for a cash consideration of USD 3,121 million. After the completion of the transaction the Group owns 46.6% of OGK-3 share capital.

#### Acquisition of nickel business of OM Group, Inc.

On 1 March 2007 the Group acquired 100% of share capital of OMG Harjavarta Nickel Oy, 100% of share capital of OMG Cawse Proprietary Limited, 20% of share capital of MPI Nickel Proprietary Limited, 4% of ordinary shares of Talvivaaran Kaivososakeyhtiö and the debt interest convertible up to a maximum of 7% of ordinary shares of Talvivaaran Kaivososakeyhtiö for a cash consideration of USD 505 million, including certain adjustments for working capital and net cash position as determined by the agreement.

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*US Dollars million*

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At the closing of the transaction the Group entered into five year supply agreement with OM Group, Inc. to supply up to 2,500 metric tons (mt) per year of cobalt metal, up to 2,500 mt per year of cobalt contained in cobalt hydroxide concentrate and up to 1,500 mt per year of cobalt contained in cobalt sulphate solution, along with various nickel and copper based raw materials produced at Harjavarta Nickel Oy.

### **Acquisition of LLC “GRK “Bystrinskoye”**

In February 2007 the Group finalised the acquisition of 100% of share capital of LLC “GRK “Bystrinskoye”. In the consolidated financial statements for the year ended 31 December 2006, LLC “GRK “Bystrinskoye” was accounted for as a special purpose entity.

### **Offers for acquisitions of assets**

#### ***OGK-3***

On 2 May 2007 the Group submitted an offer to shareholders of OGK-3 to acquire additional 25,347 million of ordinary shares at 4.54 RUR per share. Total consideration is estimated to be approximately USD 4.5 billion (at exchange rate on 2 May 2007). The offer remains open to 18 July 2007.

#### ***LionOre Mining International Limited***

On 23 May 2007 the Group submitted an offer to shareholders of LionOre Mining International Limited (“LionOre”) to acquire 100% of share capital at 27.5 Canadian dollar (USD 25.4 at exchange rate on 23 May 2007) for one LionOre ordinary share. Assuming all ordinary shares are acquired, the transaction is valued at approximately 6.8 billion Canadian dollar (USD 6.2 billion at exchange rate on 23 May 2007). The acquisition will be financed through existing cash resources and credit facilities. The offer remains open to 18 June 2007, unless extended or withdrawn.

# MINING AND METALLURGICAL COMPANY NORILSK NICKEL

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### 44. INVESTMENTS IN SIGNIFICANT SUBSIDIARIES AND ASSOCIATES

	Nature of business	Effective % held	
		2006	2005
<b>Subsidiaries by country of incorporation</b>			
<b>Russian Federation</b>			
OJSC "RAO "Norilsk Nickel"	Distribution	98.9	98.9
OJSC "Taimyrgaz"	Gas extraction	98.4	98.4
OJSC "Yenisey River Shipping Company"	River shipping operations	43.9	43.9
OJSC "Arkhangelsk Sea Commercial Port"	Sea shipping operations	53.1	53.1
CJSC "NORMETIMPEX"	Distribution	100.0	100.0
OJSC "Kolskaya Mining and Metallurgical Company"	Mining	100.0	100.0
CJSC "Alykel"	Airport	100.0	100.0
LLC "Institut Gypronickel"	Science	100.0	100.0
OJSC "Norilsky Kombinat"	Lessor of equipment	98.8	98.8
OJSC "Kombinat "Severonickel"	Lessor of equipment	98.9	98.9
OJSC "Gornometallurgicheskyy Kombinat "Pechenganickel"	Lessor of equipment	98.9	98.9
LLC "UK "Zapolyarnaya stolitsa"	Utilities	100.0	100.0
CJSC "Kraus-M"	Property holding	100.0	100.0
LLC "Norilsk Telecom"	Telecommunications	100.0	100.0
CJSC "Taimyrskaya Toplivnaya Kompaniya" <sup>1</sup>	Supplier of fuel	100.0	100.0
OJSC "Norilsko-Taimyrskaya Energeticheskaya Kompaniya" <sup>1</sup>	Electricity utilities	51.0	51.0
LLC "Terminal"	Sea shipping operations	100.0	100.0
LLC "Norilsknickelremont" <sup>1</sup>	Repairs	100.0	-
LLC "Zapoliarnaya stroitel'naya kompaniya" <sup>1</sup>	Construction	100.0	-
LLC "Norilskiy obespechivaushiy complex" <sup>1</sup>	Supplier of inventory	98.8	-
LLC "GRK "Bystrinskoye" <sup>2</sup>	Mining	-	-
CJSC "Gold Mining Company Polus" <sup>3</sup>	Mining	-	100.0
OJSC "Matrosov Mine" <sup>3</sup>	Mining	-	88.4
OJSC "Lenzoloto" <sup>3</sup>	Mining	-	68.2
CJSC "Tonoda" <sup>3</sup>	Mining	-	100.0
LLC "LZRK" <sup>3</sup>	Management company	-	100.0
OJSC "Pervenets" <sup>3</sup>	Mining	-	100.0
CJSC "Vitimenergo" <sup>3</sup>	Electricity utilities	-	100.0
OJSC "Aldanzoloto GRK" <sup>3</sup>	Mining	-	99.2
OJSC "Yuzhno-Verkhoyanskaya Gornaya Kompaniya" <sup>3</sup>	Mining	-	50.0
OJSC "Yakutskaya Gornaya Kompaniya" <sup>3</sup>	Mining	-	100.0
OJSC "Taimyrenego" <sup>4</sup>	Lessor of equipment	98.8	-

<sup>1</sup> Established as part of reorganisation of OJSC "MMC Norilsk Nickel".

<sup>2</sup> Special purpose entity of the Group.

<sup>3</sup> Disposed of on disposal of Polyus Group.

<sup>4</sup> Acquired in 2006 (refer to note 36).

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	<u>Nature of business</u>	<u>Effective % held</u>	
		<u>2006</u>	<u>2005</u>
<b><i>China</i></b>			
Norilsk Nickel (Asia) Limited	Distribution	100.0	100.0
<b><i>Great Britain</i></b>			
Norimet Limited	Investment holding	100.0	100.0
Norilsk Nickel Europe Limited	Distribution	100.0	100.0
<b><i>Luxembourg</i></b>			
Norilsk Nickel Finance Luxembourg S.A.	Financing	100.0	100.0
<b><i>Switzerland</i></b>			
Norilsk Nickel Holding S.A.	Investment holding	100.0	100.0
Metal Trade Overseas S.A.	Distribution	100.0	100.0
<b><i>United States of America</i></b>			
Stillwater Mining Company	Mining	54.5	54.9
Norilsk Nickel USA	Distribution	100.0	100.0
<b><i>Cyprus</i></b>			
Norilsk Nickel (Cyprus) Limited <sup>1</sup>	Investment holding	100.0	-
<b>Associates by country of incorporation</b>			
<b><i>Russian Federation</i></b>			
OJSC “Norilskgazprom”	Gas extraction	29.4	29.4
OJSC “Krasnoyarskenergo”	Electricity utilities	25.7	25.7
OJSC “Kolenergo”	Electricity utilities	24.9	24.9
OJSC “Krasnoyarskaya generatsiya”	Electricity utilities	-	25.5
<b><i>British Virgin Islands</i></b>			
Smart Hydrogen Inc. <sup>1</sup>	Holding company	50.0	-

<sup>1</sup> Established in 2006.