

# Bear Stearns Global Oil & Gas Conference



Mark A. Gyetvay, Chief Financial Officer and Member of the Board of Directors Bear Stearns Corporate Headquarters, NYC 14 March 2007

#### **Disclaimer**

This presentation is strictly confidential to the recipient, may not be distributed to the press or any other person, and may not be reproduced in any form. Failure to comply with this restriction may constitute a violation of applicable securities laws

This presentation does not constitute or form part of and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of OAO Novatek ("Novatek") or any of its subsidiaries in any jurisdiction or an inducement to enter into investment activity. No part of this presentation, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever.

This presentation has been prepared by Novatek solely for use at the investor presentation held in connection with the possible offering of shares in Novatek (the "Offering") by Novatek's shareholder (the "Selling Shareholder"). Any purchase of shares in Novatek in the Offering should be made solely on the basis of information contained in the final prospectus and any supplemental prospectus to be published in respect of the Offering. The information contained in this presentation has not been independently verified. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein. Selling Shareholder or Novatek or any of their affiliates, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with the presentation.

This presentation is only for persons having professional experience in matters relating to investments and must not be acted or relied on by persons who are not Relevant Persons (as defined below). Solicitations resulting from this presentation are available only to and will only be responded to if the person concerned is a Relevant Person.

This presentation is not for distribution in, nor does it constitute an offer of securities for sale in Canada, Australia, Japan or in any jurisdiction where such distribution or offer is unlawful. Neither the presentation nor any copy of it may be taken or transmitted into the United States of America, its territories or possessions, or of astributed, directly or indirectly, in the United States of America, its territories or possessions or to any US person as defined in Regulation 5 under the US Securities Act 1933, as amended (the "Securities Act 1931, as amended (the "Securities Act). Any failure to comply with this restriction may constitute a violation of United States securities in the United States absent registration or an exemption from registration. Novatek has not registered and does not intend to register any portion the Offering in the United States or to conduct a public offering of any securities in the United States.

This presentation is made to and directed only at persons (i) outside the United Kingdom or (ii) in the United Kingdom having professional experience in matters relating to investments who fall within the definition of "investment professionals" in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotions) Order 2001 (the "Order") (such persons being referred to as "Relevant Persons").

Nothing in this presentation constitutes an offer to sell, or solicitation of an offer to buy or otherwise transfer, GDRs or other securities of a foreign issuer to or for the benefit of any persons (including commercial and municipal entities) that are resident, organized, registered, established or having their usual residence or place of business in the Russian Federation or to any person located within the territory of the Russian Federation.

#### FORWARD-LOOKING STATEMENTS

Matters discussed in this presentation may constitute forward-looking statements. Forward-looking statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions and other statements, which are other than statements of historical facts. The words "believe," "expect," "anticipate," "intends," "estimate," "forecast," "project," "will," "may," "should" and similar expressions identify forward-looking statements include statements regarding: strategies, outlook and growth prospects; future plans and potential for future growth; liquidity, capital resources and capital expenditures; growth in demand for our products; economic outlook and industry trends; developments of our markets; the impact of regulatory initiatives; and the strength of our competitors.

The forward-looking statements in this presentation are based upon various assumptions, many of which are based, in turn, upon further assumptions, including without limitation, management's examination of historical operating trends, data contained in our records and other data available from third parties. Although we believe that these assumptions were reasonable when made, these assumptions are inherently subject to significant uncertainties and contingencies which are difficult or impossible to predict and are beyond our control and we may not achieve or accomplish these expectations, beliefs or projections. In addition, important factors that, in our view, could cause actual results to differ materially from those discussed in the forward-looking statements include:

- changes in the balance of oil and gas supply and demand in Russia and Europe;
- the effects of domestic and international oil and gas price volatility and changes in regulatory conditions, including prices and taxes:
- the effects of competition in the domestic and export oil and gas markets;
- our ability to successfully implement any of our business strategies;
- the impact of our expansion on our revenue potential, cost basis and margins;
- our ability to produce target volumes in the face of restrictions on our access to transportation infrastructure;
- the effects of changes to our capital expenditure projections on the growth of our production;
- inherent uncertainties in interpreting geophysical data;
- commercial negotiations regarding oil and gas sales contracts;
- changes to project schedules and estimated completion dates;
- potentially lower production levels in the future than currently estimated by our management and/or independent petroleum reservoir engineers;
- our ability to service our existing indebtedness;
- our ability to fund our future operations and capital needs through borrowing or otherwise;
- our success in identifying and managing risks to our businesses;
- our ability to obtain necessary regulatory approvals for our businesses;
- the effects of changes to the Russian legal framework concerning currently held and any newly acquired oil and gas production licenses;
- changes in political, social, legal or economic conditions in Russia and the CIS;
- the effects of, and changes in, the policies of the government of the Russian Federation, including the President and his administration, the Prime Minister, the Cabinet and the Prosecutor General and his office;
- the effects of international political events;
- the effects of technological changes;
- the effects of changes in accounting standards or practices; and
- inflation, interest rate and exchange rate fluctuations.

This list of important factors is not exhaustive. When relying on forward-looking statements, you should carefully consider the foregoing factors and other uncertainties and events, especially in light of the political, economic, social and legal environment in which we operate. Such forward-looking statements speak only as of the date on which they are made. Accordingly, we do not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise. We do not make any representation, warranty or prediction that the results anticipated by such forward-looking statements will be achieved, and such forward-looking statements represent, in each case, only one of many possible scenarios and should not be viewed as the most likely or standard scenario.

The information and opinions contained in this document are provided as at the date of this presentation and are subject to change without notice.

By participating in this presentation or by accepting any copy of this document, you agree to be bound by the foregoing limitations.



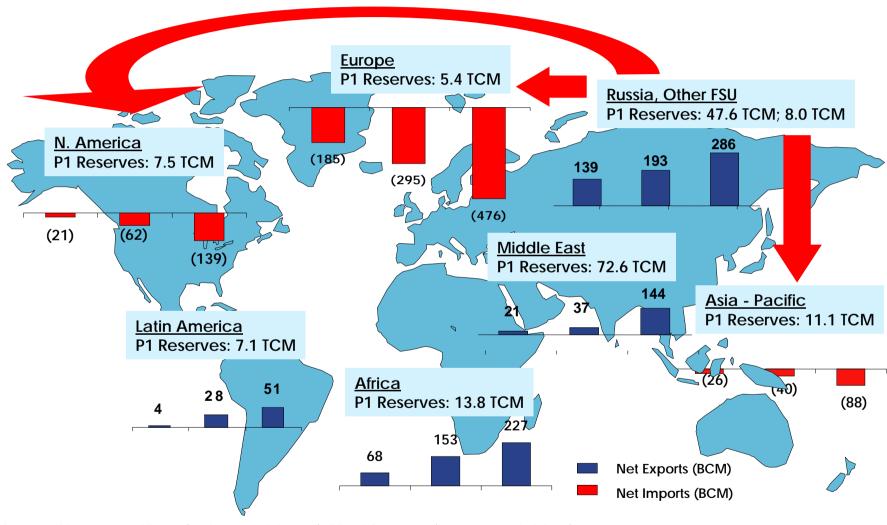
### **Russian Gas Market Overview**

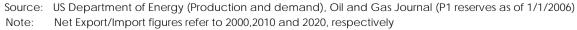


#### Russia straddles two crucial markets



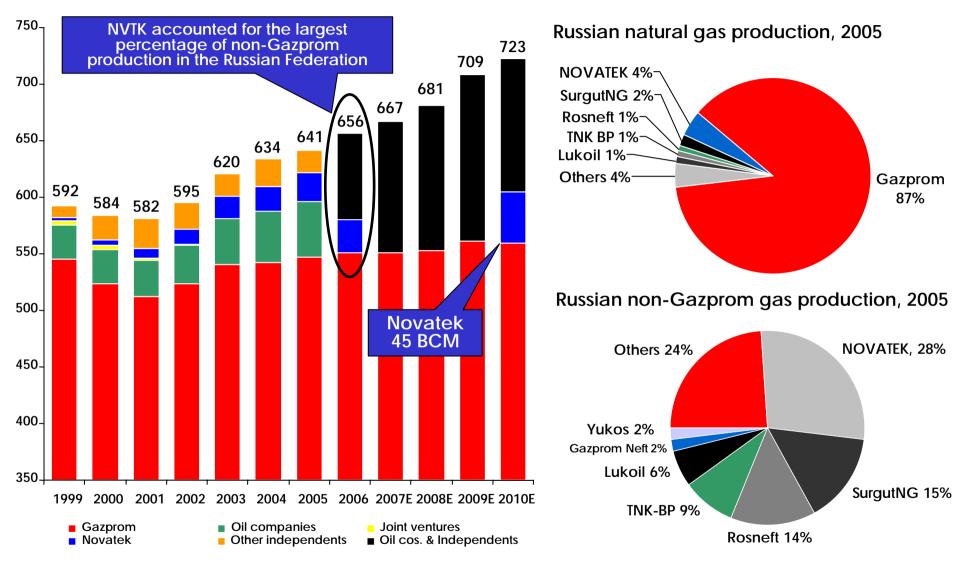
#### Global gas balance - "Call on Russian Gas"







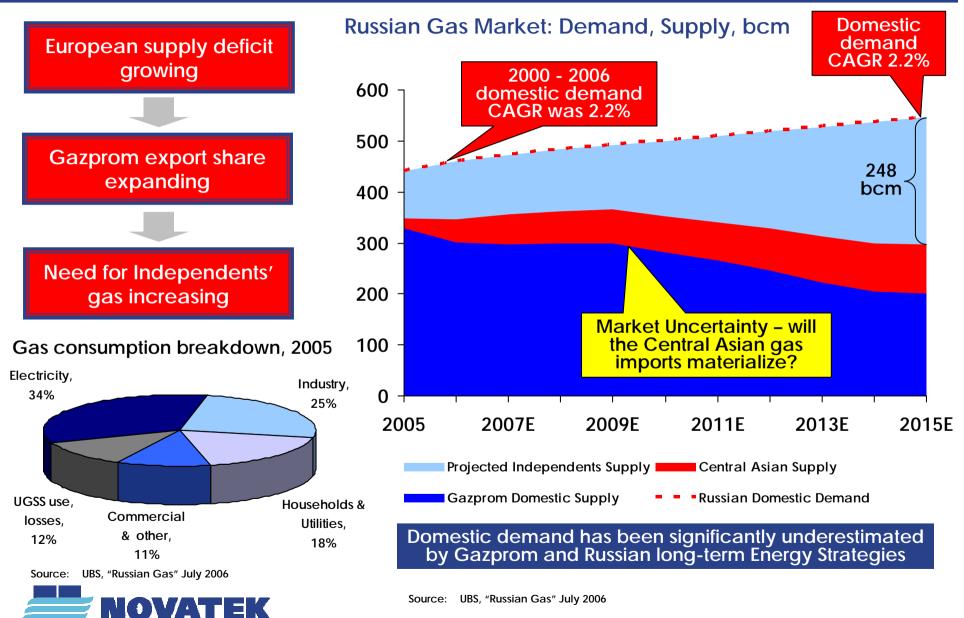
#### Gas production in the Russian Federation (BCM)



Source: Cambridge Energy Research Associates, Ministry of Industry and Energy, OAO "Gazprom", UBS, "Russian Gas" July 2006, HSBC, "Rushin' gas to the world, Feb 2007



#### Growing market share for independents



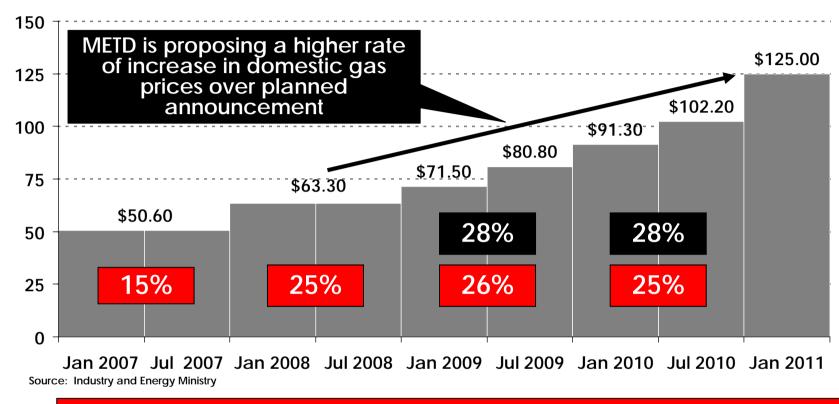
# Existing and planned gas pipelines to Europe





Source: IGU 2006

#### Pricing update to achieve export netback parity



#### Potential price reform alternative:

- Proposed 3 tier pricing system:
  1. Industrial users EU minus transit levels
- 2. Electricity producers Moderate raise
- 3. Public & housing utilities low regulated prices maintained



# **Operational Overview**



#### Leveraging our intrinsic business strengths



Highly favorable gas market fundamentals

Simple and transparent group structure

High standards of corporate governance and transparency

Committed owners and experienced management

Compelling business case, robust model, clear strategy

Organic growth platform based on ample reserves

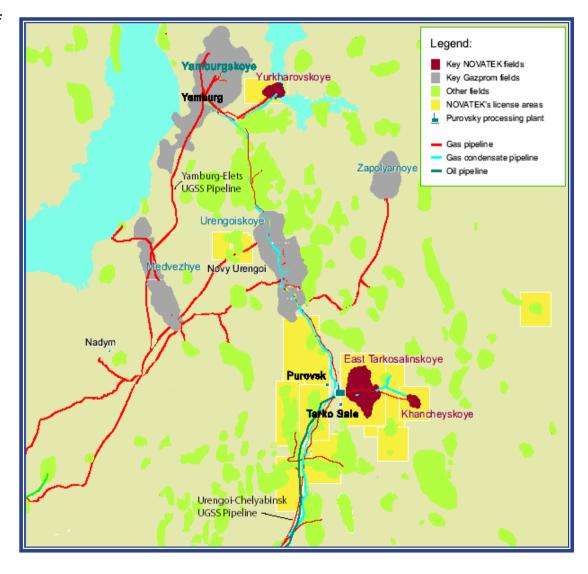
Strong profitability and cost advantage

Low debt levels and strong creditor protection



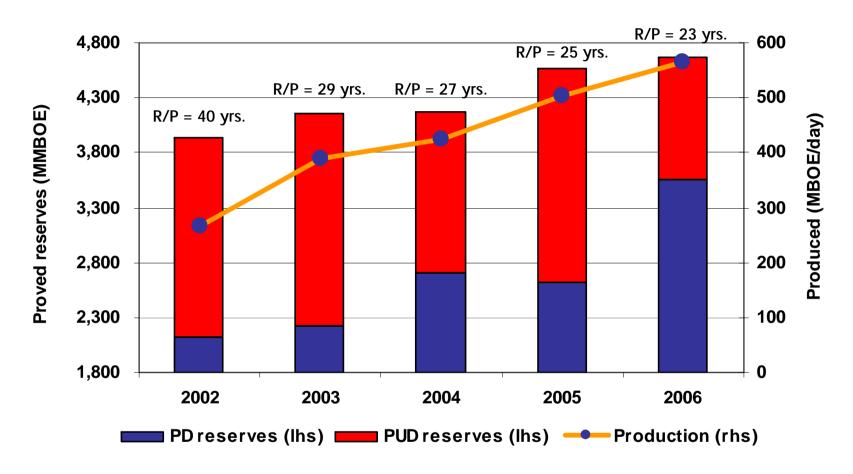
#### High quality portfolio: low risk, prolific basin

- Basin accounts for approx. 90% of Russian gas production and 20% of the world's gas production
- Resource base
  - 4.7 billion BOE P1 ("proved")
  - 7.4 billion BOE P2 ("proved + probable")
  - R/P ratio of 23 years
- Near existing infrastructure
  - Gazprom fields declining (~21% 2001-2004 at Yamburgskoye and Urengoiskoye fields)
  - Pipeline availability to the Northern, Central and Southern corridors
- Record 2006 production results
  - Natural gas production increased 13.9% to 28.7 BCM (1,013.5 BCF)
  - Liquids production decreased 3.5% to 2.5 MMT (21 MMBBL's)
  - Total production increased 12.2% to 209 MM BOE or 572.6 thousand bbl/day





#### Reserves converted to production

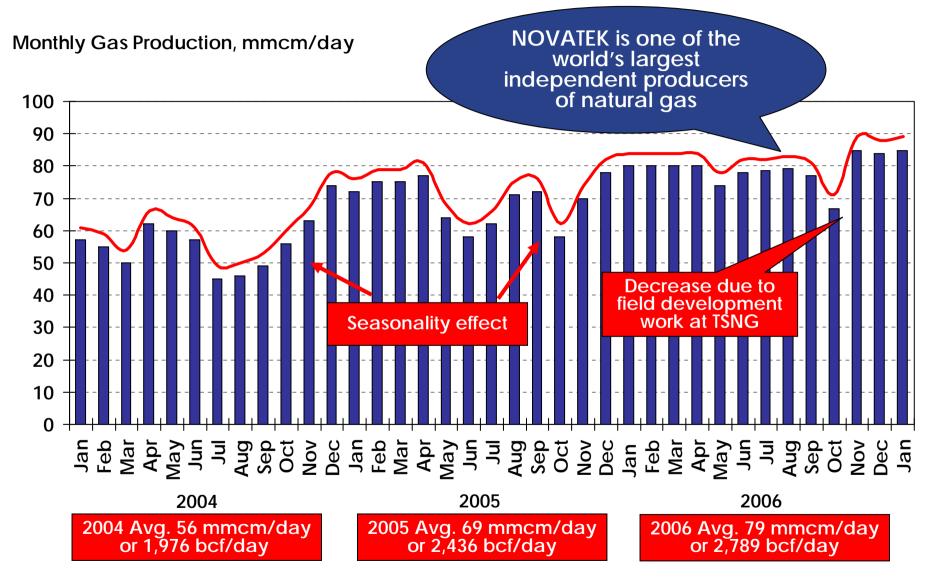


NVTK's reserve replacement rate (RRR) for 2006 is 144%; and the Company's 2004 – 2006 three year average is 191%

Note: Novatek production and reserves based on ownership interest as of 12/31/2005 for all periods, some producing fields do not have reserve appraisals

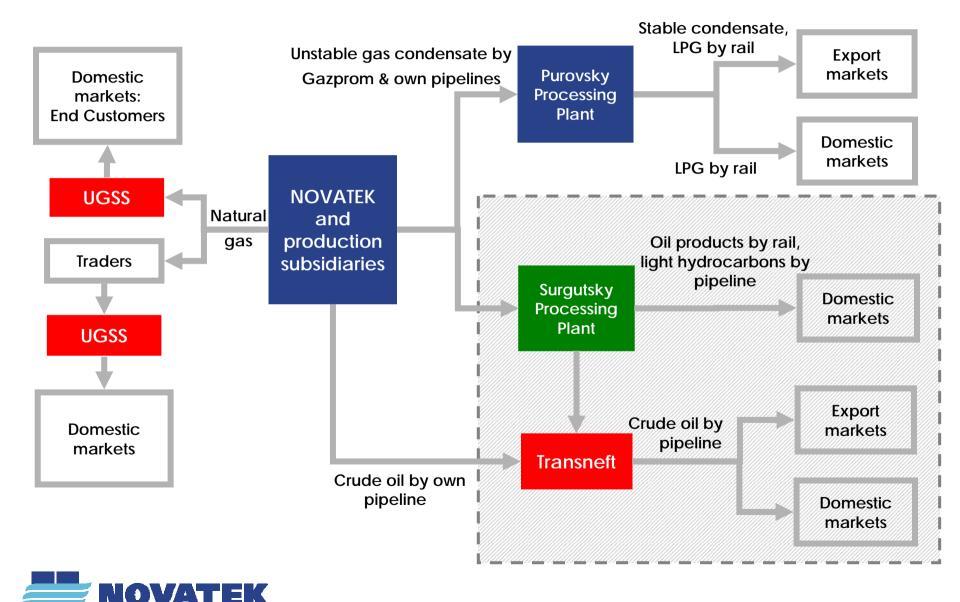


#### Increasing gas production



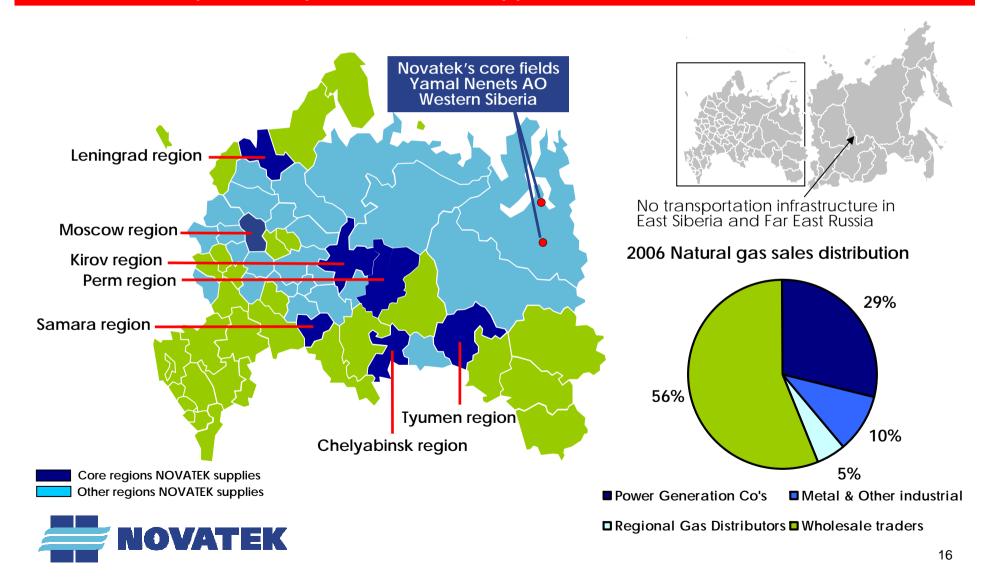


#### Hydrocarbon production flow

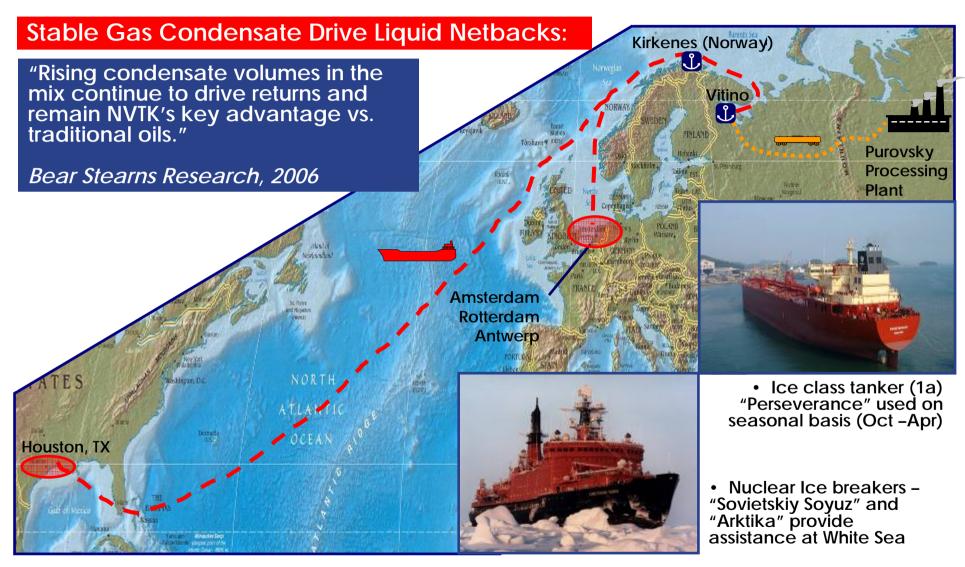


#### Delivered gas to our main industrial regions

In 2006, NOVATEK produced ~4% of Russia's total gas output (~27% of Russian independents' production) and supplied ~7% of domestic demand



#### Gas condensate - maximizing our value chain



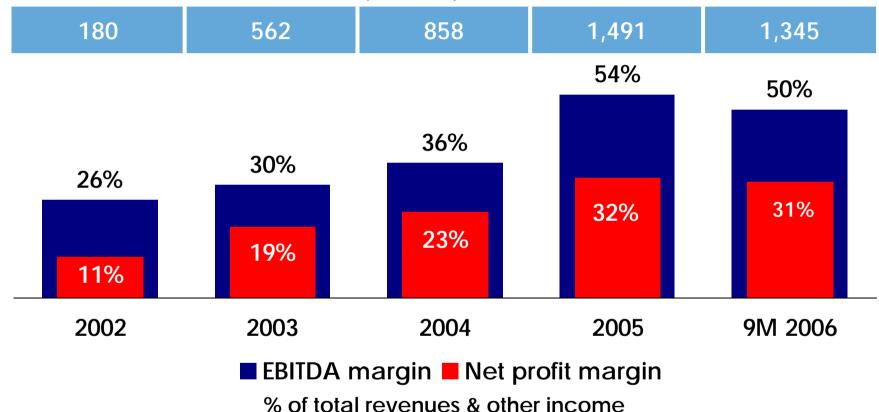


# **Financial Overview**



### **Expanding margins**

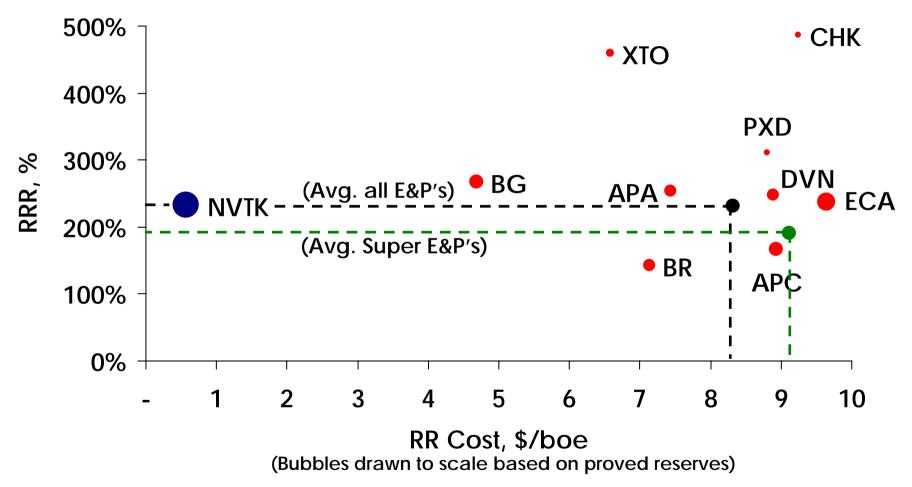
Total revenues and other income (MM USD)



- Growth in and consolidation of core gas business
- Commencement of export liquid sales in current higher pricing environment
- Divestiture of non-core construction and other service businesses



#### Efficiency indicators - 3 year average



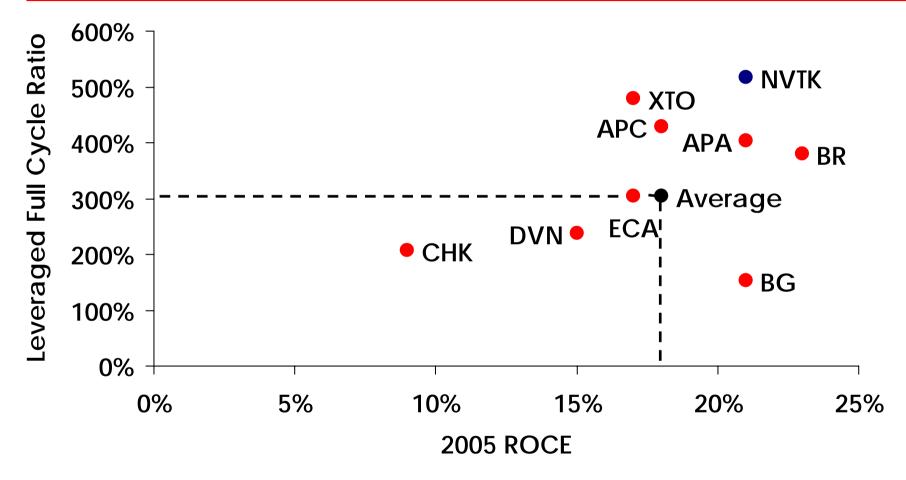
Source: John S. Herold and Company data

1. 3yr average from 2002 - 2004 except for Novatek 2003 - 2005



#### **Efficiency indicators**

NOVATEK's efficient use of capital and cost discipline in a regulated price environment underscores the potential for sustainable growth



Source: FAS 69 disclosures and Company data Notes:

1. Full cycle ratio equals cash margin per BOE divided by 3 yr avg. F&D costs per BOE



# Ratio comparison to peers1

NVTK	Profitability	AVG	DVN	APC	APA	СНК	ХТО	PXD				
			Peer Group									
50%	EBITDA/Revenue & other	72%	66%	80%	73%	66%	77%	68%				
41%	EBIT/Revenue & other	51%	43%	58%	53%	48%	58%	53%				
41%	EBT/Revenue & other	50%	40%	54%	51%	45%	68%	53%				
31%	Net income/Revenue & other	33%	28%	42%	32%	26%	42%	33%				
25%	Taxes/EBT	34%	29%	31%	37%	39%	38%	37%				
8%	DD&A/Revenue & other	19%	22%	17%	21%	19%	19%	14%				
	Profitability per boe <sup>1</sup>											
8.99	O&G Revenue/\$ boe	44.33	42.73	37.79	45.62	58.98	48.22	41.99				
4.53	EBITDA/\$ boe	36.24	33.35	31.92	34.56	51.70	37.86	43.16				
3.72	EBIT/\$ boe	26.06	22.08	23.24	24.87	37.94	28.60	34.10				
3.72	EBT/\$ boe	25.15	20.12	21.58	24.15	35.12	33.48	33.56				
2.80	Net income/boe	16.86	14.22	16.69	15.14	20.53	20.83	21.29				
0.76	Depreciation/boe	9.80	11.32	6.82	9.72	14.79	9.26	9.06				

Notes

From SEC filings and Company Financial Statements for nine months ended 30 September 2006



Explains large valuation gap between NVTK and peer group

# Ratio comparison to peers<sup>1</sup>

NVTK	Sales volumes	AVG	DVN	APC	APA	СНК	ХТО	PXD	
			Peer Group						
799	Natural gas (Bcf)	367	604	353	422	388	320	118	
13	Liquids (Mm bbls)	46	58	117	64	6	15	14	
147	Boe (Mm)	107	159	176	134	71	69	34	
	Liquidity ratio								
2.39	Current ratio (x)	0.45	0.77	0.25	0.68	0.95	1.19	0.59	
	Long-term liquidity								
46.0	EBITDA coverage (x)	19.8	16.8	18.0	42.9	16.7	19.4	17.3	
7%	Total Debt/ Total Equity (%)	89%	43%	202%	29%	77%	61%	40%	
5%	Total Debt/Capitalization (%)	40%	24%	53%	19%	38%	32%	23%	
	Efficiency indicators (12/31/2005)								
0.70	3 yr avg. F&D costs \$ / boe	11.17	12.44	8.63	8.34	15.18	6.25	nm	
0.57	3 yr avg. RR cost \$ / boe	11.30	11.94	9.01	7.35	11.57	7.70	10.94	
311%	RR rate (%)	193%	195%	181%	211%	223%	274%	nm	
21%	ROCE (%)	17%	15%	18%	21%	<b>9</b> %	17%	14%	

Notes 1. From SEC filings and Company Financial Statements for nine months ended 30 September 2006



# Concluding comments



#### NOVATEK: delivering results according to strategy

- Substantially increase our production of hydrocarbons, especially natural gas
  - Maintain target of 45 BCM of natural gas production and liquids of 4.6 MMT by 2010 from our key fields
- Maintain our low-cost structure and leverage competitive cost advantage
  - Proven production technology & techniques
  - Tightly controlled overhead costs
- Maximize margins on the sale of natural gas and liquids
  - Optimize netbacks on gas sales between end users and wholesalers, liquids sales between export and domestic
  - Penetrate new regional markets
  - Increase proportion of sales under long-term contract
  - Improved netbacks from Purovsky Processing Plant
- Prove up reserves through ongoing field development and exploration activities
  - Prove up reserves as production grows and field development expands
- Continues improvement in transparency and corporate governance
- Build the company based on sustainable development principles
  - Commitment to prudent financial management and shareholder returns policy
  - Sound environmental business practices compliant with international World Bank's standards

